US \$ version



# **Edelweiss Financial Services Limited**

Q3FY19 Earnings Update







# **Quarterly Performance Highlights**



# **Financial Snapshot – Q3FY19**

\$ Mn	EOP Equity	Profit after Tax	RoA	RoE
Total Pre Minority	1,260	37		
Credit	914	45	2.8%	19.8%
Franchise & Advisory	22	11		
Life & General Insurance	156	(11)		
BMU, Corp & Others	168	(8)		
Minority Interest (MI)	148	5		
Total Consolidated Post MI	1,112	32	1.8%	11.9%
Total Ex-Insurance Post MI	1,025	39	2.4%	15.6%



PAT growth expected to be ~15% for FY19

\*

PAT (\$ Mn)	Q3FY18	Q3FY19	9MFY18	9MFY19	Y-o-Y Growth	EOP Equity
Total Consolidated	34	32	89	109	22%	1,112
Credit	27	37	67	107	58%	842
Franchise & Advisory	12	11	31	33	7%	22
Life & General Insurance	(6)	(7)	(13)	(21)	-	87
BMU, Corp & Others	2	(8)	4	(10)	-	161

## **Diversified Business Model Reduced Volatility Impact**

Business Segments	9MFY19 Pre MI PAT (\$ Mn)	% Contribution
Credit Business		
Retail Mortgage	10	7%
LAS, SME, Agri and Business Loans	14	10%
Structured Collateralised Credit	26	17%
Wholesale Mortgage	33	22%
Distressed Credit	42	28%
Franchise & Advisory Business		
Wealth Management & Asset Management	25	17%
Capital Markets	8	5%
BMU, Corporate and Others	(10)	(6%)
Total Ex- Insurance	149	100%

### **Key Performance Parameters**

Key Ratios				
Consolidated	Q3FY18	Q3FY19	9MFY18	9MFY19
RoA	2.0%	1.8%	2.0%	1.8%
RoE	16.6%	11.9%	16.3%	13.9%
Cost to Income Ratio	59%	64%	59%	62%
Ex-Insurance	Q3FY18	Q3FY19	9MFY18	9MFY19
RoA	2.7%	2.4%	2.5%	2.4%
RoE	21.6%	15.6%	20.3%	18.1%
Cost to Income Ratio	45%	51%	47%	49%

**RoAs maintained; Reduction in DE lowers RoE** 

### 9MFY19 Consolidated PAT at \$109 Mn



#### \*Annualised Numbers for FY19 are as per IndAS and for prior periods as per IGAAP

## **Steady growth in Balance Sheet and Customer Assets**

As on 31 <sup>st</sup> Dec'18	\$ Bn	YoY Growth
Balance Sheet Assets	8.0	14%
Customer Assets	27.5	19%
Distressed Credit (ARC Assets)	5.5	(1%)
Assets Under Advice (Wealth Management)	14.4	18%
Funds under Management (Asset Management)	5.1	36%
Assets under Custody & Clearing	2.6	49%
Total Assets	35.5	18%

ARC assets fall due to resolutions and recoveries

Q3FY19 (\$ Mn)

By Instrument		By Source	
Fresh Borrowings	1,262	Fresh Borrowings	1,262
NCDs and others	587	Mutual Funds	516
СР	396	Banks	430
Term Loans	280	Retail & Others	316

Recently closed NCD public issue with good Retail participation

Note: Excluding episodic

- Currently we hold balance sheet liquidity of ~\$ 2 Bn, almost half of this is from our Liquidity
  Cushion of \$1Bn; can be converted into cash within 24-48 hours
- We have Other Liquid Assets (OLA) comprising \$ 1 Bn, which includes our highly liquid treasury assets plus liquid credit assets; can be converted into cash within 30-45 days
- ~25% of the balance sheet can be converted to cash in 30-45 days

In Q3 our balance sheet has demonstrated significant inherent liquidity, from both the liquidity cushion and OLA



# **Q3FY19** Analysis



# Q3 at a Glance

### Liquidity : We entered Q3 with liquidity adequate for ~1 year

- Liquidity cushion increased by \$ 0.2 Bn to 15% of borrowings
- Balance sheet assets provided incremental liquidity of \$ 0.8 Bn
- All repayments and redemptions were seamlessly met

