

EW/Sec/2018/271

August 9, 2018

**BSE Limited** 

P J Towers, Dalal Street, Fort, Mumbai – 400 001.

Dear Sirs,

Ref.:- Scrip Code: 532922

**Sub: Investor Presentation** 

This is to inform you that in continuation of our letters of yesterday on the subject matter, please find enclosed the following Investor Presentations on Earnings Updates in respect of the first quarter ended June 30, 2018;

- 1. Investor Presentation in US Dollar
- 2. Investor Presentation in INR

Kindly take the same on record.

Thanking you,

For Edelweiss Financial Services Limited

B. Renganathan

**Executive Vice President & Company Secretary** 

Encl: a/a

US \$ version



### **Edelweiss Financial Services Limited**

**Q1FY19 Earnings Update** 



### **Contents**





- 1 Quarterly Performance Highlights
- 2 Business Approach
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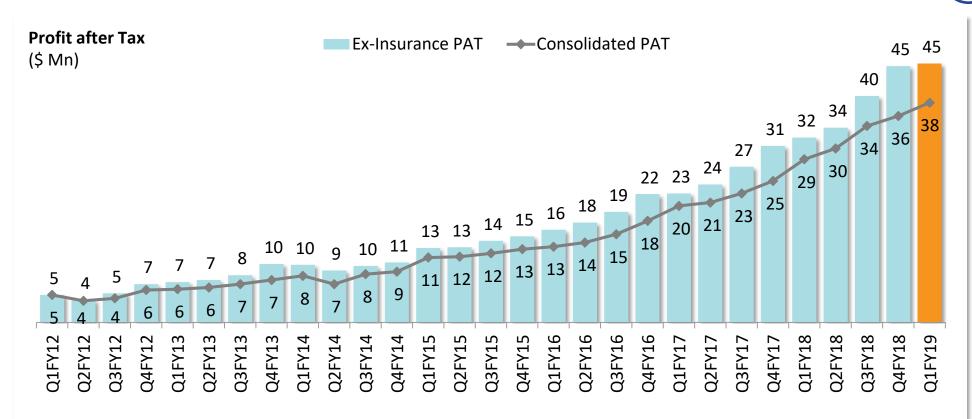
# **Quarterly Performance Highlights - Consolidated**

Numbers and ratios in this section for all periods are as per IndAS and Post Minority Interest



### Q1FY19 Consolidated PAT \$ 38 Mn





# Sustained PAT growth trajectory Consolidated PAT CAGR was 38% Over 29 Quarters

### **Overview of Q1FY19**



#### Credit

- Strong quarter for the credit businesses
- Capacity expansion and scale up under way in Retail Credit
- Good opportunities for risk aware growth in Corporate Credit
- Distressed Credit: Good momentum in recoveries

# Franchise & Advisory

- Capacity expansion under way in Wealth Management
- Scale up in Alternatives Asset Management continued
- Slowdown in Capital Markets business with dampened market activity

#### Insurance

• Fastest growing life insurance company in individual APE terms

#### **BMU**

Challenging quarter due to markdowns in G-Secs portfolio

### **IndAS Impact**

• No material impact on financials; Net worth up \$ 13 Mn and PAT up \$ 1 Mn

### **Credit Rating**

CARE revised its Long term outlook from 'Stable' to 'Positive'

### **Q1FY19 Performance Highlights**



#### Consistent growth in profits...

- Consolidated PAT growth of 31% YoY
- Ex-Insurance PAT growth of 37% YoY

#### ...Distributed across businesses

- Credit business grew 94% YoY
- Franchise & Advisory business grew 25% YoY

#### **Key performance parameters**

- Consolidated RoE 15.2%
  - Ex-Insurance RoE 19.8%
- Consolidated RoA 1.9%

Ex-Insurance C/I ratio 49%

Ex-Insurance RoA 2.5%

Consolidated C/I ratio 61%

# **Consolidated Q1FY19 PAT Growth of 31%...**



(\$ Mn)	Q1FY18	Q1FY19	Y-o-Y Growth
PAT Consolidated	30	38	31%
PAT Ex-Insurance	33	45	37%
Balance Sheet	6,406	9,010	41%

# 2 ...Across Businesses



(\$ Mn)	PAT Q1FY18	PAT Q1FY19	Y-o-Y Growth
Total Consolidated	30	   38 	31%
Credit	18	35 1	94%
Franchise & Advisory	9	12	25%
Insurance	(3)	(7)	
BMU, Corp & Others	5	(2)	

EOP Equity Q1FY19	
1,065	
839	
31	
98	
97	

## **3 Key Performance Parameters**



### **Key Ratios**

Consolidated	Q1FY18	Q1FY19	FY18
RoE	17.0%	15.2%	16.2%
RoA	2.2%	1.9%	2.0%
Cost to Income Ratio	56%	61%	59%
Ex-Insurance	Q1FY18	Q1FY19	FY18
RoE	20.7%	19.8%	20.7%
RoA	2.7%	2.5%	2.6%

RoA is Pre Minority Interest



# **Quarterly Performance Highlights - Business**

Numbers and ratios in this section for all periods are as per IndAS and Pre Minority Interest



# **Financial Snapshot – Q1FY19**



(\$ Mn)		EOP Equity	Profit after Tax	RoE	RoA
Pre Minority					
Credit		896	40	19.2%	2.6%
Franchise 8	Advisory	31	12		
Life & Gene	eral Insurance	173	(12)		 
BMU, Corp	& Others	99	(2)		I
Minority Interes	t (MI)	(134)	0.1		
Total Consolidat	ted Post MI	1,065	38	15.2%	1.9%
Total Ex-Insurar	ice Post MI	967	45	19.8%	2.5%

### **Credit Business at a Glance**



Credit Business (\$ Mn)	Q1FY18	Q1FY19
Capital Employed	4,388	6,592
Average Interest Yield	16.7%	16.0%
Average Cost of Borrowing	10.1%	9.6%
Net Interest Margin	7.8%	7.8%
Net Revenue	85	120
Cost to Income	35%	36%
Provisions & Write Offs	17	16
PAT	24	40
RoE	19.1%	19.2%
RoA	2.2%	2.6%

### **Asset Quality at a Glance**



At the end of June 30, 2018 (\$ Mn)	Q1FY18	Q1FY19
Credit Book	3,610	5,638
Of which Stage 3	62	99
ECL Provision	82	111
Of which Stage 3	40	57
Specific Provision Cover	64%	58%
Total Provision Cover	132%	113%
Average Collateral cover on Corporate book	2.2x	2.0x
Average Loan-To-Value on Retail book	~45%	~45%
Gross NPA	1.71%	1.75%
Net NPA	0.61%	0.74%

Standard assets provisioning up from 40 bps to 98 bps Stage 3 corresponds to RBI definition of GNPA

### **Credit Business Performance Snapshot**



Credit Business Q1FY19 (\$ Mn)	Total	Y-o-Y	Retail	Y-o-Y	Corporate	Y-o-Y	Distressed	Y-o-Y
EOP Capital Employed	6,592	51%	2,693	80%	2,946	39%	954	27%
EOP Equity	896	53%	265	91%	437	43%	194	36%
Net Interest Income	120	46%	32	61%	66	45%	22	32%
PAT	40	<b>70</b> %	8	40%	21	88%	11	68%
Net Interest Margin	7.8%		5.1%		9.4%		9.9%	
Cost to Income	36%		47%		35%		25%	
RoE	19.2%		14.3%		19.4%		25.4%	
RoA	2.6%		1.4%		2.9%		5.0%	

- Growth driven by our diversified credit book
- Scale up Corporate Credit opportunity through co-investment from Asset Management fund
- Focus on increasing Retail Credit book

## **Franchise & Advisory Business at a Glance**



Franchise & Advisory (\$ Mn)	Q1FY18	Q1FY19
Net Revenue	46	49
Cost to Income	68%	66%
PAT	9	12

### **Franchise & Advisory Business Performance Snapshot**



Franchise & Advisory Business Q1FY19 (\$ Mn)	Total	Y-o-Y	Wealth Mgmt	Y-o-Y	Asset Mgmt	Y-o-Y	Capital Mkts	Y-o-Y
Net Revenue	49	8%	27	37%	7	77%	16	(29%)
PAT	12	27%	6	68%	2	130%	4	(25%)
Cost to Income	66%		66%		59%		68%	

**Customer Assets** 

Assets und	er Advice
14,043	46%

Assets Manag	
4,739	65%

<b>Assets under</b>		
Custody an	d Clearing	
1,925	137%	

Cost to income ratio reflects the investments made as businesses scale up

### **Life Insurance Business at a Glance**



(\$ Mn)	Q1FY18	Q1FY19
Net Premium Income	9	17
Investment Income and Other Income	8	5
Total Business	17	22
Profit After Tax	(6)	(10)
Minority	(3)	(5)
Edelweiss' Share in PAT	(3)	(5)
Net Worth	107	154
Indian Embedded Value	151	233



