US \$ version



# **Edelweiss Financial Services Limited**

**Q4FY19 & FY19 Earnings Update** 



### **Contents**



- 1 FY19 Performance Overview
- 2 Business Performance Highlights
- 3 Balance Sheet Highlights
- 4 ESG at Edelweiss
- 5 Detailed Financials







### **Edelweiss at a Glance: FY19**



**Ex-Insurance PAT** 

\$ 172 Mn

**Balance Sheet EOP** 

\$ 7.8 Bn

**Net Worth** 

\$ 1.3 Bn

**Market Cap** 

as on 31st March'19

\$ 2.7 Bn

**BVPS** 

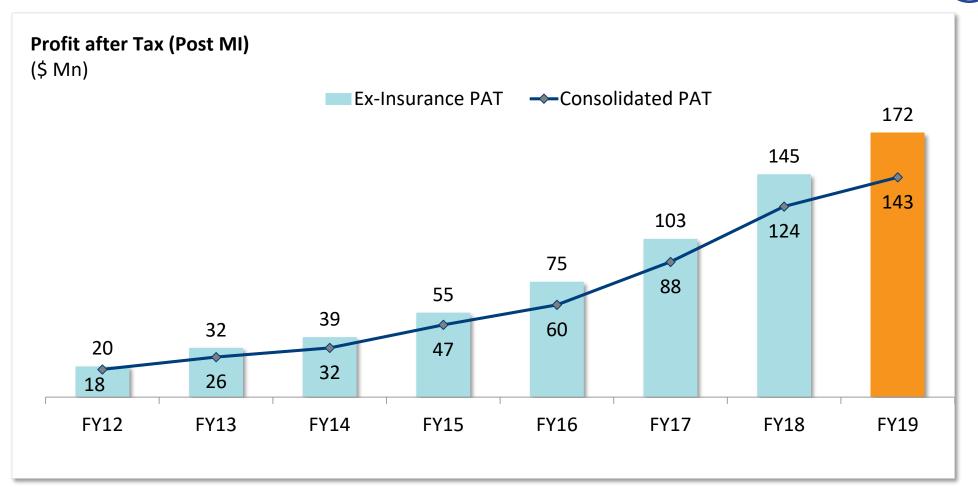
\$ 1.2

**Basic EPS** 

\$ 0.2

## **Ex-Insurance PAT CAGR of 36% over 8 years**





# **FY19 Financial Snapshot**

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FY	19 (\$ Mn)	EOP Equity	Profit After Tax	RoA	RoE
То	tal Pre Minority	1,253	150		
 	Credit	700	108	2.0%	15.7% <sub> </sub>
	Distressed Credit	269	60	6.2%	28.4%
	Advisory	28	42		
 	Life & General Insurance	151	(47)		
1	BMU, Corp & Others	106	(13)		
Mi	nority Interest (MI)	149	7		,
To	tal Consolidated Post MI	1,104	143	1.8%	13.4%
То	tal Ex-Insurance Post MI	1,019	172	2.4%	17.6%

## **Capital Light Businesses Contribute over 50% to PAT**



Business Segments (\$ Mn)	FY19 Pre MI PAT	% Contribution
Retail Mortgage	14	7%
SME, ESOP and Other Business Loans	17	9%
Structured Collateralised Credit	31	16%
Wholesale Mortgage	45	23%
Distressed Credit Business	60	30%
Wealth Management and Asset Management	32	16%
Capital Markets	10	5%
BMU, Corporate and Others	(13)	(6%)
Total Ex- Insurance Pre MI PAT	198	100%

We continue to have market dominant positions in each of our Advisory businesses

### **FY19 Performance Overview**



- 1 First half of the year was robust, however second half witnessed market headwinds
- 2 FY19 Ex-Insurance PAT grew 18% YoY; Consolidated PAT grew 15% YoY
- 3 Ex-Insurance RoA remained steady at 2.4% while RoE was at 17.6%
- 4 Raised fresh long term borrowings of \$ 1,121 Mn in H2FY19
- 5 Debt to Equity (Ex-Treasury) remains conservative at 4.4x

### **FY19 Business Performance Overview**



- 6 NIM and Asset Quality maintained across business cycles
- 7 ECL Finance raised equity of \$ 250 Mn; first tranche of \$ 150 Mn received in May'19
- 8 Distressed Credit benefited from strong recoveries
- 9 Wealth Management: AUA crossed \$ 15 Bn and scaled well
- Asset Management: Raised \$ 1 Bn across funds in Alternatives
- Life Insurance: One of the fastest growing Life Insurers on Individual APE basis; Embedded Value at \$ 226 Mn as on 31st March'19
- General Insurance: Key products in place; crossed \$ 14 Mn of premium in first full year of operation

### **Key Actions Taken**



### Liquidity: We entered Q4 with comfortable levels of liquidity

- Overnight liquidity of \$ 762 Mn 12% of borrowings
- Additional high quality assets liquid-able in less than 120 days at \$ 683 Mn

### **Liability Management: Emphasis on long term borrowings**

- Continued to increase the share of long term debt; 61% in FY19 up from 58% in FY18
- Raised \$ 416 Mn in FY19 through retail bond issues

### **Asset Quality: Remained stable throughout**

- Focus on recovery and collections
- No deterioration seen in asset quality

# **FY19 Ex-Insurance PAT Up 18% YoY**



(\$ Mn)	Q4FY18	Q3FY19	Q4FY19	F	Y18	FY19	Y-o-Y Growth
Ex-Insurance PAT	43	39	41	1	L <b>4</b> 5	172	18%
Consolidated PAT	35	32	33	1	24	143	15%
Balance Sheet	8,031	8,026	7,754	8,	031	7,754	(3%)

Non linear profitability growth: Ex Insurance PAT grew 18% YoY while Balance Sheet remained flat

### **PAT Distribution Across Businesses**



PAT (\$ Mn)	Q4FY18	Q3FY19	Q4FY19
Total Consolidated	35	32	33
Credit	25	37	36
Advisory	12	11	9
Life & General Insurance	(8)	(7)	(8)
BMU, Corp & Others	6	(8)	(3)

FY18	FY19	Y-o-Y	EOP Equity
124	143	15%	1,104
92	143	55%	894
43	42	(3%)	28
(21)	(28)	-	85
10	(13)	-	97

# **Key Profitability Ratios**



Ex-Insurance	Q4FY18	Q3FY19	Q4FY19
RoA	2.6%	2.4%	2.4%
RoE	20.2%	15.6%	16.1%
Cost to Income Ratio	45%	51%	52%

