

Ref No.: EW/Sec/2017/651

November 3, 2017

**BSE Limited** 

P J Towers, Dalal Street, Fort, Mumbai – 400 001.

Dear Sirs,

Ref.:- Scrip Code:- 532922

**Sub: Investor Presentation** 

Please find enclosed the Investor Presentation in respect of quarter and half year ended September 30, 2017.

Kindly take the same on record.

Thanking you,

For Edelweiss Financial Services Limited

B. Kenganathan

**Executive Vice President & Company Secretary** 



## **Edelweiss Financial Services Limited**

**Q2FY18 Earnings Update** 



#### **Safe Harbour**

# <del>(</del>\*

#### **DISCLAIMERS:**

This presentation and the discussion may contain certain words or phrases that are forward - looking statements, which are tentative, based on current expectations of the management of Edelweiss Financial Services Ltd. or any of its subsidiaries and associate companies ("Edelweiss"). Actual results may vary significantly from the forward-looking statements contained in this presentations due to various risks and uncertainties. These risks and uncertainties include the effect of economic and political conditions in India and outside India, volatility in interest rates and in the securities market, new regulations and Government policies that may impact the businesses of Edelweiss as well as the ability to implement its strategy. The information contained herein is as of the date referenced and Edelweiss does not undertake any obligation to update these statements. Edelweiss has obtained all market data and other information from sources believed to be reliable or are its internal estimates unless otherwise stated, although its accuracy or completeness can not be guaranteed. The presentation relating to business wise financial performance, ex-insurance numbers, balance sheet, asset books of Edelweiss and industry data herein is reclassified/regrouped based on Management estimates and may not directly correspond to published data. The numbers have also been rounded off in the interest of easier understanding. Numbers have been re-casted, wherever required. PAT ex-ins is excluding Minority Interest. Prior period figures have been regrouped/reclassified wherever necessary. All information in this presentation has been prepared solely by the company and has not been independently verified by anyone else.

This presentation is for information purposes only and does not constitute an offer or recommendation to buy or sell any securities of Edelweiss. This

This presentation is for information purposes only and does not constitute an offer or recommendation to buy or sell any securities of Edelweiss. This presentation also does not constitute an offer or recommendation to buy or sell any financial products offered by Edelweiss. Any action taken by you on the basis of the information contained herein is your responsibility alone and Edelweiss or its directors or employees will not be liable in any manner for the consequences of such action taken by you. Edelweiss and/or its directors and/or its employees may have interests or positions, financial or otherwise, in the securities mentioned in this presentation.

Edelweiss Financial Services Limited Corporate Identity Number: L99999MH1995PLC094641 For more information, please visit <a href="www.edelweissfin.com">www.edelweissfin.com</a> or drop us an e-mail on ir@edelweissfin.com.

#### **NOTES:**

- Slide 6: Balance Sheet numbers are on net basis
- Slide 8: Distressed Credit (ARC assets) are net of Edelweiss contribution
- Slide 13,21: Insurance includes General Insurance loss of INR 8 Cr in H1FY18
- Slide 14,24,30: EARC is a subsidiary and consequently Distressed Credit growth on a YoY basis is not comparable. Capital employed includes Distressed Credit in EARC and excludes episodic
- Slide 15: Revenue markets share estimated for Institutional Equities and Investment Banking business
- Slide 26: Gross and Net NPAs do not include Distressed Credit and Episodic book
- Slide 38: CAGR Growth is calculated on a trailing 12 month basis
- Slide 39: Net Worth Includes unrealised gains on equity and mutual fund investments per IRDA norms
- Slide 44: Others includes Provident Fund, Insurance & Corporates; total borrowings include episodic
- Slide 47: Top institutional shareholders: Holding of known affiliates have been clubbed together for the purpose of this information

### **Contents**









## We are a Diversified Financial Services Company...



#### Credit

- Retail Credit
- Corporate Credit
- Distressed Credit

#### **Franchise & Advisory**

- Wealth Management
- Asset Management
- Capital Markets

#### **Insurance**

Life Insurance

Bank-like business model with multiple vectors of growth in the NBFC space

Has helped us deliver consistent growth and profitability

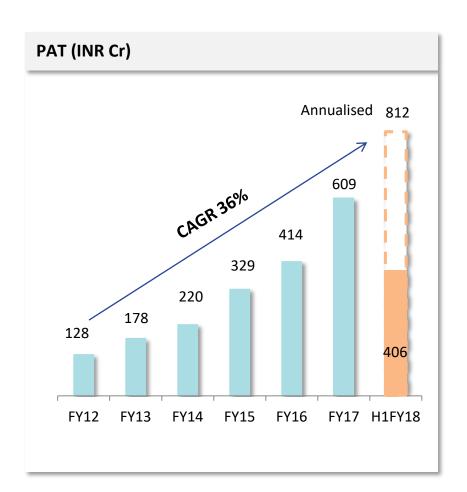
Helps manage short term volatility in the business cycle

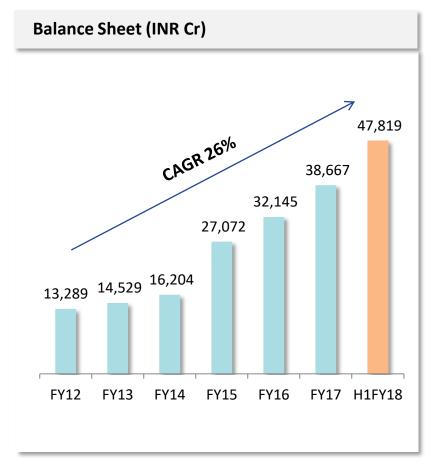
Ability to calibrate growth in line with favourable market conditions