### Liabilities : Successfully raised fresh borrowings of ~ \$ 1.3 Bn

- Bank borrowings and NCDs raised; CPs paid/ prepaid
- No necessity to resort to asset sales at any point

### Asset Quality : Remained broadly stable through the quarter

- Prioritized lending to committed projects and customers
- Intensified asset reviews as well as focus on recovery

### Liquidity

- Remained conservative on liquidity throughout the quarter
- Quick conversion of assets to cash: LAS book scaled down by ~\$ 316 Mn; Corporate book by ~\$ 473 Mn

### Liabilities

- Reduced dependence on CPs: share of CPs in borrowings down from 18% as at Q2FY19 to 7% as at Q3FY19
- Continued to increase the share of long term debt: now at 62%, up from 59% in Q2FY19
- Raised fresh borrowings of ~\$746 Mn from Banks and retail sources; Pre paid borrowings to the tune of ~\$244 Mn

#### **Asset Quality**

- Gross Stage 3 Assets have reduced from Q2 aided by significant recoveries
- Total Provision Cover went up to 123% from 112%

- Businesses scaled back growth without compromising existing customer franchise
- Credit NIMs maintained despite higher cost of funds; helped by marquee resolution of Binani Cement and lowering of D/E
- Largest distressed fund raised in India Closed EISAF II fund at \$1.3 Bn
- Impact of subdued Capital Markets offset by gains in Asset Management
- Insurance business largely unaffected by macroeconomic events

# **Profit Change Attribution: Q2FY19 to Q3FY19**

Profit After Tax	\$ Mn	Comments
Q2FY19	39	
Binani resolution	7	Fee & carry income on resolution of Binani cement
Scale down of Corporate Credit and LAS Book	(5)	Average book size reduced by ~\$ 430 Mn
Cost of holding liquidity cushion	(4)	Higher liquidity cushion & increased cost of holding liquid assets
Higher borrowing rate	(1)	Incremental cost of ~40 bps on assets other than above
Higher tax provision	(3)	
Others	(1)	
Q3FY19	32	



# **Business Performance Highlights**

CREDIT



Retail Credit – Corporate Credit – Distressed Credit

As on 31 <sup>st</sup> Dec'18	Capital Employed (\$ Mn)	% Share	
Retail Credit	2,547	42%	
Retail Mortgage	1,215	20%	Blend of loans to home owners and home buyers
SME & Business Loans	569	9%	Underserved and highly scalable, focus area for future
Loan against Securities	680	11%	Catering to Retail & Wealth Mgmt customers in Capital Markets
Agri and Rural Finance	84	1%	Large scalable opportunity with low competitive intensity
Corporate Credit	2,553	42%	
Structured Collateralised Credit	1,007	17%	Customized credit solutions with robust risk management systems
Wholesale Mortgage	1,546	25%	Developer financing for primarily residential properties
Distressed Credit	979	16%	Leading Asset Reconstruction Company in India
Total Credit Book	6,079	100%	

⋙

Credit Business (\$ Mn)	Q2FY19	Q3FY19
Capital Employed	7,030	6,079
Average Interest Yield	16.0%	17.4%
Average Cost of Borrowing	9.5%	10.3%
Net Interest Margin	7.7%	8.6%
Net Revenue	131	137
Cost to Income	37%	37%
Provisions & Write Offs	19	15
PAT	41	45
RoA	2.4%	2.8%
RoE	18.0%	19.8%

### NIMs and RoA has improved as Debt to Equity ratio has come down

### **Asset Quality at a Glance**

At the end of 31 <sup>st</sup> Dec'18 (\$ Mn)	Q2FY19	Q3FY19
Credit Book	5,984	5,100
Of which Stage 3	107	94
ECL Provision	119	115
Of which Stage 3	59	54
Specific Provision Cover	56%	58%
Total Provision Cover	112%	123%
Average Collateral cover on Corporate Book	1.9x	1.9x
Average Loan-To-Value on Retail book	~45%	~45%
Gross NPA	1.78%	1.84%
Net NPA	0.79%	0.78%