Numbers and ratios in this section for Q1 FY19 are as per IndAS and for prior periods it is as per IGAAP



### **Today we are a Bank-like Financial Services Company**



#### Credit

- Retail Credit
- Corporate Credit
- Distressed Credit

#### **Franchise & Advisory**

- Wealth Management
- Asset Management
- Capital Markets

#### **Insurance**

- Life Insurance
- General Insurance

Diversified across Credit, Wealth and Asset Management, Capital Markets and Insurance

Multiple vectors of growth aligned with macro tailwinds

Capital-efficient model: Revenue streams from both balance sheet assets and customer assets

Aim for exemplary standards in risk management and corporate governance

Culture of partnership with one of the highest levels of employee share ownership

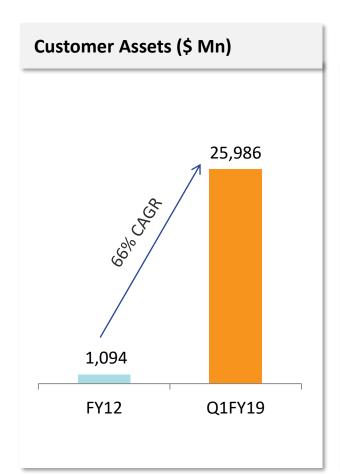
### **Our Asset Base is a Mix of Own and Customer Related Assets**

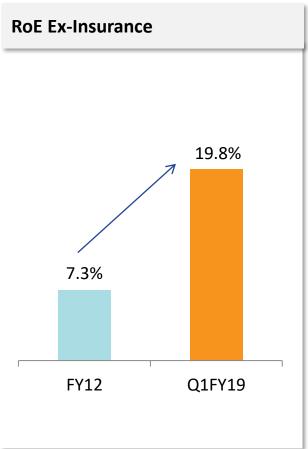


As on 30 <sup>th</sup> June'18	\$ Bn	YoY Growth
Balance Sheet Assets	9.0	42%
Customer Assets	26.0	39%
Distressed Credit (ARC Assets)	5.4	2%
Assets Under Advice (Wealth Management)	14.0	46%
Funds under Management (Asset Management)	4.6	59%
Assets under Custody & Clearing	1.9	137%
Total Assets	35.0	40%
Total Assets	35.0	40%

### **Customer Assets have Helped us Grow our Profitability**







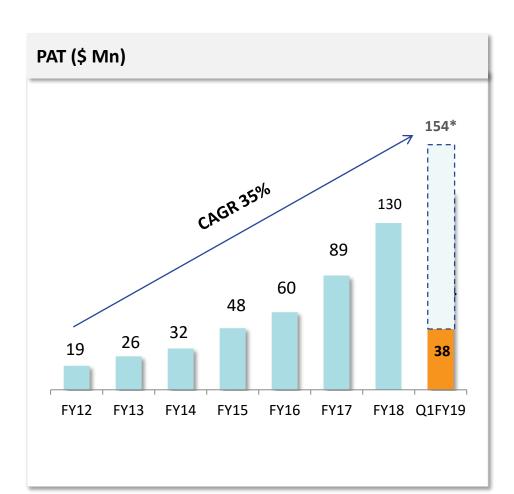


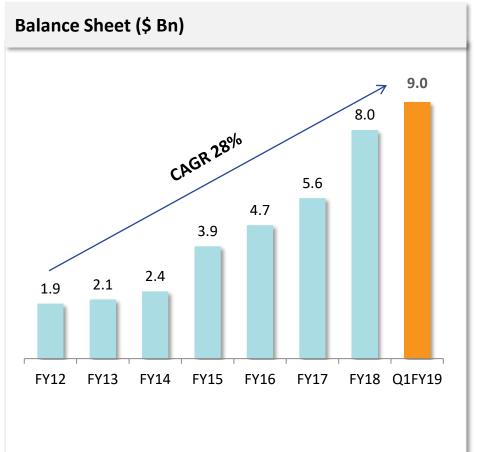
...without requiring us to grow the Balance Sheet proportionately

Franchise & Advisory businesses have provided the RoE fillip through Capital Efficiency