Provides avenues of growth for our Gen-next management talent

### ...With Consistent Non-Linear Growth Over the Years...



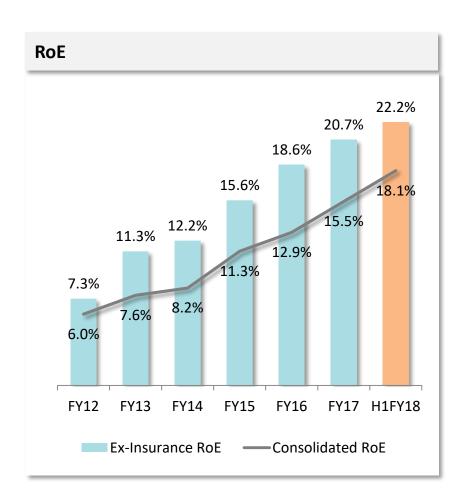


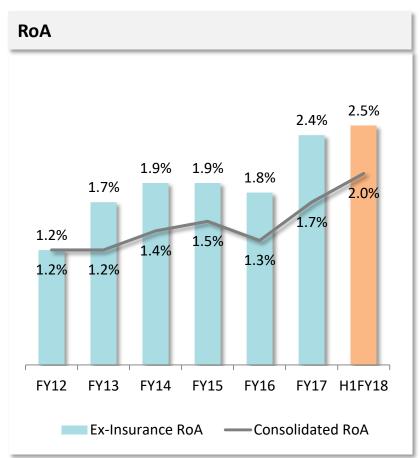


26% growth in assets has supported a 36% growth in profits

### ... Across Key Performance Parameters







Continued improvement in profitability ratios across business cycles

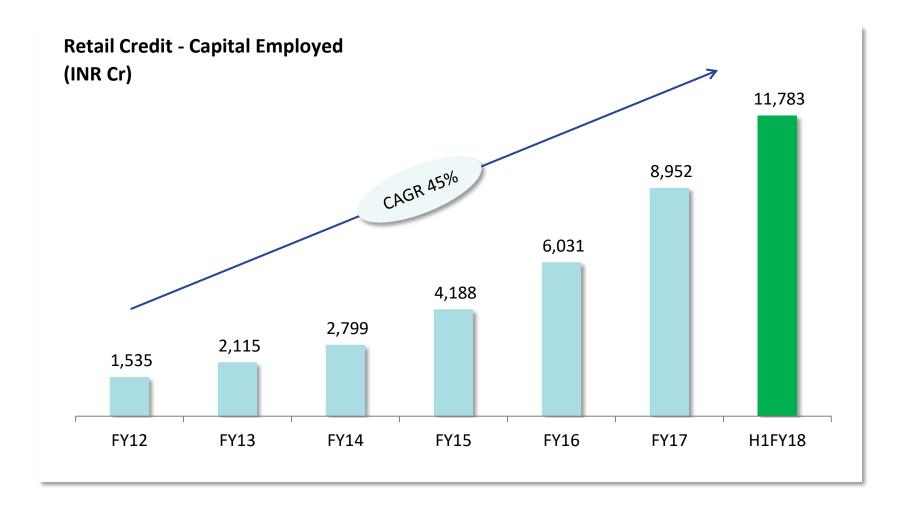
## ...With Significant Scale and Growth in Assets...



As on 30 <sup>th</sup> Sep'17 (rounded off to nearest 100)	INR Cr	YoY Growth	
Balance Sheet Assets	47,800	33%	Clients
Assets under Management and Advice	1,43,000	78%	~11 lacs
Distressed Credit (ARC Assets)	37,500	36%	
Assets Under Advice (Wealth Management)	76,300	73%	Offices 354
Funds under Management (Asset Management)	22,100	223%	
Assets under Custody & Clearing	7,100	386%	
Total Assets	1,90,800	65%	Employees 8,354

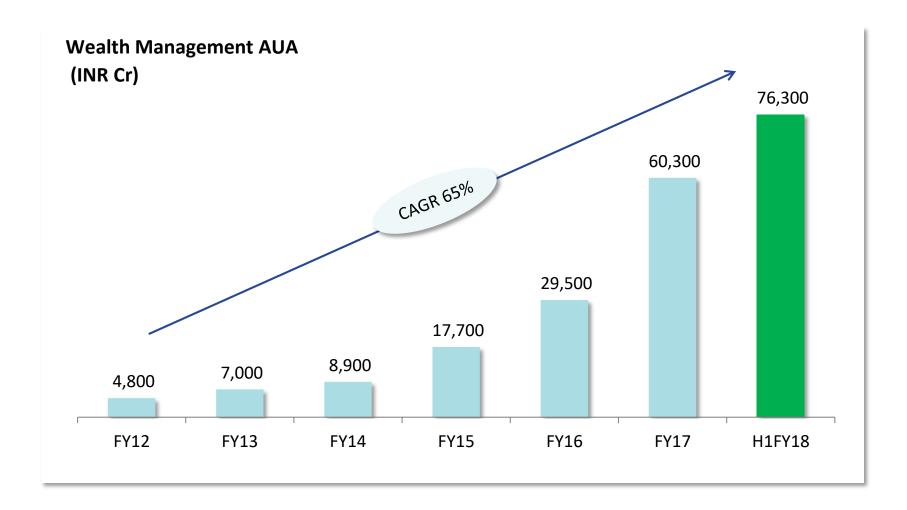
## **Our Retail Credit Book has Scaled Meaningfully...**