2.4%
17.6%
50%

Consolidated	Q4FY18	Q3FY19	Q4FY19
RoA	1.7%	1.8%	1.7%
RoE	14.4%	11.9%	12.0%
Cost to Income Ratio	63%	64%	70%

FY18	FY19
1.9%	1.8%
15.7%	13.4%
60%	64%

### **Ex Insurance RoA and RoE remained robust**

# **Demonstrated Ability to Raise Long Term Funding in H2**



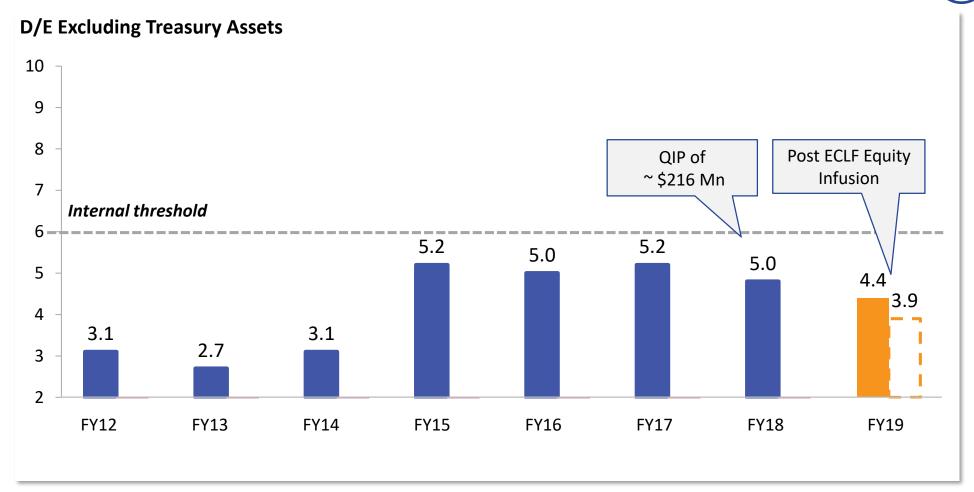
### Fresh Long Term Borrowings (\$ Mn)

By Instrument	H1FY19	H2FY19
Total	1,042	1,121
NCDs	814	904
Term Loans	229	217

By Source	H1FY19	H2FY19
Total	1,042	1,121
Mutual Funds	219	184
Banks	240	326
Retail & Others	584	611

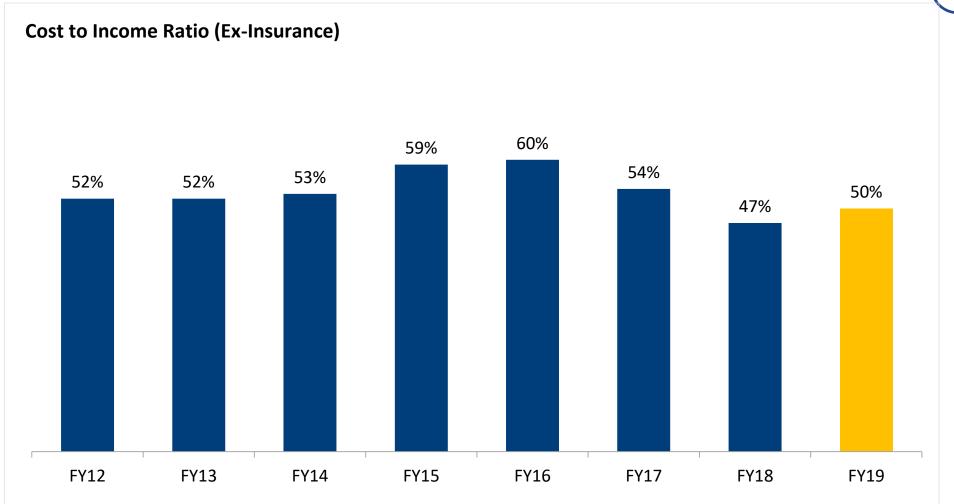
# **Debt to Equity Ratio Set to Improve Further**