### **Our Diversified Model Delivers Consistent Growth**



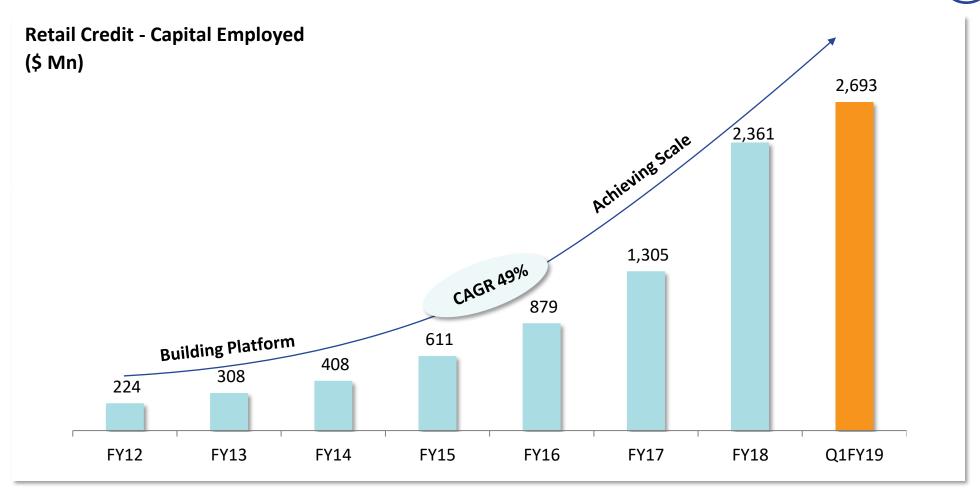




28% growth in balance sheet assets supported a 35% growth in profits

### **Capacity Expansion is Under way in Retail Credit**



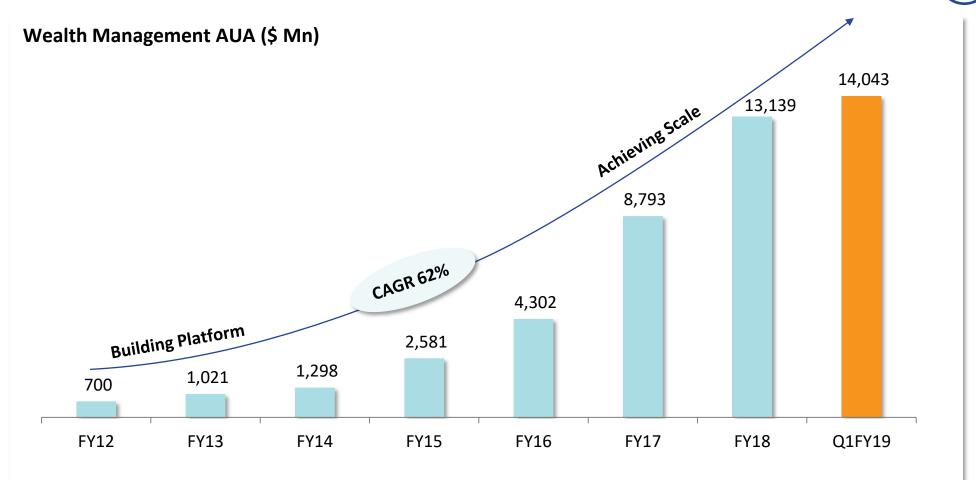


Retail credit is now 41% of the total credit book

Key vectors for our growth will be SME Loans and Retail Mortgages

### ...and also in Wealth Management

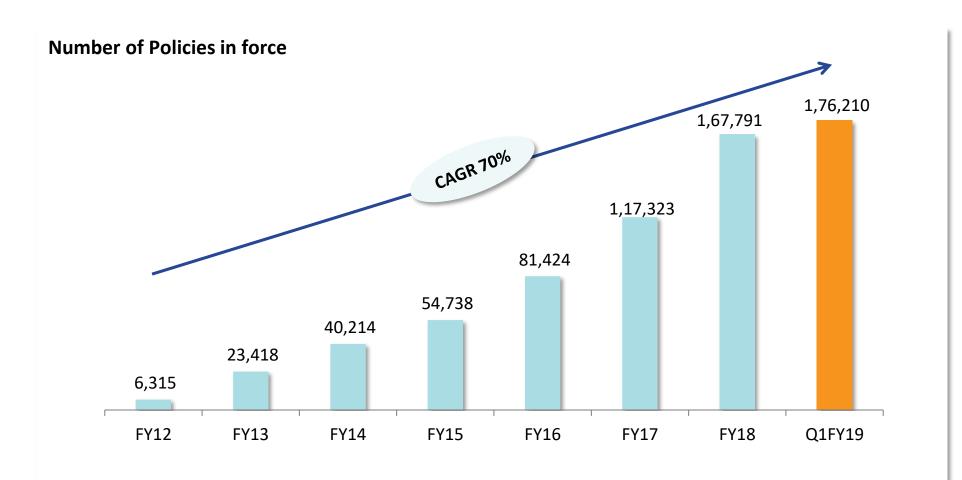




We cater to UHNI as well as the fast-growing Affluent segments

### **Life Insurance is Scaling to Plan**

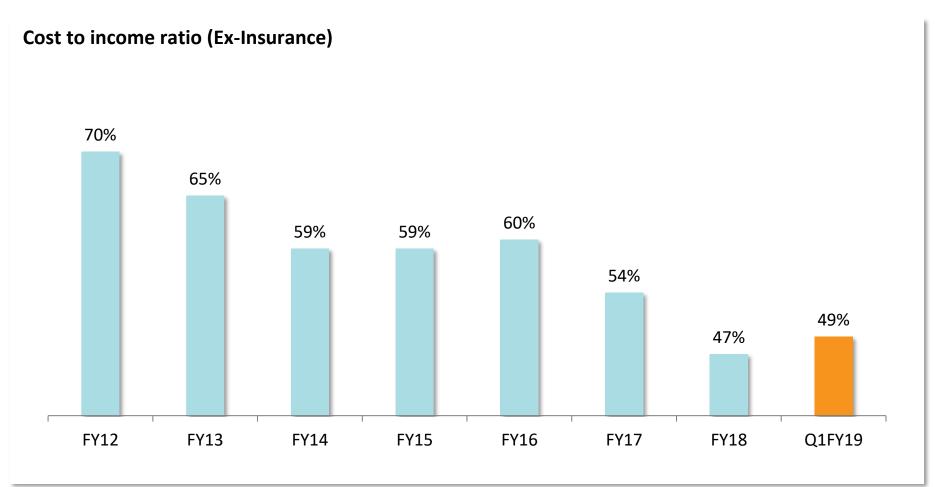




Increasing share of business from Direct channel, now at 24%

### **Scale Benefits will follow Capacity Expansion...**





Cost to Income ratio reflects the investments made in Retail Credit & Wealth Management

### ... Aided by Technology Initiatives across Businesses





Retail Lending

 Digital lending enabled by India Stack

#### **Life Insurance**

 Lead management system across channels, integrated with policy issuance systems

#### **Wealth Management**

 Paperless and immediate digital account opening



Distribution

#### Life Insurance

 End to end portal for managing agents, from on-boarding to pay outs

#### **Wholesale Mortgage**

 Cloud based integrated platform to manage workflow of Sales and Distribution

#### Wealth & Asset Management

- Single interface for distributors to engage with Edelweiss asset management
- Access to products and services



**Customer Experience** 

#### **Retail Lending**

 End to end paperless process for loan applications

#### **Wealth Management**

 ESOP desk – end to end processing for corporates

#### **Wealth Management**

 Automated portfolio optimizer for portfolio evaluation and to offer unbiased advisory



#### Risk

#### **Retail Lending**

 Automated underwriting and risk assessment

#### **Global Risk**

 Integrated risk engagement and development platform

#### **Global Risk**

- Provide early warning signals
- Enable proactive action on portfolio



## **Business Update**

**CREDIT** 

Retail Credit - Corporate Credit - Distressed Credit

Numbers in this section for Q1 FY19 are as per IndAS, prior periods as per IGAAP



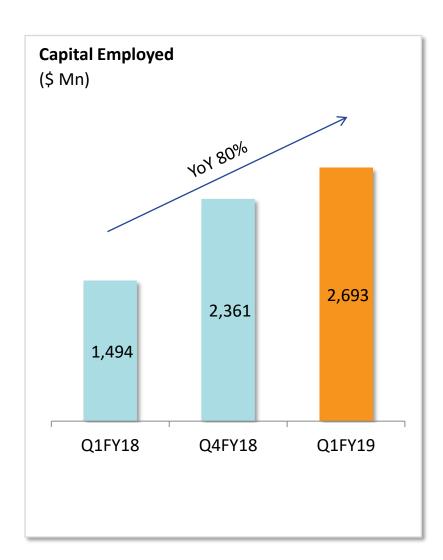
### **Credit Business is a Mix of Diversified and Scalable Assets**



As on 30 <sup>th</sup> June'18	Capital Employed (\$ Mn)	% Share	
Retail Credit	2,693	41%	
Retail Mortgage	1,097	17%	Blend of loans to home owners and home buyers
SME & Business Loans	555	8%	Underserved and highly scalable, focus area for future
Loan against Securities	879	13%	Catering to Retail & Wealth Mgmt customers in Capital Markets
Agri and Rural Finance	162	3%	Large scalable opportunity with low competitive intensity
Corporate Credit	2,946	45%	
Structured Collateralised Credit	1,243	19%	Customized credit solutions with robust risk management systems
Wholesale Mortgage	1,703	26%	Developer financing for primarily residential properties
Distressed Credit	954	14%	Leading Asset Reconstruction Company in India
Total Credit Book	6,592	100%	

### **Retail Credit Scaling Rapidly**





#### **Business Highlights**

#### **SME**

- Originations up 75% on Y-o-Y basis
- Digital journey (Phygital) begun Enhanced efficiency and client experience
- Present at 100 locations up from 88 as on March'18

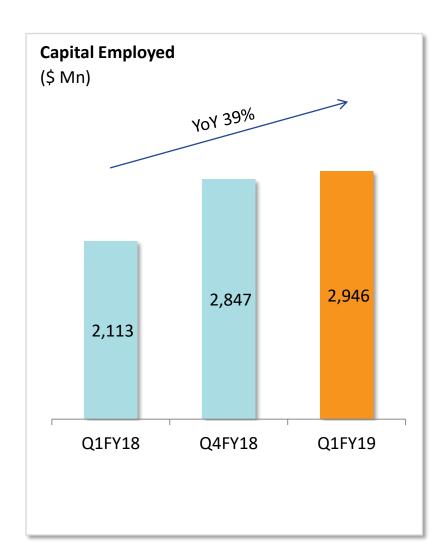
#### **Retail Mortgage**

- Strong momentum in originations up 102% on Y-o-Y basis
- Geographic expansion and channel diversification

	S	ME	Retail Mortgage		
	Secured	Unsecured	HL	LAP	
Average Yields %	13%	21%	10%	11%	
Median Ticket Size	0.29 Mn	0.02 Mn	0.02Mn	0.03 Mn	

### **Robust Growth in Corporate Credit**



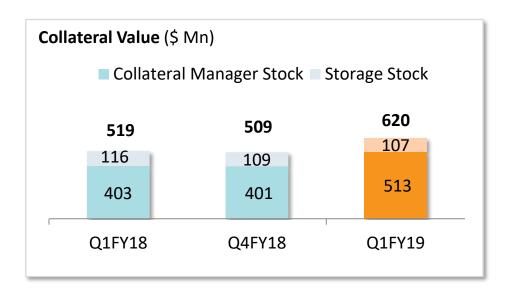


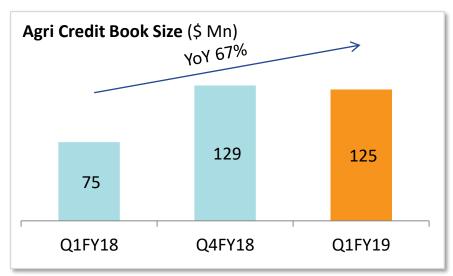
#### **Business Highlights**

- Risk-management centered approach to collateralized lending
- In house team of experts for carrying out detailed evaluations
  - Counterparty, Collateral and Cash flows
- Ring fenced structures and hybrid collateral pool ensures lower loss given defaults
- Incremental growth to largely come through the fund structure going forward

### **Agri Credit Expected to Scale Up**





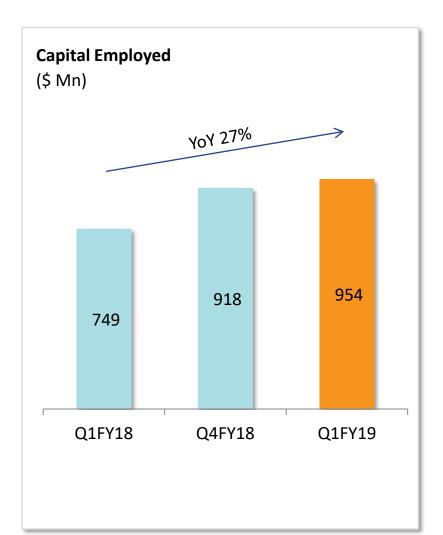


#### **Business Highlights**

- One of the few organized players providing end to end business solutions in the Agri value chain
- Leveraging the large opportunity size of the Agri financing industry
- Continued focus on increasing the credit book
- Network of 557 warehouses across 17 states in India; investments in risk management capabilities
- Empanelled with 19 banks for Collateral Management Services