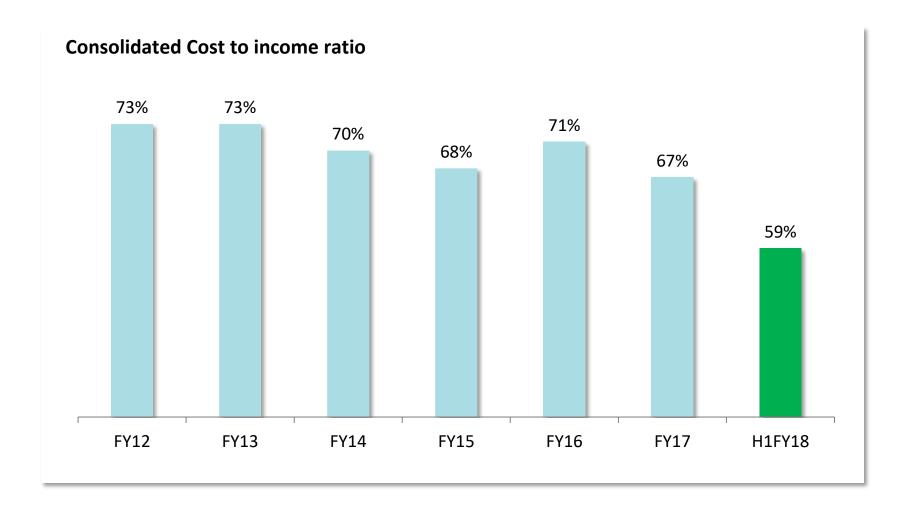
## ... As Also our Wealth Management AUA...





## ...Bringing Significant Operating Efficiencies











## **Financial Snapshot – H1FY18**



INR	Cr	EOP Equity	Profit after Tax	RoE	RoA
Pre	Minority				
	Credit	4,015	337	18.7%	2.2%
	Franchise & Advisory	215	130	-	-
	BMU, Corp & Others	610	40	10.2%	0.9%
	Insurance	645	(91)	-	-
(-) N	Minority	798	10	-	-
Tota	al Consolidated	4,687	406	18.1%	2.0%
Tota	al Ex-Insurance	4,354	456	22.2%	2.5%

## **Credit Business Performance Snapshot**



H1FY18 (INR Cr)	Total	Y-o-Y Growth	Retail	Y-o-Y Growth	Corporate	Y-o-Y Growth	Distressed	Y-o-Y Growth
EOP Capital Employed	32,540	31%	11,783	40%	15,398	19%	5,359	53%
EOP Equity	4,015	34%	1,071	43%	1,946	13%	998	94%
Net Revenue	1,162	55%	292	53%	649	30%	221	281%
PAT (Pre MI)	337	50%	86	75%	156	6%	95	228%
Net Interest Margin	7.5%		5.2%		8.9%		8.9%	
Cost to Income	35%		44%		34%		26%	
RoE (Pre MI)	18.7%		16.3%		18.5%		22.0%	
RoA	2.2%		1.5%		2.2%		3.8%	

Growth driven by the Retail and Distressed Credit books
Scaling up Corporate Credit through co-investment from Asset Management fund

## **Franchise & Advisory Business Performance Snapshot**



H1FY18 (INR Cr)	Total	Y-o-Y Growth	Wealth Mgmt	Y-o-Y Growth	Asset Mgmt	Y-o-Y Growth	Capital Markets	Y-o-Y Growth
Net Revenue	615	37%	268	56%	55	-	292	8%
PAT	130	104%	53	97%	12	-	65	60%
Cost to Income	68%	-	70%	-	67%	-	66%	-
			AUA	76,300	AUM	22,100	Revenue Market Share	4.1%

Cost to income ratio down from 73% in FY17 to 68% in H1FY18 as businesses scale up

## **Life Insurance Performance Snapshot**



#### **Edelweiss Tokio Life Insurance Company Limited (ETLI)**

(INR Cr)	H1FY18	Y-o-Y Growth
Total Income	275	22%
Total Expenses	358	20%
Profit After Tax	(83)	-
Minority	(41)	-
Edelweiss' Share in PAT	(42)	-







## **Q2FY18 Highlights**



- Q2 Consolidated PAT at INR 209 Cr; 37% CAGR over 26 quarters
- 2 Sustained non-linear growth in profitability

Consolidated PAT growth 45% YoY; Ex-Insurance PAT growth 41% YoY

Balance Sheet growth 33% YoY

3 Profit growth across businesses

Credit business grew 40% YoY

Franchise & Advisory business grew 123% YoY

4 Continued improvement in key performance ratios

Consolidated RoE 18.3%; Ex-Insurance RoE 22.2%

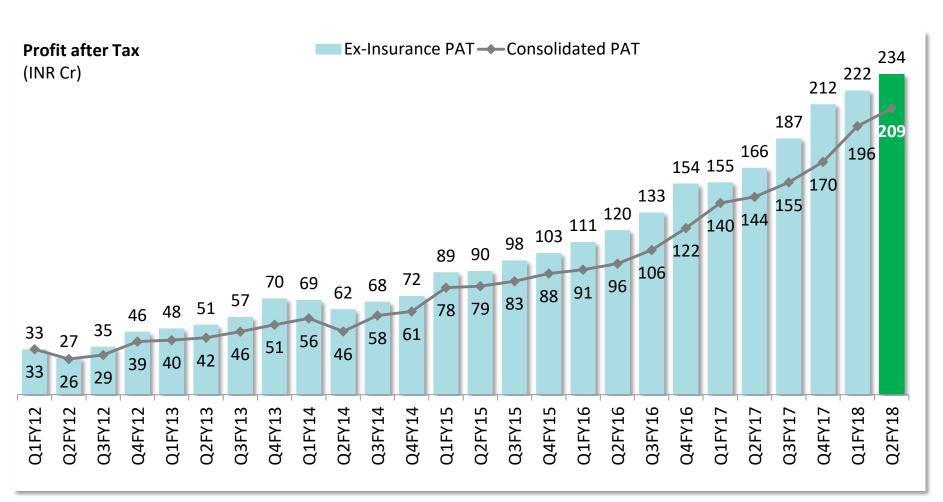
Consolidated RoA 2.0%; Ex-Insurance RoA 2.5%