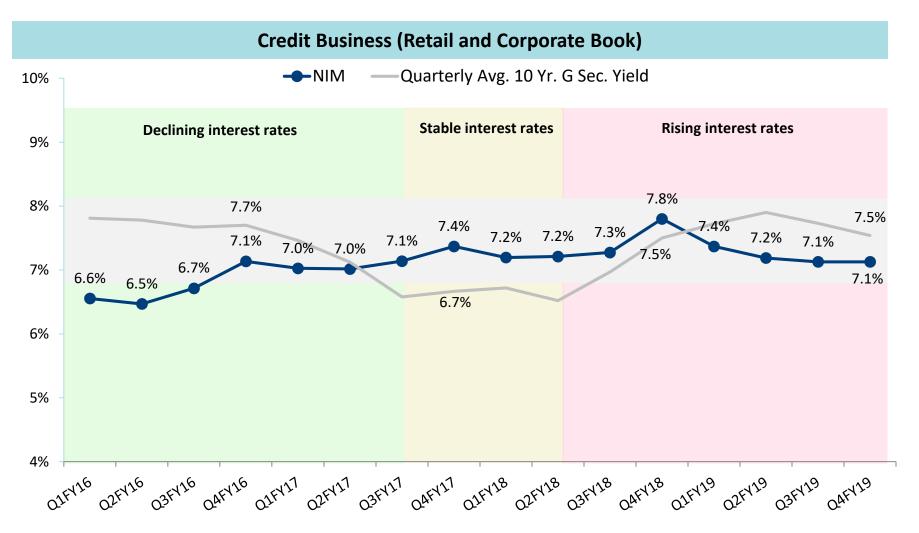
# **Cost to Income Higher...**





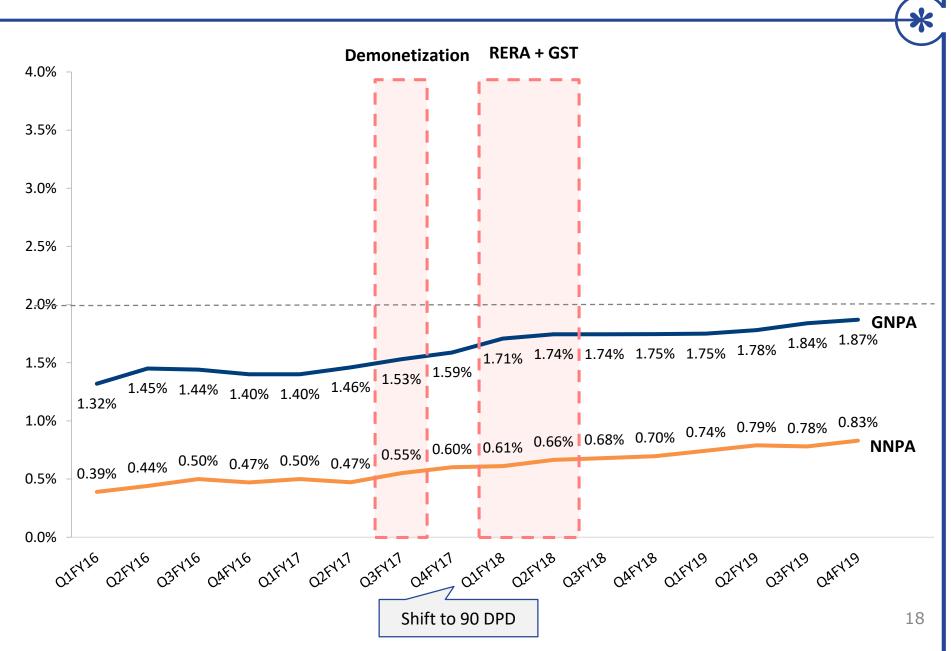
### **Credit: Maintained NIM across Business Cycles**





.....through diversified portfolio mix, ALM and strength of customer franchise

# **Credit: Stable Asset Quality In Spite of Headwinds**



# **Advisory: Customer Assets cross \$ 28 Bn**



As on 31 <sup>st</sup> March'19	\$ Bn	YoY Growth
Customer Assets	28.9	19%
Assets Under Advice (Wealth Management)	15.2	18%
Distressed Credit (ARC Assets)	5.6	4%
Funds under Management (Asset Management)	5.1	26%
Assets under Custody & Clearing	2.9	56%
Balance Sheet Assets	7.7	(3%)
Total Assets	36.6	13%



# **Business Performance Highlights**

**CREDIT** 

\* Edelweiss
Ideas create, values protect

Retail Credit - Corporate Credit - Distressed Credit

### **Credit Business Mix**



As on 31 <sup>st</sup> March'19	Capital Employed (\$ Mn)	%	
Retail Credit	2,599	42%	
Retail Mortgage	1,293	21%	Blend of loans to home owners and home buyers
SME & Business Loans	660	11%	Underserved and highly scalable market, key focus area
ESOP and Margin Financing	588	9%	Catering to customers in Wealth Mgmt and Capital Markets
Agri and Rural Finance	57	1%	Underserved opportunity with low competitive intensity
Corporate Credit	2,596	41%	
Structured Collateralised Credit	928	15%	Customized credit solutions with robust risk management systems
Wholesale Mortgage	1,668	26%	Developer financing for primarily residential properties
Distressed Credit	1,061	17%	Leading Asset Reconstruction Company in India
Total Credit Book	6,256	100%	

Retail Credit and Corporate book have equal share Corporate book share has declined from 46% in FY18 to 41% in line with strategy

# **Credit Business Performance Snapshot**



FY19 (\$ Mn)	Total	Y-o-Y	Retail	Y-o-Y	Corporate	Y-o-Y	Distressed	Y-o-Y
EOP Capital Employed	6,256	4%	2,599	12%	2,596	(8%)	1,061	17%
EOP Equity	969	24%	275	21%	426	15%	269	48%
Net Interest Income	514	38%	135	42%	255	23%	124	75%
PAT	168	61%	32	11%	76	78%	60	81%
Net Interest Margin	8.1%		5.1%		9.2%		12.9%	
Cost to Income 37%		50%		38%		22%		
RoA	2.6%		1.2%		2.7%		6.2%	
RoE	18.7%		12.2%		17.9%		28.4%	

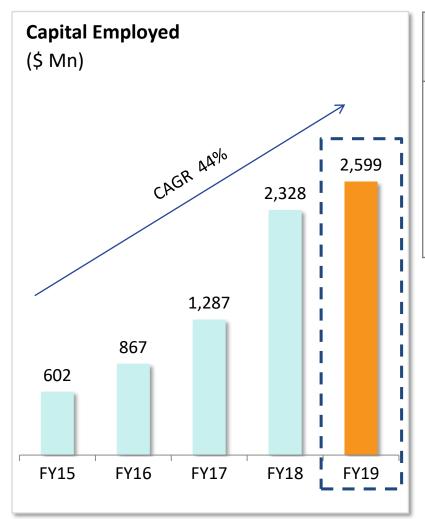
# **Asset Quality at a Glance**



As on 31st March'19 (\$ Mn)	Q3FY19	Q4FY19
Credit Book (Ex - Distressed Credit)	5,112	5,195
Of which Stage 3	94	97
ECL Provision	116	117
Of which Stage 3	54	54
Specific Provision Cover	58%	56%
Total Provision Cover	123%	120%
Average Collateral cover on Corporate Book	1.9x	1.8x
Average Loan-To-Value on Retail book	~45%	~45%
Gross NPA	1.84%	1.87%
Net NPA	0.78%	0.83%
Provisions & Write Offs for the quarter	15	15

### **Retail Credit Growth Continues**



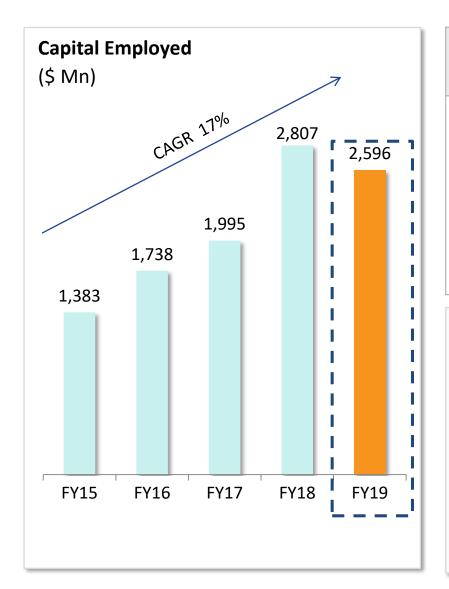


	S	ME	Retail Mortgag	
	Secured	Unsecured	HL	LAP
Average Yields %	14%	21%	11%	12%
Median Ticket Size (\$ Mn)	~0.17	0.01	0.02	0.03
RoA	1.50% - 2.00%		1.00%	- 1.50%
Locations (#)	108		9	)6

- Key focus areas SME and Retail Mortgage
- Continue to expand footprint 17 new branches in Retail Mortgages in Q4
- Strengthening the retail platform through technology
- Establishing co-lending platform to enter Mid Market Credit
- New products like Salary Advance gaining traction

