US \$ version



Edelweiss Financial Services Limited

Q3FY20 Earnings Update





- 2 Business Performance Highlights
- 3 Liquidity Management
- 4 Balance Sheet Highlights

5 ESG at Edelweiss



Quarterly Performance Highlights – Q3FY20



Edelweiss Business Group Snapshot – 9MFY20



9MFY20	\$ Mn
Equity	829
PAT	22
Minority Investors	CDPQ

9MFY20	\$ Mn
Equity	369
PAT	63
Minority Investors	CDPQ, Kora, Sanaka

9MFY20	\$ Mn
Equity	127
PAT	(34)
Minority Investors	Tokio Marine (LI)





Financial Snapshot – Q3FY20

\$ Mn	EOP Equity	Profit after Tax
Total Pre Minority	1,426	5
Credit	829	1
EGIA ARC	312	16
EGIA Advisory	57	5
Insurance	127	(12)
BMU & Corporate	101	(5)
Minority Interest (MI)	339	3
Total Consolidated Post MI	1,087	2
Total Ex-Insurance Post MI	1,013	10

Q3FY20 Overview

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Comfortable Equity Position

- Received first tranche of ~\$ 42 Mn from Kora Management and Sanaka Capital against their committed investment
- Debt Equity ratio declined further to 2.9x; Capital adequacy ratio stood at 21.4%

Improvement in Overall Liquidity

- Overall Liquidity stood at ~\$ 1,445 Mn which is 22% of balance sheet; Includes undrawn bank lines of ~\$ 98 Mn
- Repaid borrowings of \$ 716 Mn during the quarter

3 Asset Management AUM grew at 42% YoY

- Received capital commitment of \$ 246 Mn in Completion financing fund launched with Meritz Group; Deployed ~\$ 196 Mn as on Q3FY20 from the fund
- Mutual Fund AUM doubled to \$ 3,381 Mn; Raised ~\$ 1,740 Mn in Bharat Bond ETF India's first Corporate Bond ETF. We now rank 16th in the Mutual Fund industry

Q3FY20 Overview



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- Muted quarter on account of lower interest income in credit book, elevated credit costs and liquidity management costs
- Customer franchise continues to expand in Advisory businesses
- **Capital-light Credit Business**
 - Sell down of corporate credit book of ~\$ 147 Mn to completion financing fund. The equity and liquidity released will be available to grow the retail credit book

Asset Quality of Credit Book

- Gross NPA and Net NPA stood at 2.76% and 1.97% as of 31st December, 2019 respectively
- For 9MFY20, explicit credit cost was at \$ 85 Mn and implicit credit cost due to reversal of income was at \$9 Mn

PAT Distribution Across Businesses

\$ Mn	Q3FY19	Q2FY20	Q3FY20
Total Consolidated Post MI PAT	32	7	2
Credit	25	5	1
EGIA ARC	12	6	9
EGIA Advisory	11	7	5
Insurance	(7)	(6)	(8)
BMU & Corporate	(8)	(6)	(5)
Total Ex-Insurance Post MI PAT	38	13	10
Balance Sheet	7,832	6,978	6,762

Key Profitability Ratios

Ex-Insurance	Q3FY19	Q2FY20	Q3FY20
РРОР	4.5%	2.8%	3.0%
Credit Costs	0.8%	1.5%	1.9%
RoA	2.4%	1.0%	1.0%
RoE	15.6%	5.1%	4.1%
Cost to Income Ratio	51%	56%	56%
Consolidated	Q3FY19	Q2FY20	Q3FY20
RoA	1.8%	0.5%	0.3%
RoE	11.9%	2.6%	0.9%
Cost to Income Ratio	64%	73%	76%