Consolidated C/I ratio 58%; Ex-Insurance C/I ratio 47%

5 ECL Finance Limited is now a wholly owned subsidiary post acquisition of 7.8% minority stake

## **Sustained PAT Growth Trajectory**





**Consolidated PAT CAGR of 37% over last 26 quarters** 

## <sup>2</sup> Consolidated PAT Growth of 45%



(INR Cr)	Q2FY17	Q1FY18	Q2FY18	Y-o-Y Growth
PAT Consolidated	144	196	209	45%
PAT Ex-Insurance	166	222	234	41%
Balance Sheet	35,822	43,634	47,819	33%

## 3 Profit Growth Across Businesses



(INR Cr)	Q2FY17	Q1FY18	Q2FY18	Y-o-Y Growth	FY16	FY17
PAT	144	196	209	45%	414	609
Credit	106	137	149	40%	337	447
Franchise & Advisory	30	64	66	123%	72	193
Insurance	(21)	(26)	(24)	(14%)	(104)	(110)
BMU, Corp & Others	29	21	18	(38%)	110	79

## 4 Improving Key Performance Parameters



### **Key Ratios**

Consolidated	Q2FY17	Q1FY18	Q2FY18
RoE	15.2%	17.9%	18.3%
RoA	1.7%	2.0%	2.0%
Cost to Income Ratio	68%	59%	58%

Ex-Insurance	Q2FY17	Q1FY18	Q2FY18
RoE	19.9%	22.2%	22.2%
RoA	2.2%	2.5%	2.5%
Cost to Income Ratio	57%	49%	47%

FY16	FY17
12.9%	15.5%
1.3%	1.7%
71%	67%

FY16	FY17
18.6%	20.7%
1.8%	2.4%
60%	54%



## **Business Update**

**CREDIT** 

Retail Credit - Corporate Credit - Distressed Credit



### **Credit Business is a Mix of Diversified and Scalable Assets**



As on 30 <sup>th</sup> Sep'17	Capital Employed (INR Cr)	% Share	
Retail Credit	11,783	36%	
Retail Mortgage	4,545	14%	Blend of loans to home owners and home buyers
SME & Business Loans	2,767	9%	Highly scalable, focus area for future
Loan against securities	3,694	11%	Catering to Retail & Wealth Mgmt customers in Capital Markets
Agri and Rural Finance	777	2%	Large scalable opportunity with low competitive intensity
Corporate Credit	15,398	47%	
Structured Collateralised Credit	7,935	24%	Customized credit solutions with robust risk management systems
Wholesale Mortgage	7,463	23%	Developer financing for primarily residential properties
Distressed Credit	5,359	17%	Leading Asset Reconstruction Company in India
Total Credit Book	32,540	100%	

## **Credit Business at a Glance**



Credit Business (INR Cr)	H1FY18
Capital Employed	32,540
Average Interest Yield	16.3%
Average Cost of Borrowing	9.9%
Net Interest Margin	7.5%
Net Revenue	1,162
Cost to Income	35%
Provisions & Write Offs	227
PAT (post MI)	286
RoE (post MI)	18.9%
RoA	2.2%

FY17	
27,608	
16.2%	
10.3%	
7.2%	
1,695	
36%	
319	
447	
18.2%	
2.1%	

## **Asset Quality at a Glance**

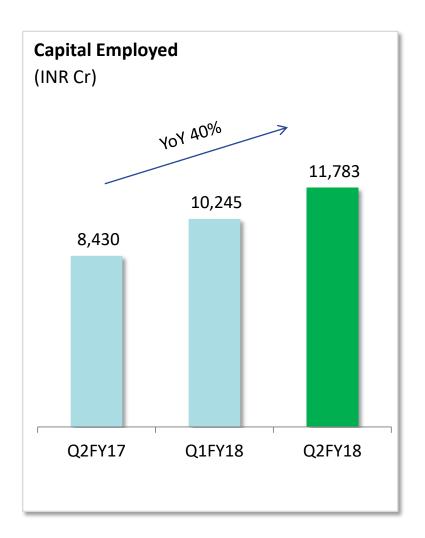


At the end of	H1FY18	FY17	
Gross NPA (INR Cr)	474	362	
Gross NPA %	1.74%	1.59%	
Net NPA %	0.66%	0.60%	
Outstanding Provision Held	407	314	
Total Provision Cover	86%	87%	
Average Collateral cover on Corporate book	2.1x	2.3X	
Average Loan-To-Value on Retail book	~45%	~45%	

Credit Franchise & Advisory Life Insurance

## **Retail Credit Expanding Footprint**





#### **Business Highlights**

#### **SME**

- Originations up 23% on Y-o-Y basis in Q2FY18
- Expanding SME credit distribution capabilities; presence in 44 locations in O2 from 17 locations at end of FY17
- Leveraging technology with tab based underwriting, scorecards, digital marketing and sourcing

#### **Retail Mortgage**

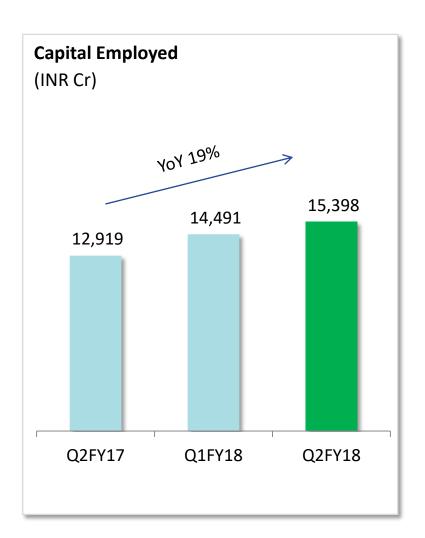
- Strong Q2FY18 with originations up 81% on Y-o-Y basis
- Focus on home loans through developer tie-ups, and participation in Affordable Housing programs

#### **Loan Against Securities**

 Continues to grow based on our leading position in ESOP financing and growth in wealth business