### **Distressed Credit Performance on Track...**



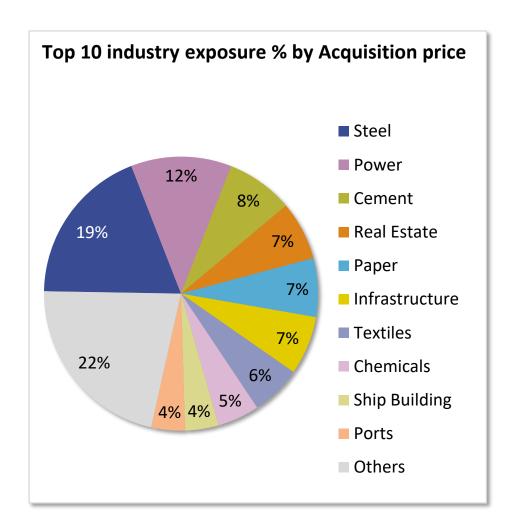


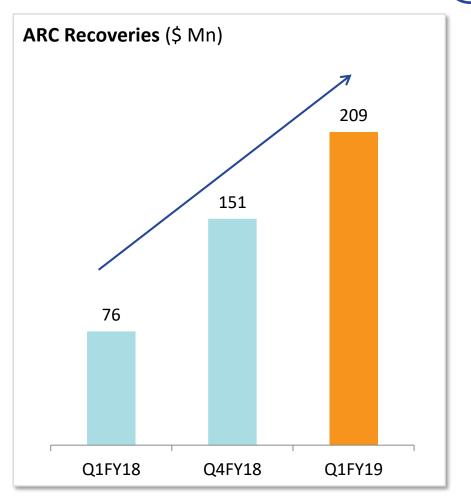
#### **Business Highlights**

- Focus on large operating and EBITDA earning assets that need financial restructuring
- Strong focus on resolutions aided by changes in Insolvency and Bankruptcy Code norms
- Leading resolutions of large cases under NCLT
- AUM stood at ~ \$ 6,373 Mn as on 30<sup>th</sup> June'18

### ...With Improvement in Recoveries









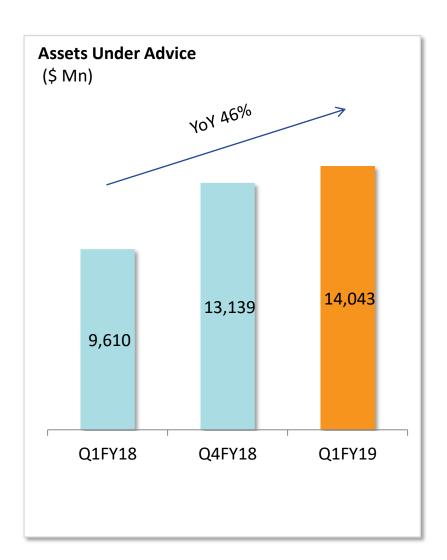
# **Business Performance Highlights**

FRANCHISE & ADVISORY
Wealth Management - Asset Management - Capital Markets



## Wealth Management AUA Continues to Scale Up...





#### **Business Highlights**

- Among top 3\* in Wealth Management in India with one of the fastest growing AUA
- Yield on the AUA ~70-75 bps
- Focused on adding capacity in Affluent segment Added 90+ RMs in Q1FY19
- Invested in product innovation to create market neutral product basket in volatile markets

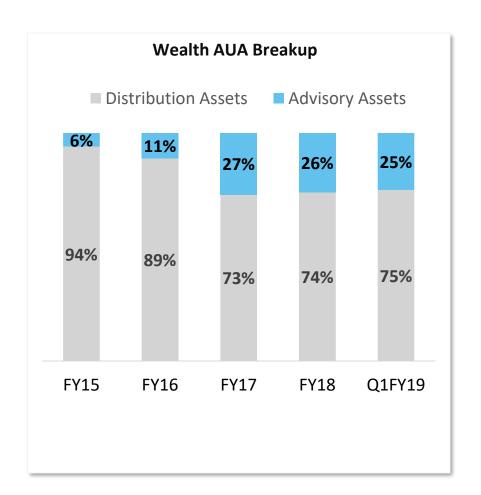
As on 30 <sup>th</sup> June'18	Number of Clients	AUA (\$ Mn)	Number of RMs
Ultra High Net Worth Individuals	~1,600	10,733	169
Affluent	~4,60,000	3,310	752

Life Insurance

Credit

## ... with Steady Growth in Net New Flows





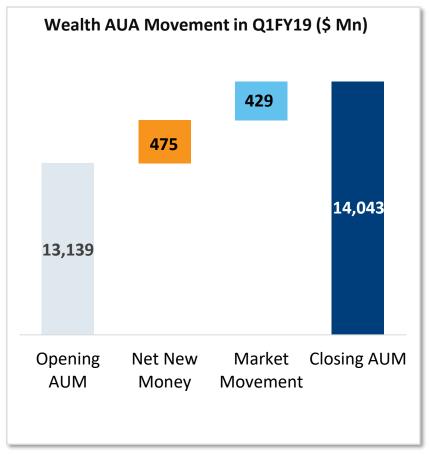


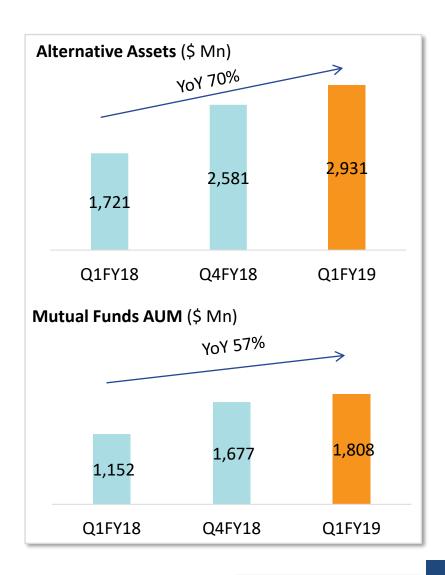
Chart not to scale

Credit Franchise & Advisory

Life Insurance

## **Asset Management has Healthy Growth in AUM**





Credit

#### **Business Highlights**

#### **Alternative Assets**

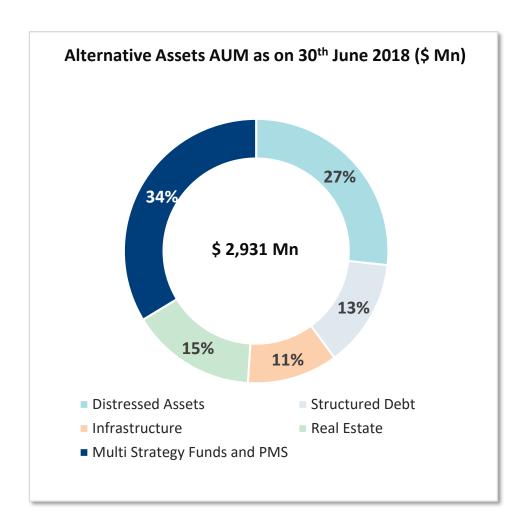
- Launched EISAF II for domestic investors
- Raised ~ \$ 292 Mn from onshore clients across Alternative Assets Funds; including ~ 102 Mn in Edelweiss Infra Yield Fund
- Deployed ~ 124 Mn across Private Debt funds
- Launch of
  - **Edelweiss Catalyst Opportunities Fund**
  - Edelweiss Crossover Opportunities Fund: Series II

#### **Mutual Funds**

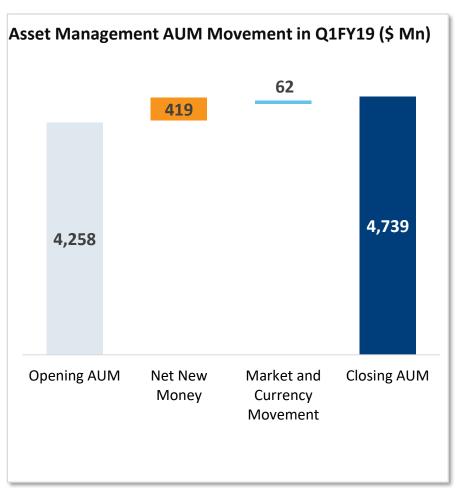
- Majority funds consistently amongst Quartile 1 & Quartile 2
- Added ~11,000 SIPs during the quarter, compared to 4,000 in FY18