# **Corporate Credit will Grow in Fund Form**





	Structured Collateralised Credit	Wholesale Mortgage
Average Yields %	15% - 17%	17% - 19%
RoA	1.75% - 2.50%	2.50% - 3.00%
Portfolio Granularity	76 accounts	162 projects
Typical Ticket size	\$ 14 Mn - \$ 18 Mn	

- Book growth was lower on YoY basis because of conservative lending in H2
- Focus on collections and maintaining asset quality
- Continue to be selective in financing new deals

### **Wholesale Mortgage: Lending Philosophy**



Focus on mid-income residential RE projects; ~77% of inventory within \$ 0.14 Mn category

Provide funding to projects of mid-sized developers having an execution track record

Financing projects only after key approvals are in place

Senior Secured Sole Lender at SPV level (>95% of loans) at collateral cover of 1.5 – 2.0x

Exit through self liquidating nature of underlying projects – ~95% of asset base

~40% headcount focus on asset quality (asset management, risk and underwriting)

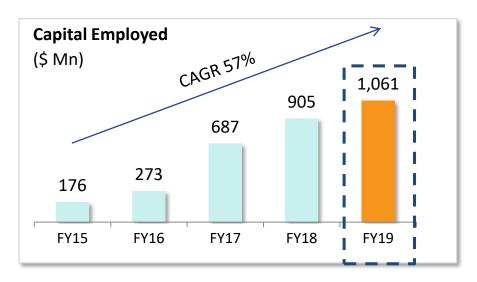
Captive distribution bolt-on deployed as needed

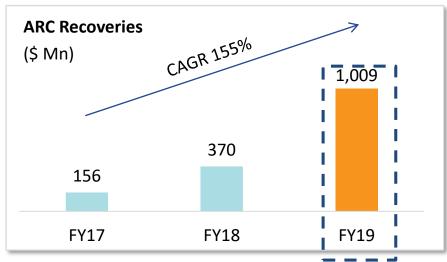
# **Seasoned book with Robust Risk Management Track Record**

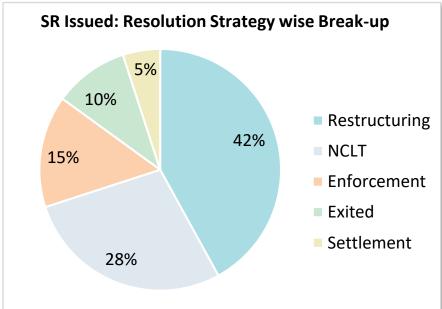
	Wholesale Mortgage	H1FY19	H2FY19
1	Loan Book	\$ 1,691 Mn	\$ 1,668 Mn
2	Stage 3 Accounts	5 accounts amounting to \$ 50 Mn	3 accounts amounting to \$ 30 Mn
3	Historical recovery on default cases	84% cash recovery and rest in other assets	84% cash recovery and rest in other assets
4	Provisions on the books	\$ 35 Mn	\$ 23 Mn
5	Foreclosure Losses to Date	Zero	Zero

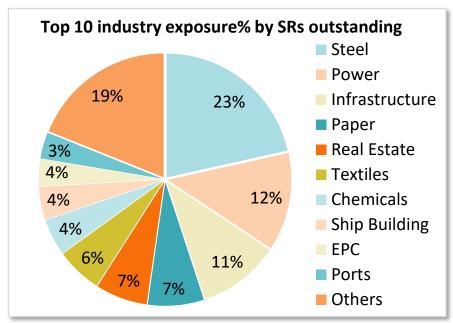
### **Distressed Credit Pipeline Robust**













# **Business Performance Highlights**

ADVISORY
Wealth Management - Asset Management - Capital Markets



## **Advisory Business Performance Snapshot**



FY19 (\$ Mn)	Total	Y-o-Y
Net Revenue	188	-
PAT	42	(3%)
Cost to Income	66%	
PAT Yield		

Wealth Mgmt	Y-o-Y	
104	30%	
23	49%	
67%		
17 bps		

Asset Mgmt	Y-o-Y	
35	88%	
9	<i>52%</i>	
58%		
19 bps		

Capital Mkts	Y-o-Y
49	(45%)
10	(55%)
69%	
-	

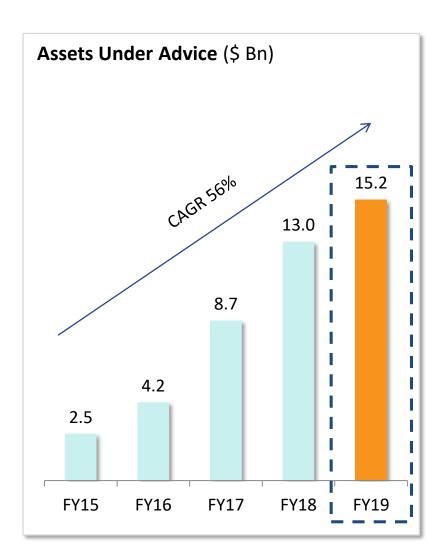
Customer Assets (\$ Bn)

Assets und	der Advice
15.2	18%

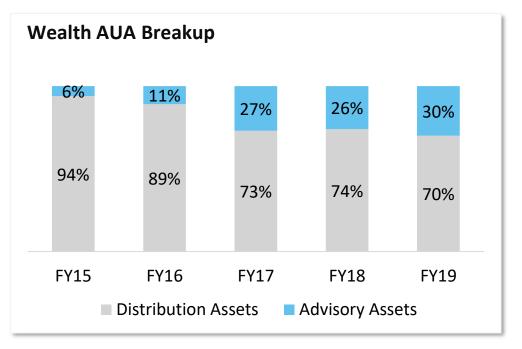
Assets under				
Custody and Clearing				
2.9	56%			

## **Wealth Management**



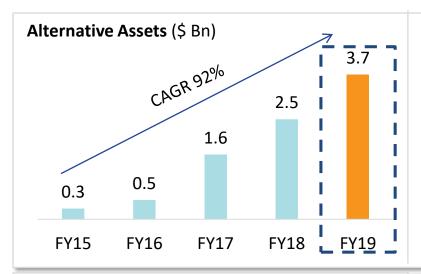


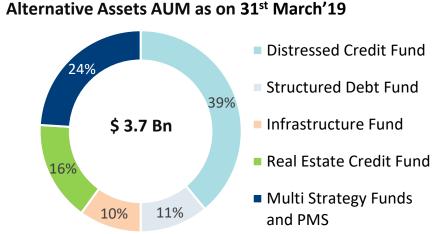
As on 31 <sup>st</sup> March'19	Number of Clients	AUA (\$ Bn)	Number of RMs
Ultra High Net Worth Individuals	~2000	11.8	186
Affluent Investors	~4,85,000	3.4	874