## **Calibrated Growth in Corporate Credit**

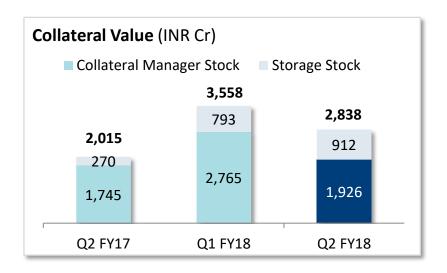


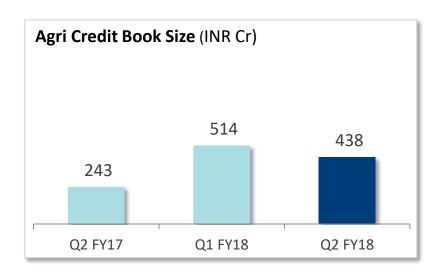


- Risk-management centered approach to collateralized lending
- In house team of experts for carrying out detailed evaluations
  - Counterparty, Collateral and Cash flows
- Ring fenced structures and hybrid collateral pool ensures negligible loss given defaults
- Collaboration between Corporate & Retail credit for under construction mortgages & affordable housing
- Share of Corporate in total credit reduced to 47% from 52% in Q2FY17

## **Agri Credit Expected to Scale Up**



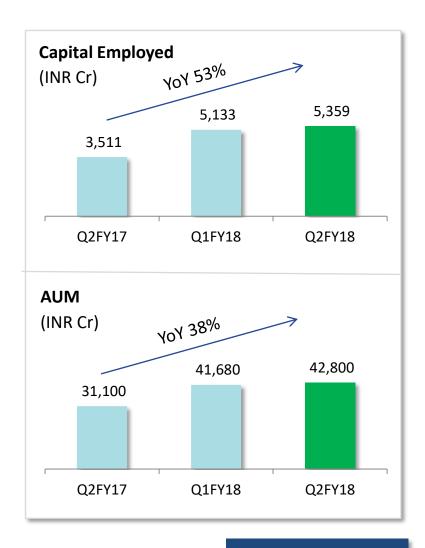




- One of the few organized players providing end to end business solutions in the Agri value chain
- Leverage the large opportunity size of the Agri financing industry
- Continue to refine the business model with a focus on increasing the credit book
- Network of 435 warehouses across 17 states in India; investments in risk management capabilities
- Empanelled with 21 banks for Collateral Management Services

### **Distressed Credit Performance is on Track**





- Focus on large operating and EBITDA earning assets that are financially broken
- Significant focus on resolution driving higher recoveries
  - H1 FY18 cash recovery at 90% of entire FY17 recovery
  - Interest by strategic players in large assets increasing;
     sale of assets under Insolvency and Bankruptcy Code to improve recoveries
- Developing new long-term partnerships and co-investor network as industry moves towards large deal sizes
- Continue to deploy capital under security receipts structure and cash deals



## **Business Update**

FRANCHISE & ADVISORY

Wealth Management – Asset Management – Capital Markets



## **Franchise & Advisory Business at a Glance**



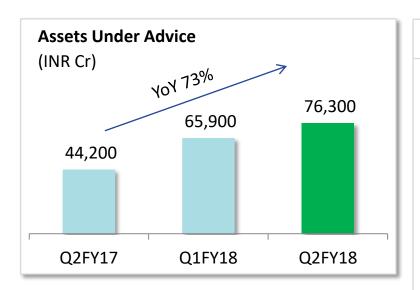
Franchise & Advisory (INR Cr)	H1FY18
Net Revenue	615
Cost to Income	68%
PAT	130

FY17
1,060
73%
193

Life Insurance

### Wealth Management AUA Continues to Scale Up





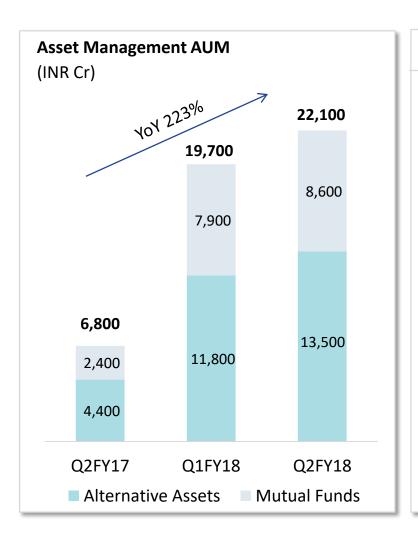
As on 30 <sup>th</sup> Sep'17	No. of Clients	AUA (INR Cr)
Ultra High Net Worth Individuals	~1,000	59,900
Affluent	~4,18,000	16,400

Credit

- Ramp up of RM capacity in UHNI on track; added 25 RMs in H1 FY18
- Cost to income ratio improved to 69% for the quarter from 77% in Q2FY17
- Yield on AUA ranges between 70-80 bps
- Digital initiatives across the spectrum to bring in efficiencies and superior customer experience
  - Client on-boarding to portfolio monitoring through industry leading mobile app
  - Omni channel CRM
- Awarded "The Best Wealth Manager Rising Star India" at The Asset Asian Awards 2017, Hong Kong

## **Asset Management Building a Sustainable Franchise**





Credit

#### **Business Highlights**

#### **Alternative Assets**

- Leading player in the Private Debt space across special opportunities, real estate credit and distressed assets credit
- Alternatives AUM increased 14% on a Q-o-Q basis
- Focus on risk and capital preservation helped garner interest from onshore clients in private debt
- Raised ~ INR 1,650 Cr (includes INR 965 Cr second tranche of CDPQ commitment)

#### **Mutual Funds**

- Focus on increasing equity component in AUM
- Prioritizing and widening distribution partnership with large organized distributors at new locations