## **Present Across Asset Classes in Alternatives Space**





Credit



## **Capital Markets had a Slow Quarter**



#### **Key Equity Capital Market Transactions**







IPO: \$ 507 Mn BRLM April 2018

IPO: \$ 87 Mn BRLM June 2018

QIP: \$ 58 Mn Left Lead Global Coordinator & BRLM June 2018

#### **Key Debt Capital Market Transactions**







\$ 1,596 Mn Public Issue of **NCDs** Lead Manager

\$ 562 Mn Private Placement of Bonds Arranger

\$ 437 Mn Public Issue of NCDs Lead Manager

Credit

#### **Business Highlights**

#### **Equity Capital Markets**

- Closed four capital market transactions during the quarter
- Increased block deals market share during the quarter from 4.6% to 5.4%
- Best Broker India Award from Finance Asia

#### **Debt Capital Markets**

- Ranked 1<sup>st</sup> as arrangers of public issue of bonds with presence in all the deals in Q1FY19
- Ranked 1<sup>st</sup> as arranger for placements of commercial paper with 16.4% share for Q1FY19



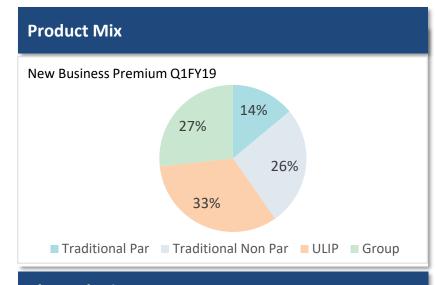
## **Business Performance Highlights**

Life Insurance



## **Life Insurance – Long Term Value Creation**

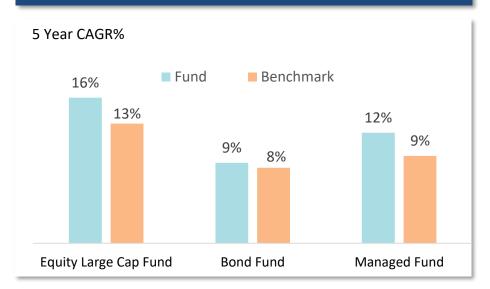




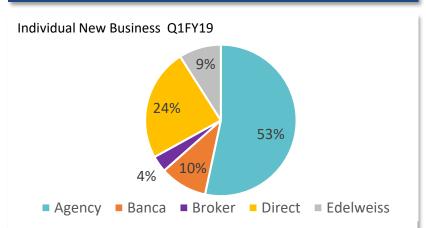
#### Distribution

- Agency-led multi-channel distribution approach with emphasis on productivity
- Share of direct business has gone up to 24% from 13% in Q4FY18
- 121 branches and ~33,000 PFAs across 93 locations in India

#### **Investments Capability**



#### **Channel Mix**



Franchise & Advisory

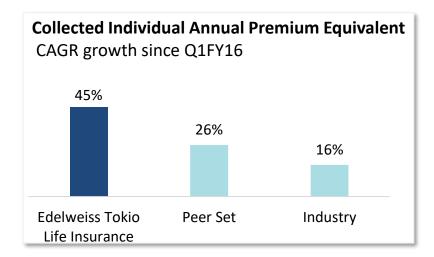
Life Insurance

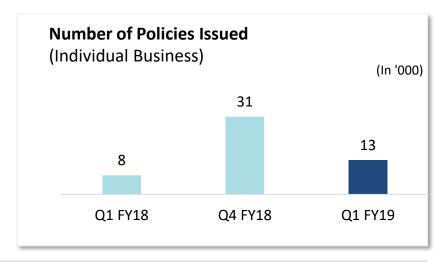
Credit

# The Fastest Growing Life Insurer in Individual Annual Premium Equivalent



43





#### **Business Highlights**

- Collected Individual Annual Premium Equivalent (APE) \$ 7 Mn for the quarter, growth of 94% YoY
- Total Premium \$ 18 Mn for the quarter, growth of 84% YoY
- Leveraging technology
  - Digital Sales (Vikram) for Agency is 67% and for Direct Channel is 95% in Q1 FY19
- Estimated 13<sup>th</sup> month overall persistency for Q1FY19 is ~79%
- Won 'Best Product Innovation' at The Golden Globe Tigers Awards 2018 for Wealth Plus

Life Insurance



## **Balance Sheet**



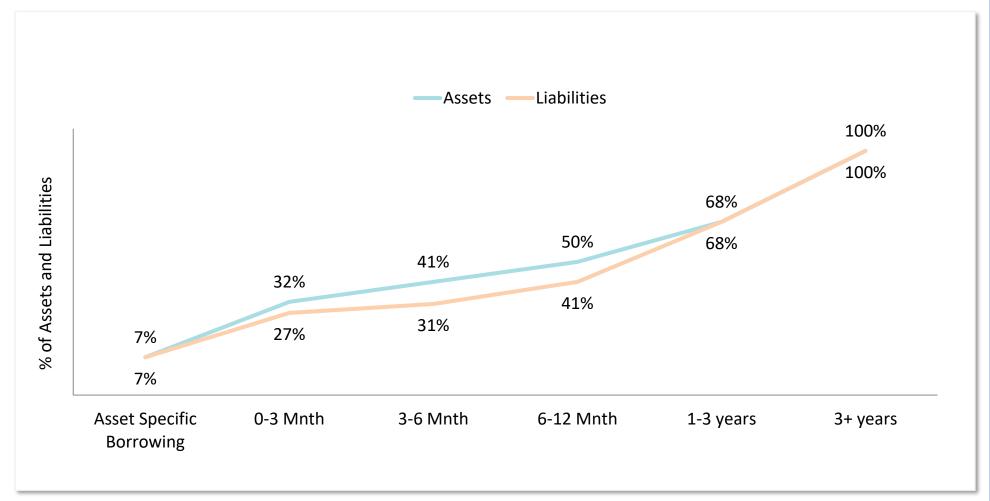
## **Key Highlights – Balance Sheet**



- 1 Matched Asset-Liability profile
- 2 Comfortable capital adequacy ratio at 16.63%
- 3 Diversified borrowings mix
- 4 Liquidity cushion at 9% of Balance Sheet
- 5 Stable business model reflected in credit ratings

## **Matched Asset - Liability Profile**

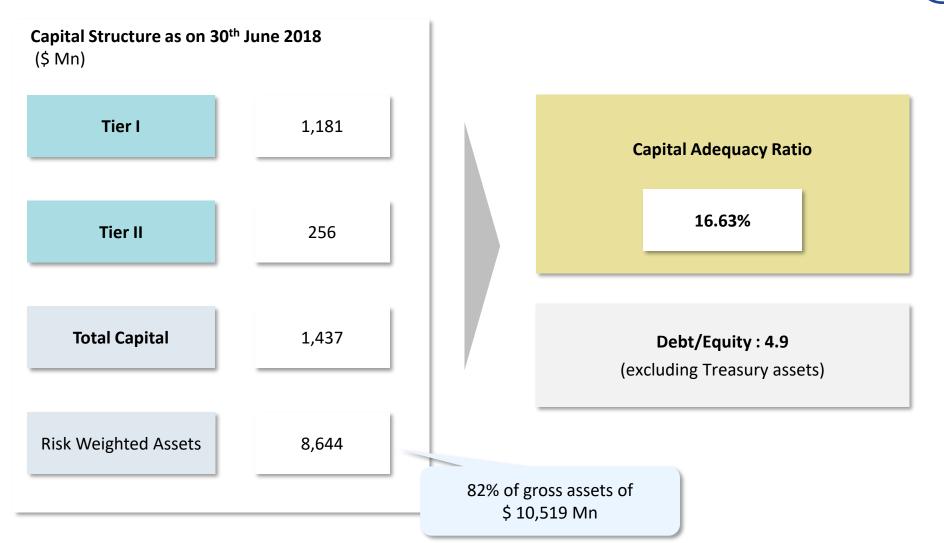




- Positive asset-liability matching across durations
- BMU manages ALM under the aegis of Asset Liability Committee