Ex-Insurance RoA and RoE for 9MFY20 are at 1.2% and 6.5%

Key Focus Areas



3 Shift in Credit Strategy

4 Steady Growth of Customer Assets

5 Strong Partnerships



Low D/E ratio gives us headroom for growth when environment stabilizes

2 Improvement in Overall Liquidity



Key Highlights

- Transfer of wholesale mortgage book to Completion Financing Fund has generated liquidity of \$105 Mn
- Raised ~\$ 70 Mn through Retail NCD issuance which was oversubscribed; Total retail NCD issuance over the last 12 months of \$ 224 Mn
- Raised long-term debt of ~\$ 175 Mn in our Asset Reconstruction business
- Generated net liquidity of ~\$ 140 Mn via Essar Steel resolution

3 Shift in Credit Strategy

Retail Credit:

- Continue our focus on growing in affordable housing and SME segment both organically and through partnering with banks for co-origination
- Revamp our customer outreach and delivery model by making deep investments in technology and analytics
- Leverage the investments made in expanding geographical footprint across the country

Corporate Credit:

- Our stated aim has been to grow corporate credit in fund format by partnering with other investors in Alternatives
- In this quarter, we intend to do a detailed review of our corporate credit book and review, update the Expected Credit Loss (ECL) model
- This should allow us to give a detailed picture of asset quality to all the stakeholders and prospective investors and expedite the sell down of corporate credit book

We expect ratio of retail to corporate credit to be ~75:25 over the next 2 years

4 Customer Assets have Grown Despite Credit Dislocation

on 31 st December, 2019	\$ Bn	YoY Growth
stomer Assets	30.6	14%
Assets under Advice (Wealth Management)	15.6	11%
Funds under Management (Asset Management)	7.0	42%
Asset Reconstruction (ARC) Assets under Management	4.8	(10%)
Assets under Custody & Clearing	3.1	24%

The franchise remains strong across all our advisory businesses

Edelweiss contribution has been excluded from Asset Reconstruction (ARC assets) and Funds under Management (Asset Management) ARC AUM declined on account of Essar Steel resolution

5 Strategic Investors and Partners in Edelweiss Group





Edelweiss Global Investment Advisors (EGIA)

Overview



Customer Assets ~ \$ 31 Billion in EGIA



Strategic Advantage of EGIA

Integrated and comprehensive business model

Innovative customer centric solutions

Sustainable edge and leadership in the segments of our choice

Diversified and balanced revenue streams with high operating leverage

Deep Specialization around client segments

Key Imperatives to Achieve Strategic Objectives

Continue to focus on customer obsession to drive innovation

Technology driven platform to deliver superior customer experience and drive cost efficiencies

Further strengthen processes for maintaining highest standards of governance and risk management

With these measures, we will continue to remain market dominant in each of the businesses

Significant Scale Established in the Last Few Years









Edelweiss contribution has been excluded from Asset Reconstruction (ARC assets) and Funds under Management (Asset Management)

EGIA Business Performance Snapshot

Q3FY20 (\$ Mn)	Total	Wealth Management & Capital Markets	Asset Management & ARC
EOP Equity	369	43	326
Net Revenue	71	27	44
Cost to Income	49%	77%	32%
PAT	21	4	17

Customer Assets (\$ Bn)	Assets under Advice and Custody	Assets under Management
	18.7	13.2

PAT yield was at 11 bps and 6 bps for Wealth Management and Asset Management business respectively during the quarter

All figures are Pre MI; EOP Equity includes investment by Kora Management of \$25 Mn and Sanaka Capital of \$16 Mn

EGIA Structure Update

- We had embarked on the journey of creating three separate business verticals : Credit, Advisory and Insurance in 2017
- A holding company is created which will house all the entities of 'Edelweiss Global Investment Advisors' (EGIA) businesses Wealth Management & Capital Markets, Asset Management and Asset reconstruction
 - The restructuring process is under way and is expected to be completed by June 2020
- We have raised total equity of \$ ~196 Mn from CDPQ, Kora Management and Sanaka Capital in the EGIA operating companies of which we have received \$ ~112 Mn till date
- An independent EGIA will be able to build its business including having enough capital to finance its wealth management clients



Edelweiss Global Investment Advisors

Wealth Management . Capital Markets



Indian Savings Shifting to Financial Assets Has Created...