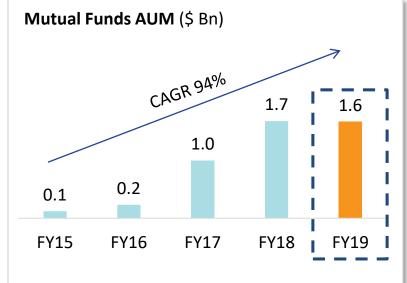


### **Asset Management**





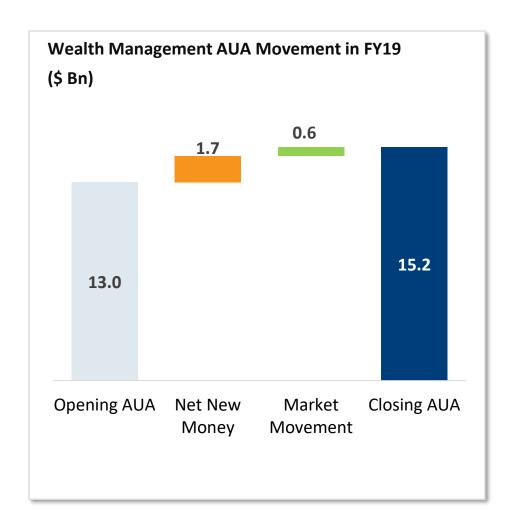


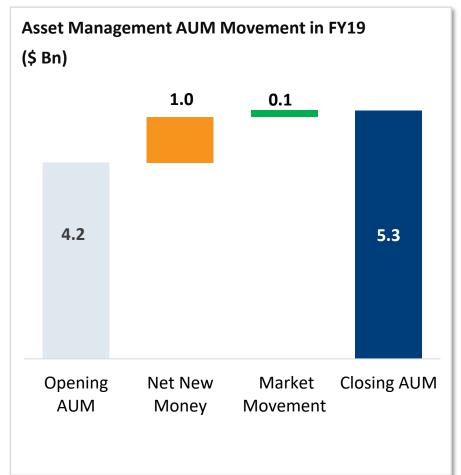


- Continue momentum of fund raising and deployment in Alternatives
  - Closed our 2<sup>nd</sup> Distressed Credit fund at \$1.3 Bn: one of the largest in Asia
  - Looking to raise ~\$1 Bn in our 3<sup>rd</sup> Structured Debt fund
  - Deployed ~50% of funds raised across Alternative Asset funds
- Marquee investors in the Alternative Asset Management platform - European and North American Insurance cos and Public Pension funds

## **Steady Growth in Net New Flows**







## **Market Leading Position in Equity and Debt Capital Markets**



### **Key Equity Capital Market & Advisory Transactions**



JK Cement LTD.

**Sapphire**Foods



QIP \$ 108 Mn March 2019

Left Lead GCBRLM

QIP \$ 73 Mn January 2019

Sole BRLM

PE \$ 32 Mn January 2019

Buy side Advisor

PE \$ 36 Mn March 2019

**Financial Advisor** 

#### **Key Debt Capital Market Transactions**



Pvt Placement \$ 765 Mn March 2019

Arranger



INDIAN
RAILWAY
FINANCE
CORPORATION
(A Government of India Enterprise)

Pvt Placement \$ 431 Mn March 2019

Arranger



Public Issue \$ 216 Mn March 2019

Lead Manager

#### **Mahindra FINANCE**

Public Issue \$ 309 Mn January 2019

Lead Manager



# **Business Performance Highlights**

Life Insurance



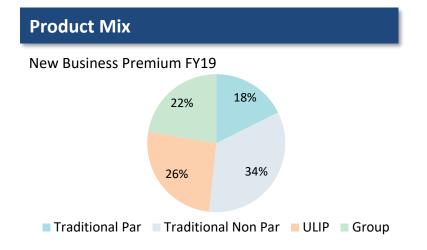
# **Life Insurance Performance Snapshot**

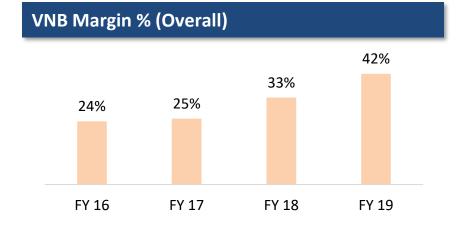


(\$ Mn)	FY18	FY19	Y-o-Y Growth
Net Premium Income	87	123	42%
Investment Income & Other Income	21	29	36%
Total Business	108	152	41%
Profit After Tax	(34)	(39)	-
Minority	(17)	(19)	-
Edelweiss' Share in PAT	(17)	(20)	-
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Net Worth	167	134	

## **Life Insurance – Long Term Value Creation**

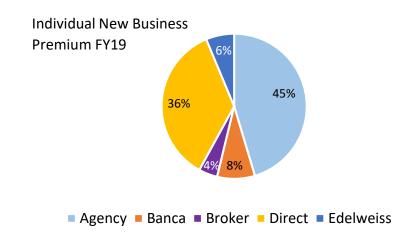


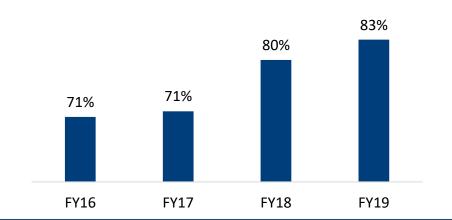




### **Channel Mix**

### 13th Month Overall Renewal Rate Persistency

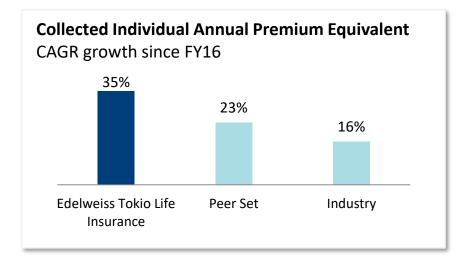


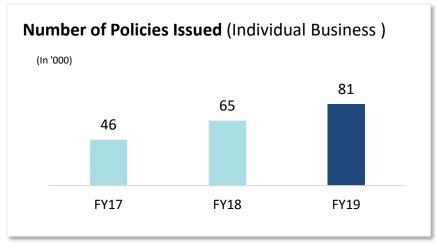


121 branches; 43,681 PFAs across 93 locations in India

# One of the Fastest Growing Life Insurers in Individual Annual Premium Equivalent







- Collected Individual Annual Premium Equivalent (APE) - \$ 49 Mn grew 36% YoY
- Gross premium of this business in FY19 was \$ 127
   Mn compared to \$ 89 Mn in the previous year, a growth of 43%
- Individual Claims Settlement Ratio improved from 95% in FY18 to 96% in FY19
- Embedded Value at \$ 226 Mn as on 31st March'19