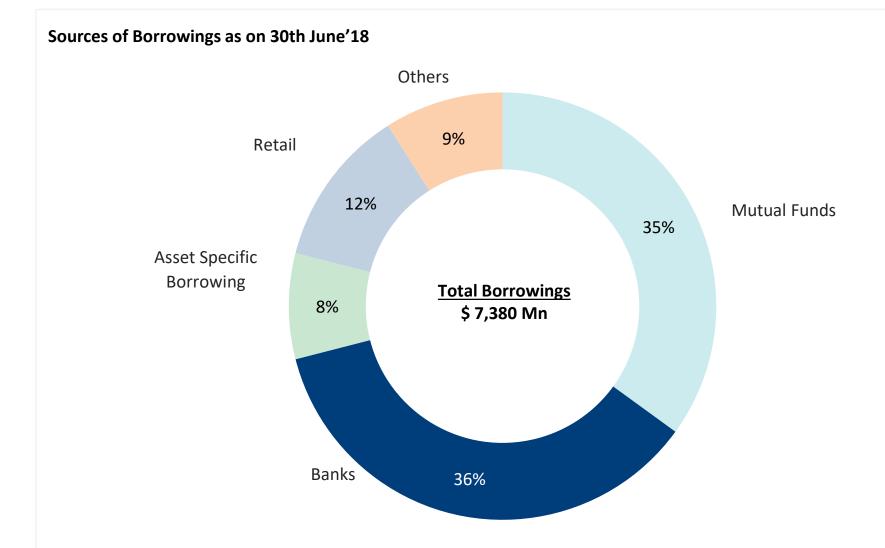
## **Comfortable Capital Adequacy Ratio**





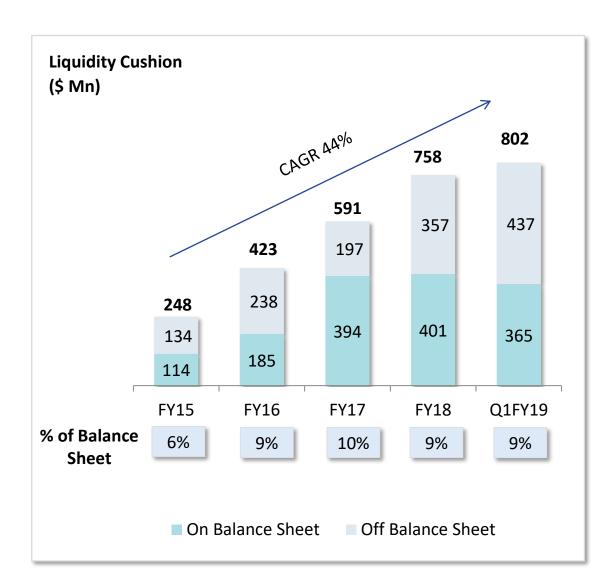
## **Diversified Sources of Borrowing**





## **Liquidity Cushion at 9% of Balance Sheet**





- A well diversified liquidity cushion comprising:
  - Banking Lines
  - Fixed Deposits
  - Government Securities,
     Mutual Funds etc
- Steady growth in liquidity cushion to provide for any liquidity event
- Continually evaluate the composition through various instruments to ensure immediacy, relevance and cost efficiency

## **Stable Business Model Reflected in Credit Ratings**

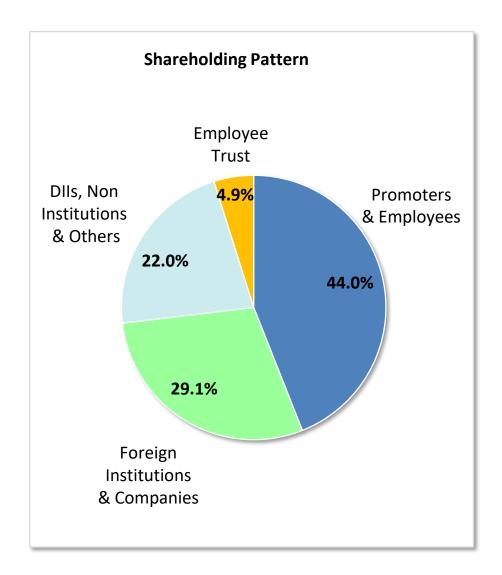


Purpose (Debt Programme)	Rating agency	Rating
Short term	WCRISIL A STANDARD & POOR'S COMPANY	CRISIL A1+
Short term	Ratings Professional Risk Opinion	CARE A1+
Short term	icra	ICRA A1+
Long term	Brickwork*	BWR AA+
Long term	RE Ratings Professional Risk Opinion	CARE AA
Long term	CRISIL A STANDARD & POOR'S COMPANY	CRISIL AA
Long term	ICRA	ICRA AA
Long term	Acuite RATINGS & RISEARCH	Acuite AA+

CARE revised its Long term outlook from 'Stable' to 'Positive'

## **Significant Institutional Ownership**





### Key Shareholders above 1% (As on 30th June'18)

	Name	Percent
1	BIH SA	4.2%
2	HDFC Mutual Fund	2.5%
3	Fidelity Management & Research	1.9%
4	Steadview Capital Management	1.8%
5	Goldman Sachs Funds	1.7%
6	Caisse de dépôt et placement du Québec (CDPQ)	1.6%
7	Fidelity International	1.5%
6	Vanguard	1.5%
7	DSP Blackrock Mutual Fund	1.4%
9	Kotak Mutual Fund	1.2%
10	Rakesh Jhunjhunwala	1.1%





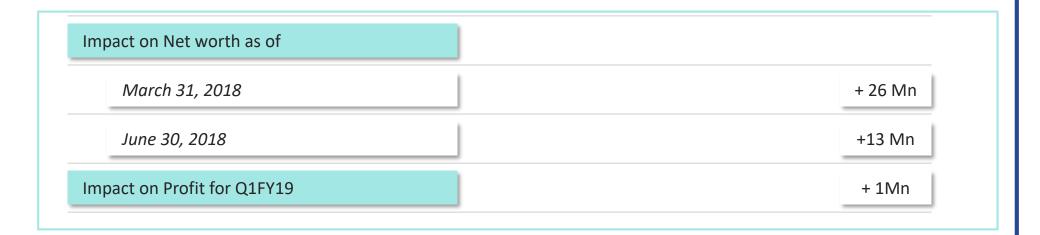


# **IndAS Transition has not Materially Impacted the Financials of the Group**



IndAS Transition Impact Highlights

- First time implementation from April 1, 2018 with corresponding previous year beginning from April 1, 2017
- Key areas of impact on financials
  - Effective interest on financial assets and liabilities
  - Fair valuation of financial assets
  - Expected Credit Loss
  - Consolidation of Trusts and Associates



## **Impact on Key Financial Metrics**



Q1FY18 FY18		18	Q1FY19			
(\$ Mn)	IGAAP	Ind AS	IGAAP	Ind AS	IGAAP	Ind AS
Net Worth	816	854	1,132	1,158	1,187	1,200
PAT	29	30	130	133	38	38
Credit provisions held	55	82	74	107	78	111

Increase in Provisions under IndAS is mainly on account of Provisions for Stage 1 and Stage 2 assets

## **Impact of Accounting Policy changes to Net Worth**



(\$ Mn)	FY17	FY18	Q1FY19
Net Worth per IGAAP	771	1,132	1,187
Effective interest rate on financial assets	(4)	(5)	(3)
Effective interest rate on financial liabilities	4	10	9
Expected credit loss provision	(27)	(33)	(33)
Fair valuation of financial assets and liabilities	21	9	5
Consolidation of trusts and associates	26	40	37
Capital reserve gross-up	22	22	22
Redeemable preference shares	(12)	(12)	(12)
Others	4	6	(3)
Net Ind AS Impact – before tax	34	36	23
Tax effect on IndAS adjustments	(6)	(10)	(10)
Total IndAS impact	28	26	13
Net Worth per IndAS	799	1,158	1,200

## **Impact of Accounting Policy changes to Profits**



(\$ Mn)	Q1FY18	Q1FY19	FY18
Post MI PAT per IGAAP	29	38	130
Effective interest rate on financial assets (Net)	1	3	(3)
Effective interest rate on financial liabilities	(0.3)	(1)	(3)
Expected credit loss provision	-	-	(7)
Fair valuation of assets and liabilities	2	4	15
Consolidation of trusts and associates	1	(2)	10
Dividend on redeemable preference shares	(0.3)	(0.4)	(1)
ESOP fair value charge	(1)	(1)	(2)
Others	(0.3)	(1)	(0.4)
Net Ind AS Impact – before tax	2	2	8
Tax effect of Ind AS adjustments	(1)	(1)	(5)
Total IndAS impact	1	1	3
Post MI PAT per IndAS	30	38	133