Savings Distribution (\$ Bn)	FY 12	FY 18	CAGR
Currency	15.2	67.6	28%
Deposits	77.8	71.9	(1%)
Claims on government	(3.2)	11.8	NA
Insurance funds	28.2	47.0	9%
Shares and debentures	2.4	21.7	44%
Provident and pension funds	13.8	50.3	24%
Total	134.2	270.3	12%

Driven by demographics and increasing sophistication in investment choices

... A Scalable Business Opportunity in Wealth Management



Overview of Our Wealth Management Business

Entrepreneurs and Family offices

- Highest concentration of wealth
- OpCo advisory, InvsCo advisory and Wealth Structuring solutions

CXO with ESOPs

- Low cost access to AAA quality client
- Financing and investment management solution

Affluent clients

- Simple, profitable and scalable
- Unbiased advice and simple execution

Institutions

- Multi-product offerings across investment banking and institutional equities
- Caters to corporate clients and institutional investors

Wealth Management



As on 31 st December, 2019	Number of Clients	Number of RMs
Ultra High Net Worth Individuals	~2,469	151
Affluent Investors	~5,50,000	761



Net New Flows in Wealth Management



Capital Markets



Key Debt Capital Market Transactions





Edelweiss Global Investment Advisors

Asset Management . Asset Reconstruction Business



Alternatives in India is on a High Growth Trajectory





What Is Driving Growth In Alternatives?



Alternatives offer superior risk adjusted returns with diversification

Overview of Our Alternatives Business Strategies

Structured Credit	 Operates at HoldCo / OpCo levels & is a Sector agnostic fund Returns in the form of Interest (coupon + redemption premium) + Upside Participation Secured credit with 1.5x – 2.5x collateral
Distressed Credit	 Control-oriented investing in distressed assets through aggregation of banks / NBFC loans Also provide primary / last mile financing for repayment of existing loans Primarily Cash coupon & Redemption premium + equity / upside participation 1x collateral for debt; priority over cash flows in case of priority funding
Real Estate Credit	 Private credit to residential projects in top 5 cities Cash coupon + upside participation ~1.5 - 2x cover through mortgage of project and escrow of cash flows
Infrastructure Yield	 Acquire, own and operate operational Infrastructure assets in roads, renewable power and power transmission Focus on optimizing capital structure and improving operational efficiency No construction risk; minimal counterparty risk

Asset Management









Net New Flows in Asset Management


Asset Reconstruction Overview



ARC pipeline remains robust

Resolution Strategy and Top Industry Exposures







Credit Business

Retail Credit . Corporate Credit



While There Is Enough Liquidity in The System..



.. Credit Flow Continues To Be Clogged



Credit growth expected to hit 58-year low in FY20

As on 31 st December, 2019	Capital Employed (\$ Mn)	%	
Retail Credit	2,000	51%	
Retail Mortgage	1,055	27%	Blend of loans to home owners and home buyers
SME & Business Loans	495	12%	Under-served and highly scalable market, key focus area
ESOP and Margin Financing	426	11%	Catering to customers in Wealth Mgmt and Capital Market
Agri and Rural Finance	24	1%	Under-served market with low competitive intensity
Corporate Credit	1 954	49%	

Corporate Credit	1,954	49%	
Structured Collateralised Credit	587	15%	Customized credit solutions with robust risk management systems
Wholesale Mortgage	1,367	34%	Project financing for primarily residential properties
Total Credit Book	3.954	100%	

Credit Business at a Glance

Credit Business (\$ Mn)	Q2FY20	Q3FY20
Capital Employed	4,390	3,954
Average Interest Yield	14.6%	14.7%
Average Cost of Borrowing	10.5%	10.5%
Net Interest Margin	5.6%	5.7%
Net Interest Income	65	61
Cost to Income	49%	50%
Credit Costs	25	29
PAT (Pre MI)	5	1
RoA	0.4%	0.1%
RoE	3.2%	0.7%

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Credit Business Performance Snapshot