Stage 3 credit book reduction driven largely by recoveries and heightened watchfulness on asset quality

### **Credit Business Performance Snapshot**

Q3FY19 (\$ Mn)	Total	Y-0-Y	Retail	Y-0-Y	Corporate	Y-0-Y	Distressed	Y-o-Y
EOP Capital Employed	6,079	18%	2,547	25%	2,553	10%	979	22%
EOP Equity	914	31%	250	19%	425	29%	239	53%
Net Interest Income	137	48%	34	48%	63	20%	40	136%
PAT	45	57%	7	14%	17	55%	21	85%
Net Interest Margin	8.6%		5.1%		9.1%		16.7%	
Cost to Income	37%		52%		39%		20%	
RoA	2.8%		1.1%		2.5%		8.4%	
RoE	19.8%		11.1%		16.2%		37.2%	

### No change in business strategy

Conservatively prioritized liquidity over book growth this quarter

### **Highest NIMs in this Quarter**



### .....through diversified portfolio mix, ALM and strength of customer franchise

## **Retail Credit**



	S	ME	Retail Mortgage		
	Secured	Unsecured	HL	LAP	
Average Yields %	14%	21%	10%	12%	
Median Ticket Size - \$ Mn	~0.22	0.01	0.02	0.03	
RoA	1.50% - 2.00%		1.00% - 1.50%		
Locations (#)	107		7	'9	

- Conserved liquidity by reduction mainly in LAS book
- Disbursements stepped up in December
- Increased rate by 75-100 bps, no impact on borrower behavior
- Slowed down sales force hiring in Q3; will revert to normal in Q4

### **Corporate Credit**



	Structured Collateralised Credit	Wholesale Mortgage		
Average Yields %	15% - 17%	17% - 19%		
RoA	1.75% - 2.50%	2.50% - 3.00%		
Portfolio Granularity	80 accounts	174 projects		
Typical Ticket Size	\$ 14 Mn — \$ 22 Mn			

- Focus on asset quality and stability over growth
- Prioritized financing to committed projects on-book while being selective with new deals
- Strategic de-growth in the book and incremental growth via fund structure will help in capital conservation

### **Distressed Credit Witnessed Good Recoveries this Quarter**



**Top 10 industry exposure% by SRs outstanding** 



- Marquee resolution of Binani Cement under NCLT
- Committed \$ 115 Mn in new opportunities
- AUM stood at ~\$ 6.5 Bn as on 31<sup>st</sup> Dec'18
- Strong deal pipeline, aided by banks' willingness to settle accounts pre NCLT



# **Business Performance Highlights**

FRANCHISE & ADVISORY Wealth Management – Asset Management – Capital Markets



## **Franchise & Advisory Business Performance Snapshot**

Q3FY19 (\$ Mn)	Total	Y-0-Y	Wealth Mgmt	Y-0-Y	Asset Mgmt	Y-0-Y	Capital Mkts	Y-0-Y
Net Revenue	51	12%	26	27%	13	160%	12	(42%)
PAT	11	(8%)	6	18%	4	111%	2	(70%)
Cost to Income	65%		67%		52%		76%	

Customer Assets (\$ Bn)	Assets und	der Advice	Assets under Management		Assets under Custody and Clearing	
	14.4	18%	5.2	40%	2.6	49%



As on 31 <sup>st</sup> Dec'18	Number of Clients	AUA (\$ Bn)	Number of RMs
Ultra High Net Worth Individuals	~2000	11	180
Affluent Investors	~4,75,000	3.4	1,000



### **Asset Management**







- Increased deployment in Alternative business opportunities
- Completed integration of Milestone funds; acquisition adds commercial real estate capabilities
- Edelweiss Asset Management wins prestigious mandate to manage India's 1st CPSE Debt ETF