Life Insurance

## **Capital Markets Strong Performance Continues**



#### **Key Equity Capital Market Deals**







# ICICI Lombard IPO INR 5,701 Cr

**BRLM** 

IPO INR 1,443 Cr BRLM

**Cochin Shipyard** 

#### **Dodla Dairy**

Private Equity placement

#### **Key Debt Capital Market Deals**







#### Power Finance Corporation

INR 4,895 Cr Arranger Mahindra Finance

INR 1,150 Cr Lead Manager SREI

INR 562 Cr Lead Manager

#### **Business Highlights**

#### **Equity Capital Markets**

- Successfully closed 4 deals in investment banking in Q2FY18
- Continue to build market share in blocks with share of 5.3% in Q2FY18
- Best Performing Institutional Member at the NSE Market Achievers Award 2017
- Best Broker Award Asia Money 2017

#### **Debt Capital Markets**

- Ranked amongst top 10 arrangers for private placement of debt
- Market share in placements of commercial paper at 22% for Q2FY18

Franchise & Advisory



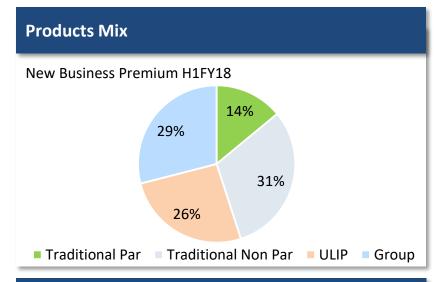
# **Business Update**

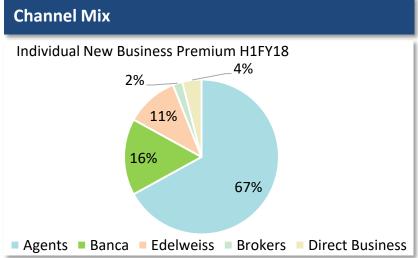
Life Insurance



### **Life Insurance – Long Term Value Creation**





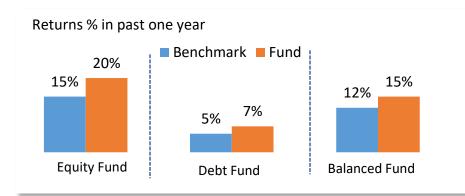


#### Distribution

- Agency-led multi-channel distribution approach with emphasis on productivity
- 104 branches and ~25,000 PFAs across 77 cities in India
- 11% of individual new business premium is generated by other Edelweiss Group companies for ETLI

### **Investments Capability**

Morningstar has rated our ULIP funds 4 or 5 star

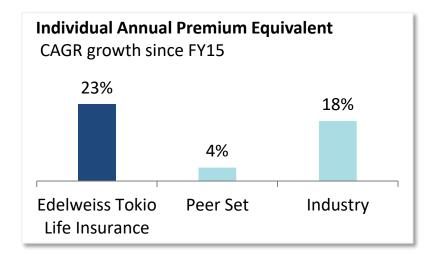


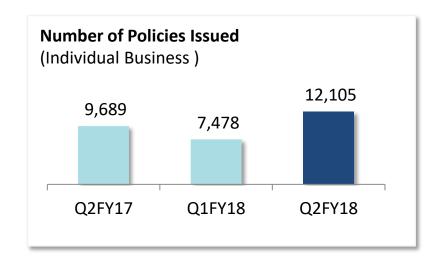
t Franchise & Advisory

Life Insurance

# One of the Fastest Growing in Individual Annual Premium Equivalent







#### **Business Highlights**

- Indian Embedded Value (IEV) at INR 1,026 Cr as on 30<sup>th</sup> Sep'17
- Individual Annual Premium Equivalent (APE) INR 43 Cr for the quarter, growth of 37% YoY
- Leveraging technology
  - Focus on tab sales; 21% of agency channel logged in sales through tabs in H1FY18
  - Developing machine learning based analytical models for customer acquisition
- New Par product "Smart Lifestyle" successfully launched in Sep'17
- Wealth Ultima (ULIP) wins two awards for "Best Product Innovation" at National Award for Excellence in Insurance 2017 and Fintelekt Insurance Award 2017

38

# **Life Insurance – Key Financials**



### **Edelweiss Tokio Life Insurance Company Limited (ETLI)**

(INR Cr)	H1FY18	FY17
Net Premium Income	185	426
Investment Income & Other Income	90	151
Total Income	275	577
Commission & Operating Expenses	165	324
Change in Policy Liabilities and Benefits paid	193	469
Total Expenses	358	793
Profit After Tax	(83)	(216)
Minority	(41)	(106)
Edelweiss' Share in PAT	(42)	(110)
Net Worth	645	733

Life Insurance



# **Balance Sheet**



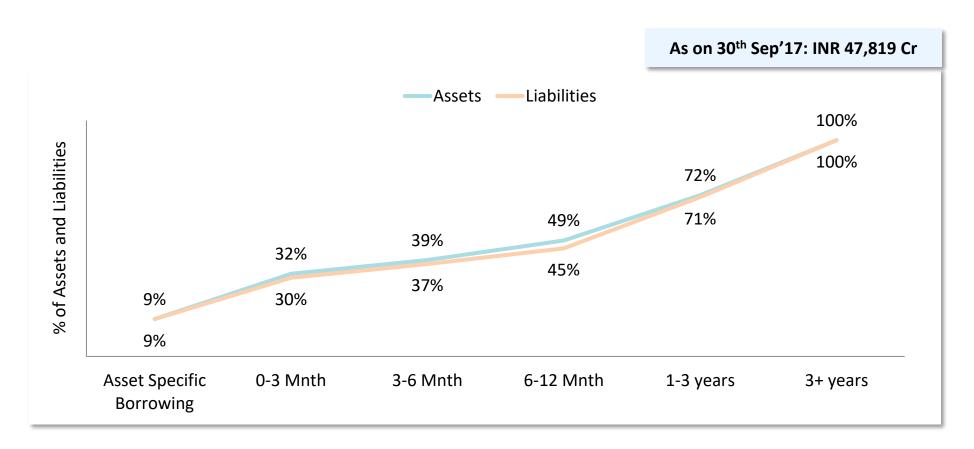
# **Key Highlights – Balance Sheet**



- 1 Matched Asset-Liability profile
- 2 Comfortable capital adequacy ratio at 16.75%
- 3 Diversified borrowings mix
- 4 Liquidity cushion at 10% of Balance Sheet
- 5 Stable business model reflected in credit ratings