Q3FY20 (\$ Mn)	Total	Retail	Corporate
EOP Capital Employed	3,954	2,000	1,954
EOP Equity	829	381	449
Net Interest Income	61	28	33
ΡΑΤ	1	6	(5)
Net Interest Margin	5.7%	5.4%	5.9%
Cost to Income	50%	56%	45%
RoA	0.1%	1.1%	n/a
RoE	0.7%	9.3%	n/a

Asset Quality at a Glance

As on 31 st December 2019 (\$ Mn)	Q2FY20	Q3FY20
Credit Book	4,171	3,774
Of which Stage 3	114	104
ECL Provision	113	111
Of which Stage 3	44	30
Specific Provision Cover	39%	29%
Total Provision Cover	99%	106%
Gross NPA	2.73%	2.76%
Net NPA	1.66%	1.97%

Retail Credit

Capital Employed			SI	ME	Retail N	lortgage
(\$ Mn)			Secured	Unsecured	HL	LAP
		Average Yields %	14%	23%	11%	13%
2,491		Median Ticket Size (\$Mn)	~0.14	0.01	0.02	0.03
2,120	2,000	Average LTV	~75%-85%	-	~50%	60%
		Locations (#)	1	08	10	00
		Loan Book - Geographical Split				
		19% 36% 41%		33% 159	% 1% 1%	
Q3FY19 Q2FY20	Q3FY20					
	· · · · ·	SME North	East W	Retail Mo est South	rtgage	

*

Corporate Credit



	Structured Collateralised Credit	Wholesale Mortgage		
Average Yields %	15% - 17%	17% - 19%		
Portfolio Granularity	56 accounts	128 projects		
Typical Ticket size	\$ 14-18 Mn			



Credit Business Way Forward

Retail Credit growth and Corporate Credit sell down will remain a focus area

- We will focus our energies on stepping up our retail credit book
- Enter into partnership with banks for Co-origination, securitization and on-lending
- Established branch network; Focus on increasing originations through direct sales team
- Extensive use of technology and analytics to reduce cost to income ratio
- With continued sell down of corporate credit book, we will rebalance portfolio composition

Benefits

- The equity and liquidity released from corporate book sell down will be available to grow the retail credit book
- Costs of maintaining liquidity will reduce as the book becomes more granular
- Earnings will be a blend of fee and spread leading to healthy RoAs



Insurance Business

Life Insurance . General Insurance



Life Insurance Performance Snapshot

(\$ Mn)	Q3FY19	Q3FY20	Y-o-Y Growth
Net Premium Income	26	32	25%
Investment Income & Other Income	12	14	16%
Total Business	37	46	22%
		1	
Profit After Tax	(8)	(9)	<u>-</u>
Minority	(4)	(4)	-
Edelweiss' Share in PAT	(4)	(4)	-
		1	
Net Worth	139	109	

121 branches and 48,656 PFAs across 93 locations in India

Life Insurance – Long Term Value Creation



219% 229% 224%

Solvency Ratio

Channel Mix



13th Month Overall Persistency



Life Insurance Scaling Rapidly





- Collected Individual Annual Premium Equivalent (APE) for Q3FY20 stood at \$ 12 Mn
- Gross premium at \$ 34 Mn growth of 26% YoY
- Embedded Value at \$ 198 Mn as on 31st December, 2019
- Set a new Guinness World Records for collecting the highest number of pledges for organ donation in a single day with 54,626 pledges

General Insurance









Industry Average

Edelweiss

Source: General Insurance Council and Market Information



Liquidity Management



(\$ Mn)	FY 16	FY 17	FY 18	FY 19	Q3 FY20
Available Liquidity	561	814	1,487	1,417	1,445
Balance Sheet Size*	3,844	5,177	7,268	7,282	6,594
Liquidity %	15%	16%	20%	19%	22%

Cash Flow Plan

Particulars (\$ Mn)	Q4FY20	Q1FY21	Q2FY21	Q3FY21
Opening Available Liquidity (A)	1,445	1,347	1,277	1,403
Inflows				
Asset EMIs and Repayments	351	253	239	239
Securitization	70	140	140	70
Fresh Borrowings	281	239	351	491
Total Inflows (B)	702	631	730	800