## **Balance Sheet Highlights**



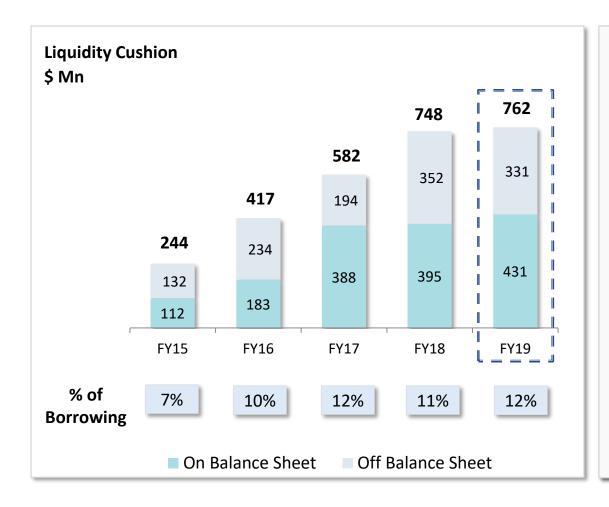
## **Key Highlights – Balance Sheet**



- 1 Maintained adequate Liquidity Cushion at 12% of Borrowings
- 2 Diversified Borrowings mix
- 3 Matched Asset-Liability profile
- 4 Comfortable capital adequacy ratio at 18.0% and D/E (Ex- Treasury) of 4.4x

## **Maintained Liquidity Cushion of 12% of Borrowings**

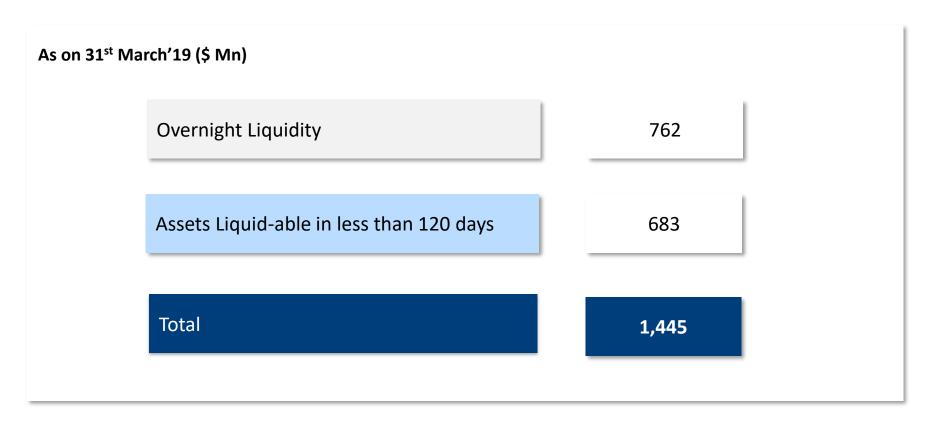




- A well diversified liquidity cushion comprising:
  - o Banking Lines: \$ 331 Mn
  - Fixed Deposits and bank balance: \$ 129 Mn
  - Government Securities, Mutual Funds etc.: \$ 302 Mn
- Continually evaluate the composition through various instruments to ensure immediacy, relevance and cost efficiency

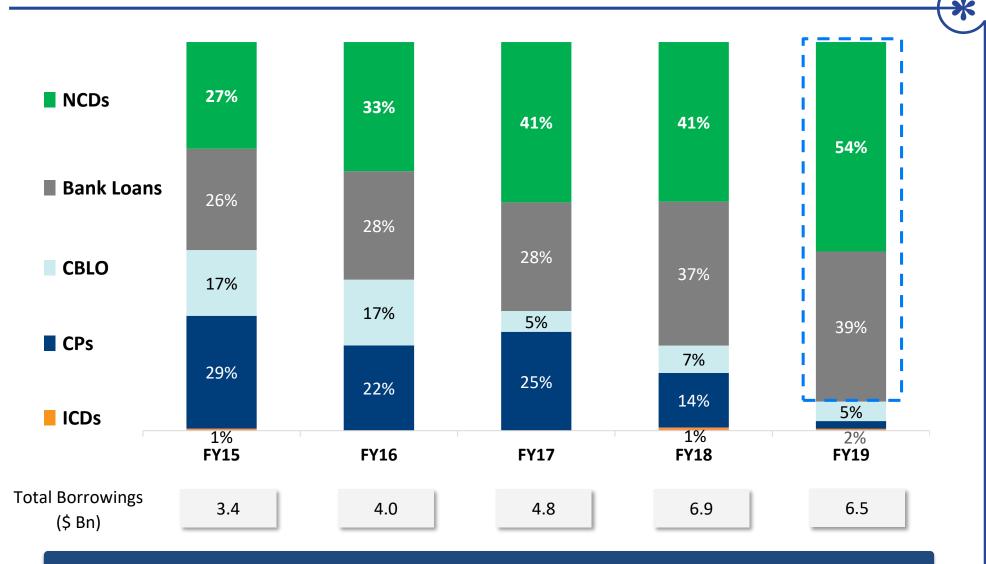
## **Liquidity Cushion Bolstered by High Quality Liquid Assets**





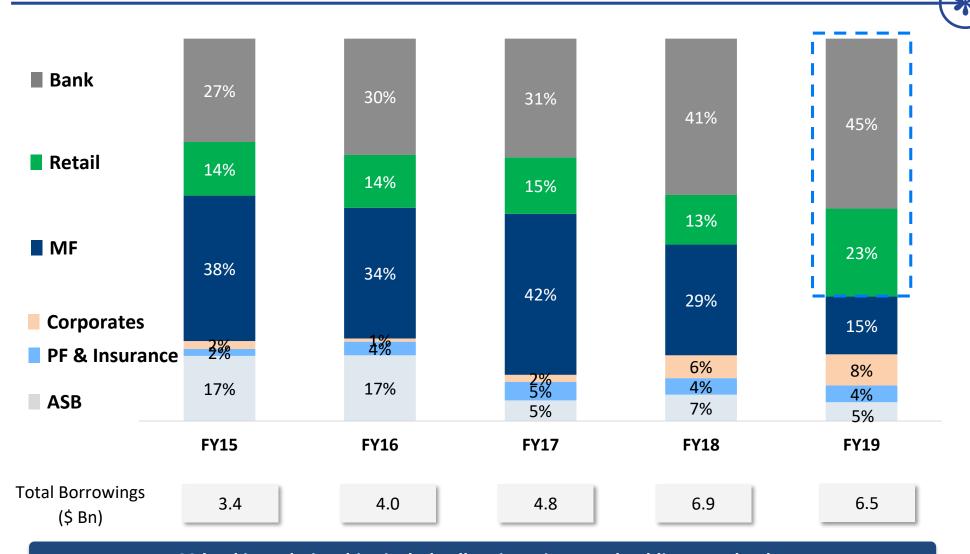
In addition ~\$ 1,294 Mn of business inflows expected over the next one year