## **Capital Markets**







# **Business Performance Highlights**

Life Insurance



(\$ Mn)	Q3FY18	Q3FY19	Y-o-Y Growth	9MFY18	9MFY19	Y-o-Y Growth
Net Premium Income	18	26	43%	43	69	59%
Investment Income & Other Income	4	12	207%	18	19	6%
Total Business	22	38	72%	62	88	43%
		1 1			1	
Profit After Tax	(10)	(8)	-	(21)	(29)	-
Minority	(5)	(4)	-	(10)	(14)	l -
Edelweiss' Share in PAT	(5)	(4)	-	(10)	(15)	-
		1			1	
Net Worth	185	142		185	142	1

### Life Insurance – Long Term Value Creation



**Investments Capability (5 Year CAGR%)** 



- Multi-channel distribution approach with emphasis on productivity
- Share of direct and online business is 21% in Q3FY19
- 121 branches and 40,146 PFAs across 93 locations in India

# One of the Fastest Growing Life Insurers in Individual Annual Premium Equivalent





- Robust growth during the quarter
  - Collected Individual Annual Premium
    Equivalent (APE) \$ 11 Mn grew 49% YoY
  - Total Premium \$ 28 Mn for the quarter, growth of 48% YoY
- Estimated 13th month overall persistency for Q3FY19 is 75%
- Indian Embedded Value at \$ 223 Mn as on 31<sup>st</sup> December 2018
- Won 'Best Social Buzz Campaign' for Zindagi Plus at The Activation Venues Forum 2018


# **Balance Sheet Highlights**





- 2 Diversified Borrowings mix
- **3** Matched Asset-Liability profile
- 4 Comfortable capital adequacy ratio at 17.8% and D/E of 4.2x
- 5 Stable business model reflected in credit ratings

## **1** Liquidity Cushion – Consistently a Clear Focus Area



- Increase in on-book liquidity
  - Government Securities, Mutual Funds etc.: \$ 688 Mn
  - Fixed Deposits and bank balance: \$ 100 Mn
  - Banking Lines: \$ 229 Mn
- Validated the continuing emphasis on carrying excess liquidity this quarter

We aim to maintain a liquidity cushion of 11%-13% of Borrowings

# **2** Diversified Borrowing Profile By Instruments...



■ CBLO ■ CPs ■ Term Loans ■ NCD ■ Others

CPs are down to 7% of total borrowings

# 2 ...And By Source



Mutual Funds Banks Asset Specific Borrowings Retail Others

Mutual Funds are now 22% of total borrowings

# <sup>2</sup> Increasing Percentage of Long Term Borrowings...



We continue to strengthen our long term liability profile

#### ...Leading to Positively Matched ALM Profile 3 Liabilities -Assets -100% 100% % of Assets and Liabilities 69% 48% 64% 39% 29% 32% 4% 22% 17% 4% **Asset Specific** 0-3 Mnth 3-6 Mnth 6-12 Mnth 1-3 years 3+ years Borrowing

- Positive asset-liability matching across durations
- BMU manages ALM under the aegis of Asset Liability Committee



# 4 Debt to Equity Ratio Reduced

Capital Structure as on 31<sup>st</sup> Dec 2018 (\$ Bn)

Total Ba	lance Sheet	8.0	
Less:	Equity	1.3	
Less:	Cash & Liquid Assets	1.4	
Debt		5.3	
Equity		1.3	
D/E rati	o (Ex-Cash & Liquid Assets)	4.2	

Cash & Liquid Assets include on balance sheet liquidity cushion of \$ 0.8 Bn and voluntary holding of G-secs and other Treasury assets

# **5** Stable Business Model Reflected in Credit Ratings

Purpose (Debt Programme)	Rating agency	Rating	
Short term	A STANDARD & PODR'S COMPANY	CRISIL A1+	
Short term	Professional Risk Opinion	CARE A1+	
Short term	ICRA	ICRA A1+	
Long term	Brickwork**	BWR AA+	CARE revised its
Long term	CRE Ratings Professional Risk Opinion	CARE AA	Long term outlook from 'Stable' to <b>'Positive'</b>
Long term	A STANDARD & PODR'S COMPANY	CRISIL AA	POSITIVE
Long term		ICRA AA	
Long term		Acuite AA+	