## **ESG** at Edelweiss



# Our ESG Framework is based on the United Nations Sustainable Development Goals



## **People Focused Goals**



No Poverty, Zero Hunger & Economic Growth



**Quality Education** 



#### **Planet Focused Goals**



**Affordable & Clean Energy** 



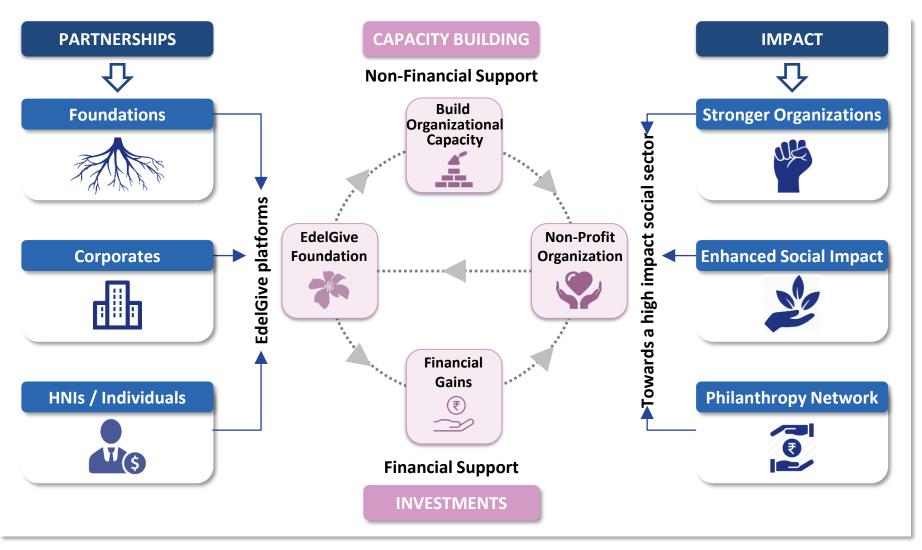
**Responsible Consumption** 



**Climate Support** 

## **EdelGive Foundation - Unique Philanthropic Platform**





## **EdelGive Foundation - Key Metrics**



Employee Engagement	
Employee Engagement %	More than 85% engaged in financial and non financial giving
Man Hours spent till date	30,000 hrs
Field Visits till date	80

#### <u>Capacity Building – Non financial support</u>

Employees provided skills and time pro bono in over 60 projects till date

Strategy and leadership

• Systems, processes and technology

Financial planning

Human resources

<b>Grants and Funding</b>	<u>Cumulative till date</u>
Grantees	More than 95 NGOs
Funds Committed	> \$ 23 Mn
Presence in Indian States	14 States
Funding Partners	108

## **Board Comprises Majority of Independent Directors**



#### 6 out of 11 directors are independent



#### Mr. K Chinniah

 Served as Managing Director & Global Head Infrastructure, Portfolio, Strategy & Risk Group with GIC Special Investments



#### Mr. P N Venkatachalam

- Banking sector expert and former member of the Interim Pension Fund Regulatory Authority of India
- Former MD, State Bank of India



#### Mr. Sanjiv Misra

- President of Phoenix Advisers Pte. Ltd, a boutique advisory firm
- Worked with Goldman Sachs, Citigroup



#### Mr. Berjis Desai

- An independent legal counsel engaged in private client practice
- Retired as Managing Partner at J. Sagar & Associates



#### Mr. Navtej S. Nandra

- Served as President of E\*TRADE Financial Corporation.
- Prior to this he served as CEO for Morgan Stanley Investment Mgmt Inc. and
- COO for Wealth Management at Merrill Lynch



#### Mr. Biswamohan Mahapatra

- Former RBI Executive Director, chaired various committees of RBI
- Handled varied areas of banking regulations, policy and supervision
- A diverse board with rich experience: 300 + years of collective work experience across multiple fields
- Key board committees like audit and remuneration consist almost entirely of Independent Directors

## **Awards and Recognition**



### **Among India's Top 50 Brands**

Pitch Top 50 Brands 2018

## Fastest Growing Housing Finance Company

Golden Globe Tiger Awards, Kuala Lumpur 2018

## **Best Product Innovation - Wealth Plus**

Golden Globe Tiger Awards, Kuala Lumpur 2018

#### **Best Financial Solutions - India 2018**

Business Vision Awards 2018, UK

## Silver for 360 degree media usage in a campaign – SME Loans Campaign

Delhi Ad Club SAARC Awards 2018

## **Featured among India's Super 50 Companies**

Forbes India 2017



## Safe Harbour

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#### NOTES:

Slide 7,18: Balance Sheet Assets include episodic for Q1 FY19 \$ 430 Mn and for Q1 FY18 \$ 295 Mn;

Slide 8: Insurance includes General Insurance loss of \$ 2 Mn in Q1FY19; BMU, Corp & Others includes profits from discontinued businesses for past periods

Slide 13: GNPA is as per RBI prudential norms; Credit Book excludes Episodic and Distressed Credit; Stage 3 Credit Book and ECL Provision correspond to GNPA and specific provision taken respectively

Slide 15: Life Insurance numbers have been re-cast for the purpose of consolidation under IndAS

Slide 18: Distressed Credit and Funds under Management have been calculated after excluding Edelweiss contribution; Balance Sheet Assets include episodic \$ 430 Mn

Slide 18,20: Balance Sheet numbers are on net asset basis and also applies to IndAS driven adjustments relating to securitisation, consolidation of controlled ARC trusts, etc.

Slide 46: Others includes Provident Funds, Insurance companies & Corporates; Total borrowings excludes episodic

Slide 49: Key institutional shareholders: Holding of known affiliates have been clubbed together for the purpose of this information

Slide 53, 54: Though allowed under IndAS, the Company continues to not recognize asset reconstruction management fee income that remains outstanding for more than 180 days in accordance with the extant RBI regulations pending clarification from the regulator





## **Edelweiss Financial Services Limited**

**Q1FY19 Earnings Update** 



## **Contents**





- 1 Quarterly Performance Highlights
- 2 Business Approach
- 3 Business Update
- 4 Impact of Transition to IndAS
- 5 ESG at Edelweiss



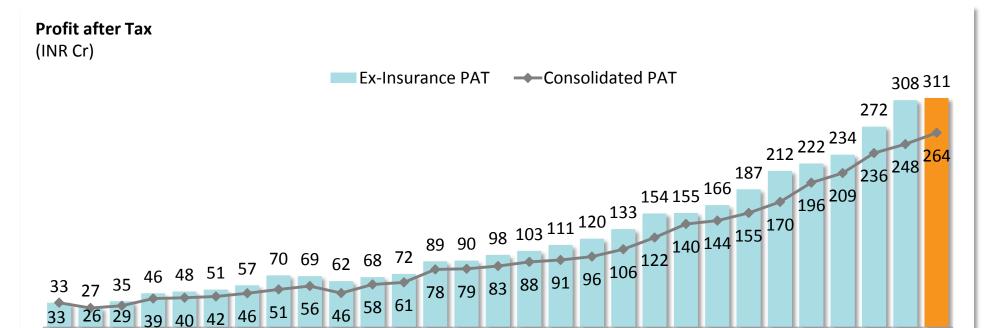


Numbers and ratios in this section for all periods are as per IndAS and Post Minority Interest



## Q1FY19 Consolidated PAT INR 264 Cr





Sustained PAT growth trajectory
Consolidated PAT CAGR was 38% Over 29 Quarters

Q3FY15

Q2FY15

Q1FY15

Q4FY14

Q4FY15

Q1FY16

Q2FY16

Q3FY16

Q4FY16

Q1FY17

Q1FY18

Q4FY17

Q3FY17

Q2FY17

Q2FY18

Q3FY18

Q1FY19

Q4FY18

Q2FY13

Q3FY13

Q4FY13

Q1FY14

Q2FY14

Q3FY14

Q1FY12

Q2FY12

Q3FY12

Q4FY12

Q1FY13

## **Overview of Q1FY19**



#### Credit

- Strong quarter for the credit businesses
- · Capacity expansion and scale up under way in Retail Credit
- Good opportunities for risk aware growth in Corporate Credit
- Distressed Credit: Good momentum in recoveries

## Franchise & Advisory

- Capacity expansion under way in Wealth Management
- Scale up in Alternatives Asset Management continued
- Slowdown in Capital Markets business with dampened market activity

#### **Insurance**

• Fastest growing life insurance company in individual APE terms

#### **BMU**

• Challenging quarter due to markdowns in G-Secs portfolio

## **IndAS Impact**

• No material impact on financials; Net worth up INR 87 Cr and PAT up INR 4 Cr

## **Credit Rating**

CARE revised its Long term outlook from 'Stable' to 'Positive'

## **Q1FY19 Performance Highlights**



1

#### Consistent growth in profits...

- Consolidated PAT growth of 31% YoY
- Ex-Insurance PAT growth of 37% YoY

2

#### ...Distributed across businesses

- Credit business grew 94% YoY
- Franchise & Advisory business grew 25% YoY

3

#### **Key performance parameters**

Consolidated RoE 15.2%

Ex-Insurance RoE 19.8%

Consolidated RoA 1.9%

Ex-Insurance RoA 2.5%

Consolidated C/I ratio 61%

Ex-Insurance C/I ratio 49%

## **Consolidated Q1FY19 PAT Growth of 31%...**



(INR Cr)	Q1FY18	Q1FY19	Y-o-Y Growth
PAT Consolidated	203	264	31%
PAT Ex-Insurance	226	311	37%
Balance Sheet	43,926	61,785	41%