## **Diversified Borrowing Profile By Instruments...**



93% of borrowings are from NCDs and Bank Loans; Reduced reliance on CPs

## ...And By Source



33 banking relationships include all major private and public sector banks Established relationships with insurance companies and specialized lenders in Housing and SME sector

## **Increasing Percentage of Long Term Borrowings**





### **Positive ALM Across Durations**

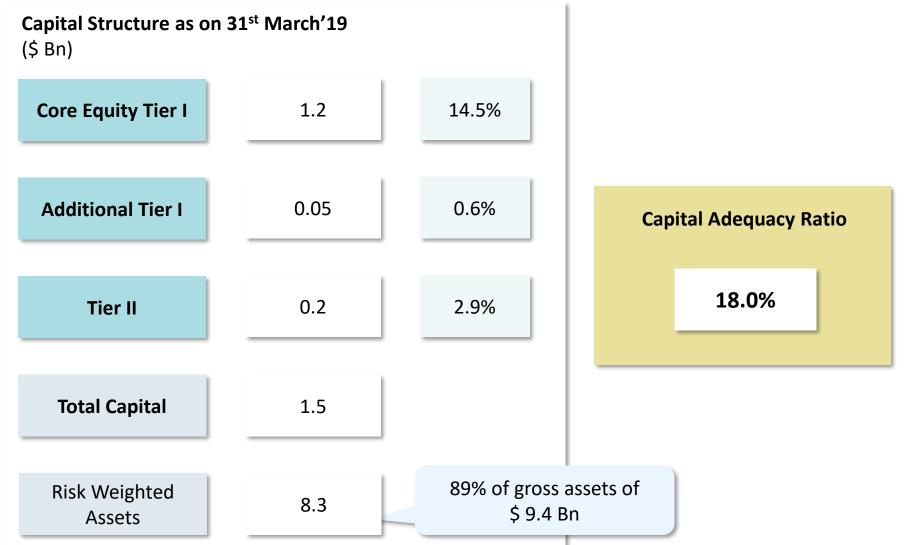




• BMU manages ALM under the aegis of Asset Liability Committee

## **Comfortable Capital Adequacy Ratio**





## **Debt to Equity Ratio Reduced from Last Year**



Capital Structure as on 31st March'19 (\$ Bn)	
Total Debt	6.5
Less: Overnight Liquidity	0.4
Net Debt	6.1
Less: Treasury Assets	0.5
Net Debt (Ex-Treasury Assets)	5.6
Equity	1.3
D/E ratio (Ex- Treasury Assets)	4.4

- Implementation of risk framework
- Continuous monitoring of risks

#### **Group Risk**

- Define Organisation risk framework
- Risk aggregation and monitoring
- Risk culture

## **Enterprise Risk Management Council**

- Review "High Impact & Low Probability" risk events
- Risk aggregation and interplay assessment

## ... Ensures Prudent Risk Management and Responsible Growth



### 13 Member Board Comprises Majority of Independent Directors



Mr. K Chinniah Independent Director

 Served as Managing Director & Global Head Infrastructure, Portfolio, Strategy & Risk Group with GIC Special Investments



Mr. Biswamohan Mahapatra Independent Director

- Former RBI Executive Director, chaired various committees of RBI
- Handled varied areas of banking regulations, policy and supervision



Mr. P N Venkatachalam Independent Director

- Banking sector expert and former member of the Interim Pension Fund Regulatory Authority of India
- · Former MD, State Bank of India



Mr. Ashok Kini\*
Independent Director

- Former Managing Director (National Banking Group) State Bank of India
- Served as an advisor to the Thorat Committee on Financial Inclusion at RBI
- · 35 years of banking experience



Mr. Navtej S. Nandra Independent Director

- Served as President of E\*TRADE Financial Corporation.
- Prior to this he served as CEO for Morgan Stanley Investment Mgmt Inc. and COO for Wealth Management at Merrill Lynch



Dr. Ashima Goyal\*
Independent Director

- Professor at Indira Gandhi Institute of Development Research
- Specialist in open economy macroeconomics, international finance, institutional and development economics
- Serves as a Part-time member of Economic Advisory Council to the Prime Minister



Mr. Berjis Desai Independent Director

- An independent legal counsel engaged in private client practice.
- Retired as Managing Partner at J. Sagar & Associates



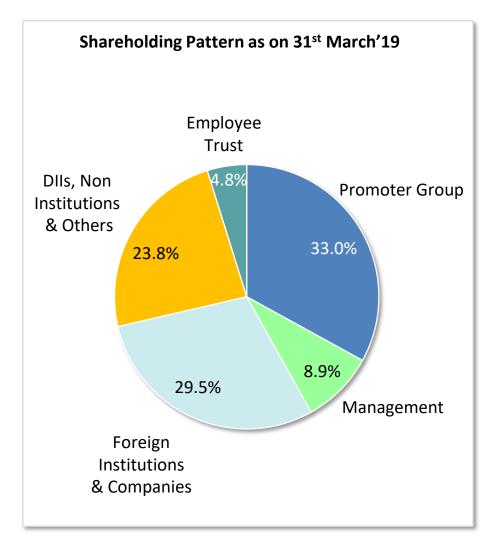
Ms. Anita M George\*
Non- Executive Director

- Executive Vice President, Strategic Partnership- Growth Markets, CDPQ India
- Prior to CDPQ, was Senior Director of the World Bank's Energy and Extractive Industries Global Practice

\*Appointed with effect from 1st April 2019

## **Significant Institutional Ownership**





	Key Shareholders above 1%	Percent
1	BIH SA	4.1%
2	Pabrai Investment Fund	2.7%
3	HDFC Mutual Fund	2.6%
4	Goldman Sachs Funds	1.8%
5	Vanguard Group	1.6%
6	Steadview Capital Management	1.6%
7	Caisse de dépôt et placement du Québec (CDPQ)	1.5%
8	Wellington Management	1.5%
9	Flowering Tree Investment Management	1.4%
10	Kotak Mutual Fund	1.3%
11	Rakesh Jhunjhunwala	1.1%
12	Fidelity Management & Research	1.1%