Outflows				
Total Borrowings Repayments	519	421	323	631
Fresh disbursements	281	281	281	281
Total Outflows (C)	800	702	603	912

Closing Available Liquidity (A+B-C)	1,347	1,277	1,403	1,291
Closing Available Equility (A+D-C)	1,347	1,277	1,405	1,231

*

..With Assets in each Tenor Range Adequately Covering the Liabilities

(\$ Mn)	Assets	Liabilities	Gap
Upto 1 year	2,287	1,978	309
1-3 years	2,076	1,768	309
3 years+	2,231	1,417	814

Total gap represents our equity base



Balance Sheet Highlights



Diversified Borrowing Profile By Instruments...



Borrowings exclude CBLO for all the above periods

Q3FY20 excludes investment in Equity Convertible instruments by CDPQ of \$ 146 Mn, Kora Management of \$ 25 Mn and Sanaka Capital of \$ 16 Mn

...And By Source



Borrowings exclude ASB for all the above periods

Q3FY20 excludes investment in Equity Convertible instruments by CDPQ of \$ 146 Mn, Kora Management of \$ 25 Mn and Sanaka Capital of \$ 16 Mn

Healthy Percentage of Long Term Borrowings



Average residual tenure of long term borrowings is 3.7 years

Positive ALM Across Durations



• BMU manages ALM under the aegis of Asset Liability Committee

Comfortable Capital Adequacy Ratio



Debt to Equity Ratio Reduced Further

Capital Structure as on 31st December, 2019 (\$ Mn)

Total Debt	5,170
Less: Treasury Assets	1,002
Net Debt (Ex-Treasury Assets)	4,167
Equity	1,426
D/E ratio (Ex- Treasury Assets)	2.9x

Our Risk Governance Structure...

Oversight by Board Risk Committee

Global Risk Committee

Business Risk

- Implementation of risk framework for specific businesses
- Defining risk policies & limits for various products
- Continuous monitoring of risks and ensure adherence to policies

Group Risk & Assurance

- Risk aggregation and monitoring
- Risk culture
- Will have an oversight over all 11 risk vectors & provide assurance on financial & business parameters

Enterprise Risk Management Council

- Define Organization risk framework & appetite
- Review "High Impact" risk events
- Risk aggregation and interplay assessment



Enterprise risk management approach: 11 Risk Framework

13 Member Board Comprises Majority of Independent Directors



Mr. K Chinniah Independent Director

 Served as Managing Director & Global Head Infrastructure, Portfolio, Strategy & Risk Group with GIC Special Investments



Mr. Biswamohan Mahapatra Independent Director

- Former RBI Executive Director, chaired various committees of RBI
- Handled varied areas of banking regulations, policy and supervision



Mr. P N Venkatachalam Independent Director

- Banking sector expert and former member of the Interim Pension Fund Regulatory Authority of India
- Former MD, State Bank of India



Mr. Ashok Kini Independent Director

- Former Managing Director (National Banking Group) State Bank of India
- Served as an advisor to the Thorat Committee on Financial Inclusion at RBI
- 35 years of banking experience



Mr. Navtej S. Nandra Independent Director

- Served as President of E*TRADE Financial Corporation.
- Prior to this he served as CEO for Morgan Stanley Investment Mgmt Inc. and COO for Wealth Management at Merrill Lynch



Dr. Ashima Goyal Independent Director

- Professor at Indira Gandhi Institute of Development Research
- Specialist in open economy macroeconomics, international finance, institutional and development economics
- Serves as a Part-time member of Economic Advisory Council to the Prime Minister



Mr. Berjis Desai Independent Director

- An independent legal counsel engaged in private client practice.
- Retired as Managing Partner at J. Sagar & Associates



Ms. Anita M George Non- Executive Director

- Executive Vice President, Strategic Partnership- Growth Markets, CDPQ India
- Prior to CDPQ, was Senior Director of the World Bank's Energy and Extractive Industries Global Practice