# **Matched Asset - Liability Profile**

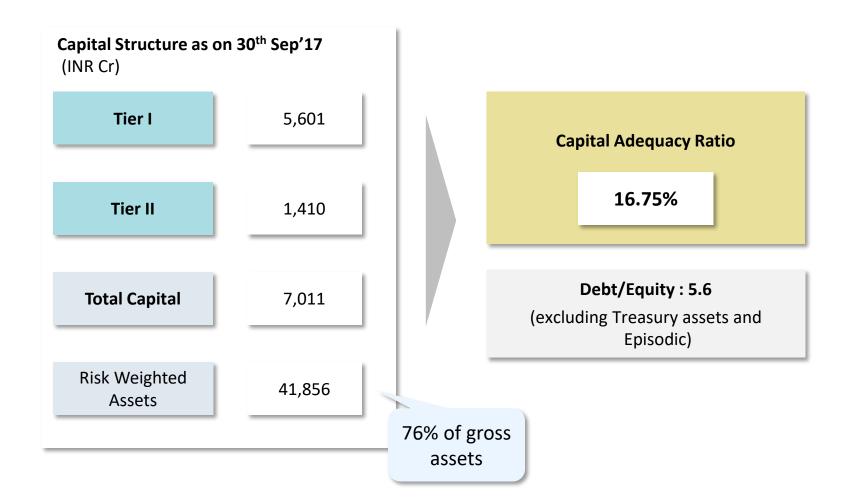




- Positive asset-liability matching across durations
- BMU manages ALM under the aegis of Asset Liability Committee

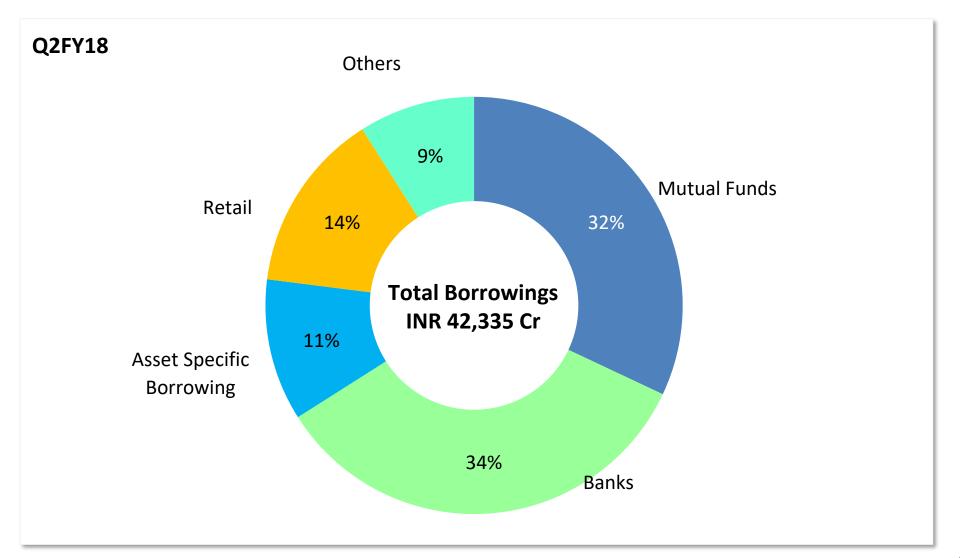
# **Comfortable Capital Adequacy Ratio**





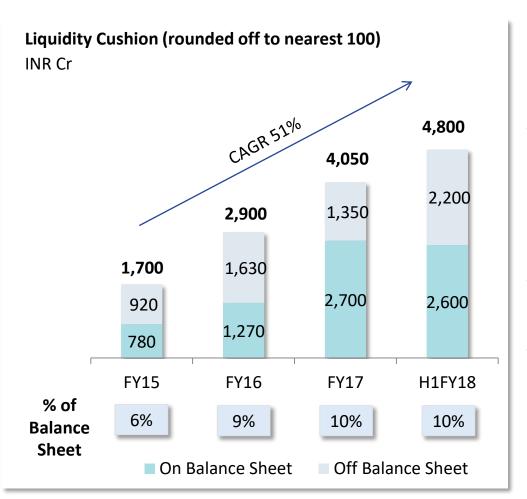
# **Diversified Sources of Borrowing**





### **Liquidity Cushion at 10% of Balance Sheet**





- A well diversified liquidity cushion comprising:
  - Banking Lines
  - Fixed Deposits
  - Government Securities, Mutual Funds etc
- Steady growth in liquidity cushion to provide for any liquidity event
- Continually evaluate the composition through various instruments to ensure immediacy, relevance and cost efficiency

# **Stable Business Model Reflected in Credit Ratings**

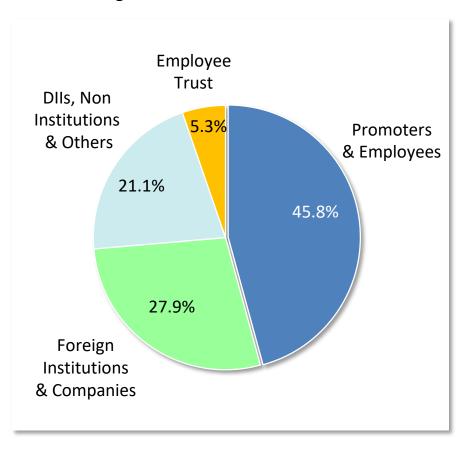


Purpose (Debt Programme)	Rating agency	Rating
Short term	A STANDARD & POOR'S COMPANY	CRISIL A1+
Short term	Ratings Professional Risk Opinion	CARE A1+
Short term	icra	ICRA A1+
Long term	Rrick vork	BWR AA+
Long term	Ratings Professional Risk Opinion	CARE AA
Long term	A STANDARD & POOR'S COMPANY	CRISIL AA
Long term	icra	ICRA AA
Long term	SMERA SMERA RATINGS LIMITED	SMERA AA+