#### **Global Risk Committee**

#### **Business Risk**

#### **Group Risk**

- Implementation of risk framework
- Continuous monitoring of risks
- First line of defense

- Define Organisation risk framework
- Risk aggregation and monitoring
- Risk culture
- Second line of defense

#### Enterprise Risk Management Council

- Review "High Impact & Low Probability" risk events
- Risk aggregation and interplay assessment

# Corporate Controller & audit

I



### **Enterprise risk management approach : 11 Risk Framework**

## **Significant Institutional Ownership**



Key Shareholders above 1% (As on 31<sup>st</sup> Dec 2018)

	Name	Percent
1	BIH SA	4.1%
2	HDFC Mutual Fund	2.6%
3	Goldman Sachs Funds	2.2%
4	Vanguard	1.7%
5	Steadview Capital Management	1.6%
6	Caisse de dépôt et placement du Québec (CDPQ)	1.5%
7	Kotak Mutual Fund	1.3%
8	Rakesh Jhunjhunwala	1.1%
9	Fidelity Management & Research	1.1%
10	Blackrock	1.0%
11	Fidelity International	1.0%

Consistent holding by long term investors



# **Detailed Financials**



## **Consolidated Financials – P&L**

(\$ Mn)	Q3FY18	Q3FY19
Total revenue from operations	316	398
Other income	3	2
Total Income	319	400
Expenses		
(a) Finance costs	142	174
(b) Employee benefits expense	46	63
(c) Depreciation and amortisation expense	3	5
(d) Change in insurance policy liability - actuarial	14	26
(e) Policy Benefits paid	2	2
(f) Other expenses	61	65
Total expenses	269	335
Profit / (Loss) before tax including share in profit / (loss) of associates	50	66
Tax expense	19	29
Current tax	20	28
Deferred tax and MAT	(1)	1
Net Profit / (Loss) for the period	31	37
Owners of the Company	34	32
Non-controlling interests	(2)	5
Other Comprehensive Income	(3)	11
Total Comprehensive Income	28	48

Profit Before Tax (\$ Mn)			
Q3FY18	Q3FY19	YoY Growth	
50	66	31%	
61	76	25%	
Q3FY18	Q3FY19	YoY Growth	
50	57	12%	
57	63	12%	
	Q3FY18       50       61       Q3FY18       50	Q3FY18       Q3FY19         50       66         61       76         Q3FY18       Q3FY19         50       50	

## Profit After Tax (\$ Mn)

Pre MI	Q3FY18	Q3FY19	YoY Growth
Consolidated	31	37	18%
Ex-Insurance	43	48	12%
Post MI	Q3FY18	Q3FY19	YoY Growth
Consolidated	34	32	(4%)
Ex-Insurance	40	39	(2%)



# **ESG at Edelweiss**



# **Our Framework is based on the United Nations Sustainable Development Goals**

#### **People Focused Goals**



No Poverty, Zero Hunger & Economic Growth





#### **Planet Focused Goals**



Affordable & Clean Energy



**Responsible Consumption** 



## **EdelGive Foundation - Unique Philanthropic Platform**



Focuses on Education, Livelihood and Women's Empowerment

## **EdelGive Partners**



\*

Employee Engagement	
Employee Engagement %	More than 60% engaged in financial and non financial giving
Man Hours spent till date	30,500 hrs
Field Visits till date	107
<u>Capacity Building – Non financia</u>	l support
Employees provided skills and time	e pro bono in over 90 projects till date
<ul> <li>Strategy and leadership</li> </ul>	<ul> <li>Systems, processes and technology</li> </ul>
Financial planning	Human resources
Grants and Funding	Cumulative till date
Grantees	More than 95 NGOs
Funds Committed	> \$ 26 Mn
Presence in Indian States	14 States
Funding Partners	114

## **Strong and Diverse Board of Directors with Rich Experience**

#### **Board Comprises Majority of Independent Directors**



#### Mr. K Chinniah

 Served as Managing Director & Global Head Infrastructure, Portfolio, Strategy & Risk Group with GIC Special Investments