Significant Institutional Ownership



	Key Shareholders above 1%	Percent
1	BIH SA	4.6%
2	Pabrai Investment Funds	3.3%
3	Wellington Management	3.1%
4	TIAA CREF Funds	2.5%
5	LIC	2.1%
6	HDFC AMC	1.9%
7	Baron Asset Management	1.6%
8	Caisse de dépôt et placement du Québec (CDPQ)	1.5%
9	Vanguard Group	1.3%
10	Flowering Tree Investment Management	1.3%
11	Kotak AMC	1.2%
12	Rakesh Jhunjhunwala	1.0%

~45% owned by Edelweiss management and employees



ESG at Edelweiss



Our Framework is based on the United Nations Sustainable Development Goals

People Focused Goals



Planet Focused Goals



Affordable & Clean Energy



Responsible Consumption



EdelGive Funding Partners & Networks

BILL & MELINDA GATES foundation	TATA TRUSTS	BRITISH ASIAN TRUST TRANSFORMING LIVES TOGETHER	GREAT EASTERN CSR FOUNDATION	Asian Venture Philanthropy Network	FORD FOUNDATION
HTParech FOUNDATION Relefe Transme	& dalyan	CHANDRA FOUNDATION	CDPQ	BURGUNDY® Asset Management Ltd.	GENERAL ATLANTIC
genpact Transformation Heppens Here	Swiss Re Foundation	J.P.Morgan	IEFG International Education Funders Group	atDta	BOROSIL
VOLKART FOUNDATION		SVP SOCIAL VENTURE PARTNERS	TOKIO MARINE	SAR	all carco logistics ltd.
Credit Suisse	Shapoorji Pallonji	GNASP GOD MY SILENT PARTNER FOUNDATION	SAVANNAH WISDOM	R A R E ENTERPRISES Insight Intellect Integrity	the global fund for Children

We have partnered with some of the largest Foundations, Corporates and HNIs through our innovative models focused on collaboration

Edelweiss Wins National CSR Award



EdelGive Foundation's commitment to Achieving the SDGs (*Cumulative till date*)

	Quality Education		No Poverty		Gender Equality		E mployee Engagement Cumulative till date)
•	19,65,275 Children supported	•	1,075 acres of land under irrigation	•	1,87,886 Women supported	•	70%+ Edelweiss Employees Engaged
•	45,607 Teaching	•	5,884 Individuals trained	٠	1,329 Grassroot	•	39,000+ Man-hours of
	professionals trained	•	68 Watershed Structures		leaders developed		volunteering 110 skilled volunteering
•	11,828 Schools		Repaired/Built	•	360 Males engaged	ged •	
Со	mmitted YTD FY20	•	8 FPO/FPC Strengthened				projects
Γ	\$ 2.3 Mn		\$ 0.7 Mn		\$ 2.4 Mn		

Safe Harbour

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Currency conversion: Conversion rate of 1 USD equal to 71.27 INR has been used. Due to rounding off, numbers presented in this presentation may not add up to the totals provided and/or correlate with the growth and contribution percentages provided. Data provided in the INR version of the Investor Presentation shall prevail in case of disparity

NOTES:	
Slide 9 :	Balance sheet is on net basis; General insurance loss of \$ 4 Mn in Q3FY20
Slide 10,43,44 :	RoE is calculated excluding investment of equity convertible instrument by CDPQ of \$ 146 Mn, Kora Management \$ 25 Mn and Sanaka Capital of \$ 16 Mn
Slide 8,45 :	GNPA is as per RBI prudential norms; Stage 3 Credit Book and ECL Provision correspond to GNPA and specific provision taken respectively
Slide 15,21,22,28,29,35,36,37	: AUM, AUA and AUC is rounded off to nearest 100
Slide 22,44,50 :	Business wise financial performance numbers are on fully loaded cost basis with allocation of Group Enterprise costs
Slide 52 :	Embedded value (EV) is calculated on market consistent basis
Slide 63 :	Risk weighted assets is 88.7% of Gross Assets of \$ 8,435 Mn
Slide 68 :	Key institutional shareholders: Holding of known affiliates have been clubbed together for the purpose of this information