# **Significant Institutional Ownership**



#### **Shareholding Pattern**



### Top 10 Institutional Shareholders (As on 30th Sep'17)

	Name	Percent
1	BIH SA	4.5%
2	Goldman Sachs	1.6%
3	Government Pension Fund Global	1.6%
4	Morgan Stanley	1.5%
5	Amansa	1.4%
6	Vanguard	1.3%
7	Baron Funds	1.3%
8	DSP Blackrock	1.2%
9	Grantham Mayo Van Otterloo	1.2%
10	Blackrock	1.0%

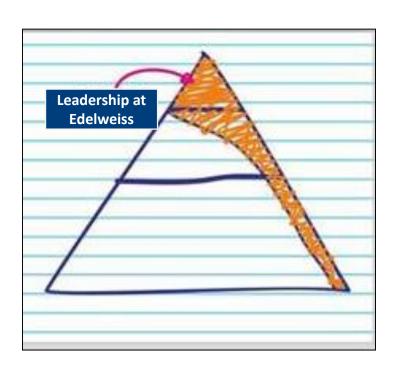


# **ESG** at Edelweiss



# **Creating Continuous Talent and Leadership Pipeline**





- Our leadership programmes are focused towards identifying and grooming leaders at every level
- Leadership development is an integral part of our business and growth strategy
- Development endeavors at Edelweiss are structured, framework driven and continuous
- Our top management is a healthy mix of home grown leaders and lateral hires
- Institutionalized the ethos that leaders are created at the workplace – leaders create leaders

# **Board Comprises Majority of Independent Directors**



### 6 out of 11 directors are independent



Mr. K Chinniah

 Served as Managing Director & Global Head Infrastructure, Portfolio, Strategy & Risk Group with GIC Special Investments



Mr. P N Venkatachalam

- Banking sector expert and former member of the Interim Pension Fund Regulatory Authority of India
- Former MD, State Bank of India



Mr. Sanjiv Misra

- President of Phoenix Advisers Pte.
   Ltd, a boutique advisory firm.
- Worked with Goldman Sachs, Citigroup



Mr. Berjis Desai

- An independent legal counsel engaged in private client practice.
- Retired as Managing Partner at J. Sagar & Associates



Mr. Navtej S. Nandra

- Served as President of E\*TRADE Financial Corporation.
- Prior to this he served as CEO for Morgan Stanley Investment Mgmt Inc

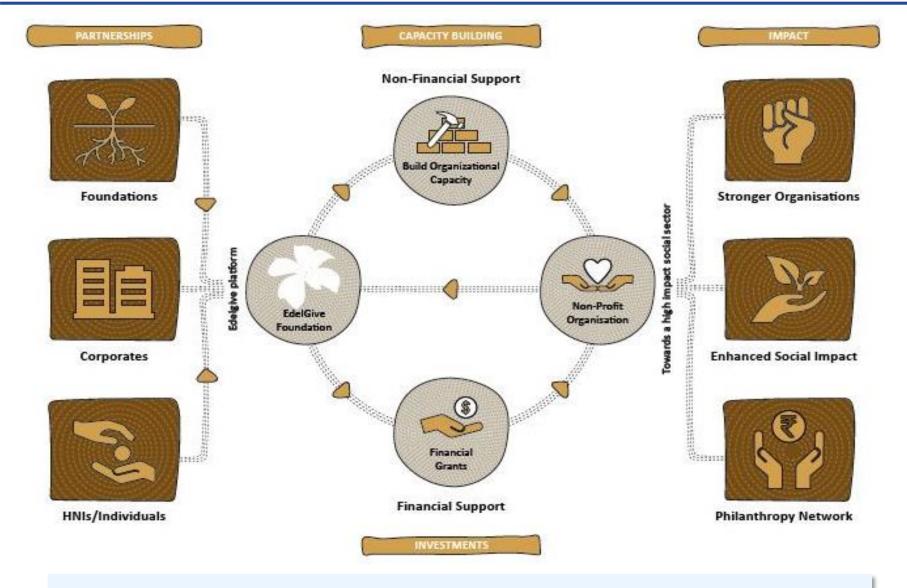


#### Mr. Biswamohan Mahapatra

- Former RBI Executive Director, chaired various committees of RBI
- Handled varied areas of banking regulations, policy and supervision
- A diverse board with rich experience: 300 + years of collective work experience across multiple fields
- Key board committees like audit and remuneration consist almost entirely of Independent Directors
- Recipient of "Best Corporate Governance India" award 2016 from London based Capital Finance International Jury

### **EdelGive Foundation - Unique Philanthropic Platform**





# **EdelGive Foundation: Key Metrics**



<b>Employee Engagement</b>	
Employee Engagement %	More than 70% engaged in volunteering efforts
Man Hours spent till date	22,500 hrs
Field Visits till date	75

### <u>Capacity Building – Non financial support</u>

Employees provided skills and time pro bono in over 60 projects till date

- Strategy and leadership
   Systems, processes and technology
- Financial Planning

Human resources

<b>Grants and Funding</b>	<u>Cumulative Till Date</u>
Grantees	More than 80 NGOs
Funds Committed	> INR 100 Cr
Presence in Indian States	14 States
Funding Partners	106

### **Awards and Recognition**



Best Wealth Manager - Rising Star, India The Asset, Hong Kong

Best Performing Institutional Member
NSE Market Achievers Award 2017

Ranked as one of the leading custodians in India Global Custodian Indian Domestic Survey 2017

Best Product Innovation –

Edelweiss Tokio Life Insurance

Fintelekt Insurance Awards 2017

Leader in Employee Volunteering
iVolunteer Awards 2017

Bronze for Edelweiss Annual Report 2016
ARC Awards 2017