## **ESG** at Edelweiss



## Our Framework is based on the United Nations Sustainable Development Goals



### **People Focused Goals**



No Poverty, Zero Hunger & Economic Growth



**Quality Education** 



#### **Planet Focused Goals**



**Affordable & Clean Energy** 



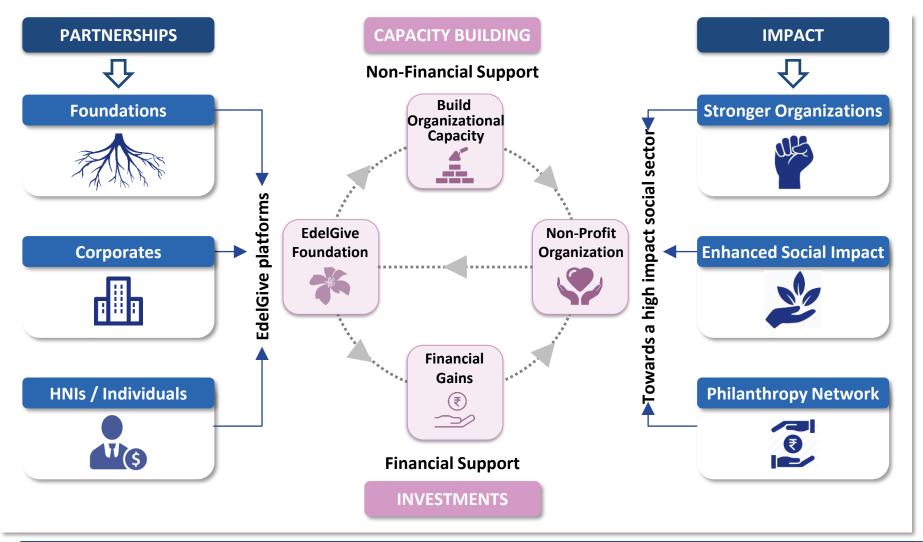
**Responsible Consumption** 



**Climate Support** 

## **EdelGive Foundation - Unique Philanthropic Platform**





### **EdelGive Partners**



























## **EdelGive Foundation - Key Metrics**



<b>Employee Engagement</b>	
Employee Engagement %	More than 60% engaged in financial and non financial giving
Man Hours spent till date	32,500 hrs
Field Visits till date	110

### <u>Capacity Building – Non financial support</u>

Employees provided skills and time pro bono in over 95 projects till date

Strategy and leadership

• Systems, processes and technology

• Financial planning

Human resources

<b>Grants and Funding</b>	<u>Cumulative till date</u>
Grantees	More than 95 NGOs
Funds Committed	> \$ 27 Mn
Presence in Indian States	14 States
Funding Partners	116



## **Detailed Financials**



## **Consolidated Financials - P&L**



(\$ Mn)	FY18	FY19
Total revenue from operations	1,276	1,553
Other income	7	12
Total Income	1,283	1,564
Expenses		
(a) Finance costs	557	679
(b) Employee benefits expense	198	237
(c) Depreciation and amortisation expense	15	19
(d) Change in insurance policy liability - actuarial	67	105
(e) Policy Benefits paid	10	9
(f) Impairment on financial instruments	90	69
(g) Other expenses	151	196
Total expenses	1,088	1,314
Profit / (Loss) before tax excluding share in profit / (loss) of associates	194	250
Share in profit / (loss) of associates	(0.1)	1
Tax expense - Current tax and Deferred	74	101
Net Profit / (Loss) for the period	120	150
Owners of the Company	124	143
Non-controlling interests	(4)	7
Other Comprehensive Income	(5)	8
Total Comprehensive Income	116	158

## **Bridge to Reported Financials**



Profit Before Tax (\$ Mn)			
Pre MI	FY18	FY19	YoY Growth
Consolidated	194	251	29%
Ex-Insurance	232	298	29%
Post MI	FY18	FY19	YoY Growth
Consolidated	193	230	19%
Ex-Insurance	214	258	21%

Profit After Tax (\$ Mn)				
FY18	FY19	YoY Growth		
120	150	25%		
158	198	25%		
FY18	FY19	YoY Growth		
124	143	15%		
	FY18  120  158  FY18	FY18 FY19  120 150  158 198  FY18 FY19		

## **Bridge to Reported Financials**



Profit Before Tax (\$ Mn)			
Pre MI	Q4FY18	Q4FY19	YoY Growth
Consolidated	43	58	36%
Ex-Insurance	58	71	23%
Post MI	Q4FY18	Q4FY19	YoY Growth
Consolidated	45	53	16%
Ex-Insurance	54	60	12%

Profit After Tax (\$ Mn)			
Q4FY18	Q4FY19	YoY Growth	
31	35	15%	
46	48	6%	
Q4FY18	Q4FY19	YoY Growth	
35	33	(3%)	
43	41	(4%)	
	Q4FY18  31  46  Q4FY18  35	Q4FY18       Q4FY19         31       35         46       48         Q4FY18       Q4FY19         35       33	

### **Safe Harbour**

## **(\***

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<u>Currency Conversion</u>: Conversion rate of 1 USD equal to 69.55 INR has been used. Due to rounding off, numbers presented in this presentation may not add up to the totals provided and/or correlate with the growth and contribution percentages provided. Data provided in the INR version of the Investor Presentation shall prevail in case of disparity

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#### NOTES:

Slide 9, 38: Embedded value (EV) is calculated on market consistent basis

Slide 12: General insurance loss of \$ 3 Mn in Q4FY19; BMU, Corp & Others includes profits from discontinued businesses for past periods

Slide 15: For D/E calculation post ECLF infusion we have considered the same Balance Sheet size as on 31st March'19

Slide 18, 23: GNPA is as per RBI prudential norms; Credit Book excludes Distressed Credit; Stage 3 Credit Book and ECL Provision correspond to GNPA and specific provision taken

respectively

Slide 19,30,32,33: Asset Management AUM is rounded off to nearest 100

Slide 22,30,36: Business wise financial performance numbers are on fully loaded cost basis with allocation of Group Enterprise costs

Slide 36: Life Insurance numbers have been re-cast for the purpose of consolidation under IndAS;

Slide 37: VNB Margin for FY16 and FY17 are calculated based on Traditional Embedded Value (TEV) basis

Slide 52: Key institutional shareholders: Holding of known affiliates have been clubbed together for the purpose of this information