#### Mr. Navtej S. Nandra

- Served as President of E\*TRADE Financial Corporation.
- Prior to this he served as CEO for Morgan Stanley Investment Mgmt Inc. and COO for Wealth Management at Merrill Lynch



#### Mr. P N Venkatachalam

- Banking sector expert and former member of the Interim Pension Fund Regulatory Authority of India
- Former MD, State Bank of India



#### Mr. Berjis Desai

- An independent legal counsel engaged in private client practice.
- Retired as Managing Partner at J. Sagar & Associates



#### Mr. Biswamohan Mahapatra

- Former RBI Executive Director, chaired various committees of RBI
- Handled varied areas of banking regulations, policy and supervision



#### Mr. Ashok Kini\*

- Former Managing Director (National Banking Group) State Bank of India.
- Served as an advisor to the Thorat Committee on Financial Inclusion at RBI
- 35 years of banking experience

- 300 + years of collective work experience across multiple fields
- Key board committees like audit and remuneration consist almost entirely of Independent Directors

## **Safe Harbour**

#### **DISCLAIMERS:**

This presentation and the discussion may contain certain words or phrases that are forward - looking statements, which are tentative, based on current expectations of the management of Edelweiss Financial Services Ltd. or any of its subsidiaries and associate companies ("Edelweiss"). Actual results may vary from the forward-looking statements contained in this presentations due to various risks and uncertainties. These risks and uncertainties include the effect of economic and political conditions in India and outside India, volatility in interest rates and in the securities market, new regulations and Government policies that may impact the businesses of Edelweiss as well as the ability to implement its strategy. The information contained herein is as of the date referenced and Edelweiss does not undertake any obligation to update these statements. Edelweiss has obtained all market data and other information from sources believed to be reliable or are its internal estimates unless otherwise stated, although its accuracy or completeness can not be guaranteed. The presentation relating to business wise financial performance, ex-insurance numbers, balance sheet, asset books of Edelweiss and industry data herein is reclassified/regrouped based on Management estimates and may not directly correspond to published data. The numbers have also been rounded off in the interest of easier understanding. Numbers have been re-casted, wherever required. PAT ex-insurance is excluding Minority Interest. Unless specified all PAT numbers are Post MI. Prior period figures have been regrouped/reclassified wherever necessary. All information in this presentation has been prepared solely by the company and has not been independently verified by anyone else.

This presentation is for information purposes only and does not constitute an offer or recommendation to buy or sell any securities of Edelweiss. This presentation also does not constitute an offer or recommendation to buy or sell any financial products offered by Edelweiss. Any action taken by you on the basis of the information contained herein is your responsibility alone and Edelweiss or its directors or employees will not be liable in any manner for the consequences of such action taken by you. Edelweiss and/or its directors and/or its employees may have interests or positions, financial or otherwise, in the securities mentioned in this presentation. Edelweiss Financial Services Limited Corporate Identity Number: L99999MH1995PLC094641

For more information, please visit www.edelweissfin.com or drop us an e-mail on ir@edelweissfin.com.

Currency Conversion: Conversion rate of 1 USD equal to 69.72 INR has been used. Due to rounding off, numbers presented in this presentation may not add up to the totals provided and/or correlate with the growth and contribution percentages provided. Data provided in the INR version of the Investor Presentation shall prevail in case of disparity.

#### NOTES:

Slide 6: General Insurance loss of \$ 2 Mn in Q3FY19; BMU, Corp & Others includes profits from discontinued businesses for past periods

Slide 10: Distressed Credit and Funds under Management have been calculated after excluding Edelweiss contribution

Slide 21: GNPA is as per RBI prudential norms; Credit Book excludes Distressed Credit; Stage 3 Credit Book and ECL Provision correspond to GNPA and specific provision taken respectively

Slide 22,28,34 : Business wise financial performance numbers are on fully loaded cost basis with allocation of Group Enterprise costs

Slide 34: Life Insurance numbers have been re-cast for the purpose of consolidation under IndAS

Slide 40: Others includes ICDs & Bank OD

Slide 41: Others includes Provident Funds, Insurance companies & Corporates

Slide 49: Key institutional shareholders: Holding of known affiliates have been clubbed together for the purpose of this information