## 2 ...Across Businesses



(INR Cr)	PAT Q1FY18	PAT Q1FY19	Y-o-Y Growth
Total Consolidated	203	264	31%
Credit	125	243	94%
Franchise & Advisory	65	81	25%
Insurance	(24)	(46)	
BMU, Corp & Others	37	(14)	

EOP Equity Q1FY19
7,304
5,756
215
670
663

# **3 Key Performance Parameters**



### **Key Ratios**

Consolidated	Q1FY18	Q1FY19	FY18
RoE	17.0%	15.2%	16.2%
RoA	2.2%	1.9%	2.0%
Cost to Income Ratio	56%	61%	59%
Ex-Insurance	Q1FY18	Q1FY19	FY18
RoE	20.7%	19.8%	20.7%
RoA	2.7%	2.5%	2.6%
Cost to Income Ratio	47%	49%	46%

RoA is Pre Minority Interest



# **Quarterly Performance Highlights - Business**

Numbers and ratios in this section for all periods are as per IndAS and Pre Minority Interest



# **Financial Snapshot – Q1FY19**



INR Cr	EOP Equity	Profit after Tax	RoE	RoA
Pre Minority				
Credit	6,142	277	19.2%	2.6% I
Franchise & Advisory	215	81		I
Life & General Insurance	1,188	(80)		 
BMU, Corp & Others	681	(15)		I
Minority Interest (MI)	(922)	1		
Total Consolidated Post MI	7,304	264	15.2%	1.9%
Total Ex-Insurance Post MI	6,634	311	19.8%	2.5%

### **Credit Business at a Glance**



Credit Business (INR Cr)	Q1FY18	Q1FY19
Capital Employed	30,089	45,206
Average Interest Yield	16.7%	16.0%
Average Cost of Borrowing	10.1%	9.6%
Net Interest Margin	7.8%	7.8%
Net Revenue	585	826
Cost to Income	35%	36%
Provisions & Write Offs	118	110
PAT	166	277
RoE	19.1%	19.2%
RoA	2.2%	2.6%

# **Asset Quality at a Glance**



At the end of June 30, 2018 (INR Cr)	Q1 FY18	Q1 FY19
Credit Book	24,757	38,666
Of which Stage 3	422	676
ECL Provision	559	762
Of which Stage 3	271	389
Specific Provision Cover	64%	58%
Total Provision Cover	132%	113%
Average Collateral cover on Corporate book	2.2x	2.0x
Average Loan-To-Value on Retail book	~45%	~45%
Gross NPA	1.71%	1.75%
Net NPA	0.61%	0.74%

Standard assets provisioning up from 40 bps to 98 bps Stage 3 corresponds to RBI definition of GNPA

### **Credit Business Performance Snapshot**



Credit Business Q1FY19 (INR Cr)	Total	Y-o-Y	Retail	Y-o-Y	Corporate	Y-o-Y	Distressed	Y-o-Y
EOP Capital Employed	45,206	51%	18,465	80%	20,201	39%	6,540	27%
EOP Equity	6,142	53%	1,816	91%	2,997	43%	1,329	36%
Net Interest Income	826	46%	220	61%	452	45%	153	32%
PAT	277	70%	58	40%	141	88%	77	68%
Net Interest Margin	7.8%		5.1%		9.4%		9.9%	
Cost to Income	36%		47%		35%		25%	
RoE	19.2%		14.3%		19.4%		25.4%	
RoA	2.6%		1.4%		2.9%		5.0%	

- Growth driven by our diversified credit book
- Scale up Corporate Credit opportunity through co-investment from Asset Management fund
- Focus on increasing Retail Credit book

# **Franchise & Advisory Business at a Glance**



Franchise & Advisory (INR Cr)	Q1FY18	Q1FY19
Net Revenue	315	339
Cost to Income	68%	66%
PAT	65	81

# **Franchise & Advisory Business Performance Snapshot**



Franchise & Advisory Business Q1FY19 (INR Cr)	Total	Y-o-Y	Wealth Mgmt	Y-o-Y	Asset Mgmt	Y-o-Y	Capital Mkts	Y-o-Y
Net Revenue	339	8%	183	37%	46	77%	110	(29%)
PAT	81	27%	43	68%	13	130%	25	(25%)
Cost to Income	66%		66%		59%		68%	

**Customer Assets** 

Assets und	ler Advice
96,300	46%

Assets under Management		
32,500	65%	

Assets under			
<b>Custody and Clearing</b>			
13,200	137%		

Cost to income ratio reflects the investments made as businesses scale up

Numbers are Management Estimates

### **Life Insurance Business at a Glance**



(INR Cr)	Q1 FY18	Q1 FY19
Net Premium Income	64	119
Investment Income and Other Income	52	32
Total Business	116	151
Profit After Tax	(39)	(69)
Minority	(19)	(34)
Edelweiss' Share in PAT	(20)	(35)
Net Worth	735	1,059
Indian Embedded Value	1,034	1,596



Numbers and ratios in this section for Q1 FY19 are as per IndAS and for prior periods it is as per IGAAP



### **Today we are a Bank-like Financial Services Company**



#### Credit

- Retail Credit
- Corporate Credit
- Distressed Credit

### **Franchise & Advisory**

- Wealth Management
- Asset Management
- Capital Markets

#### **Insurance**

- Life Insurance
- General Insurance

Diversified across Credit, Wealth and Asset Management, Capital Markets and Insurance

Multiple vectors of growth aligned with macro tailwinds

Capital-efficient model: Revenue streams from both balance sheet assets and customer assets

Aim for exemplary standards in risk management and corporate governance

Culture of partnership with one of the highest levels of employee share ownership

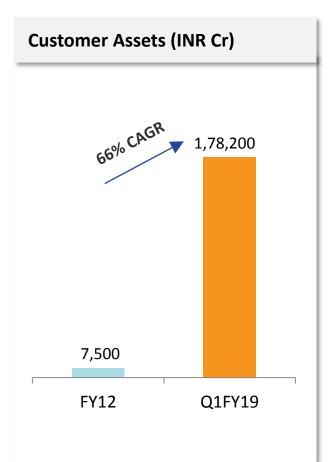
### **Our Asset Base is a Mix of Own and Customer Related Assets**

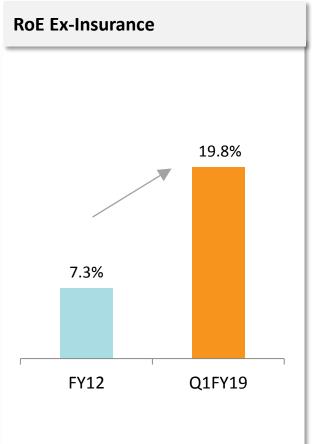


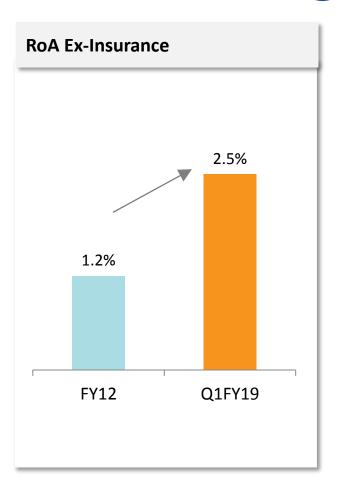
As on 30 <sup>th</sup> June'18 (rounded off to nearest 100)	INR Cr	YoY Growth
Balance Sheet Assets	61,800	42%
Customer Assets	1,78,200	39%
Distressed Credit (ARC Assets)	37,200	2%
Assets Under Advice (Wealth Management)	96,300	46%
Funds under Management (Asset Management)	31,500	59%
Assets under Custody & Clearing	13,200	137%
Total Assets	2,40,000	40%

### **Customer Assets have Helped us Grow our Profitability**





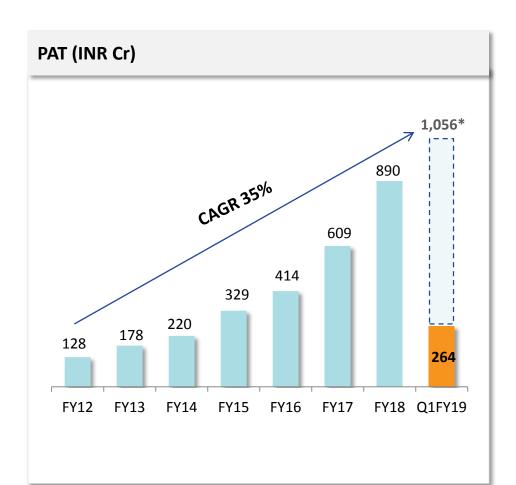


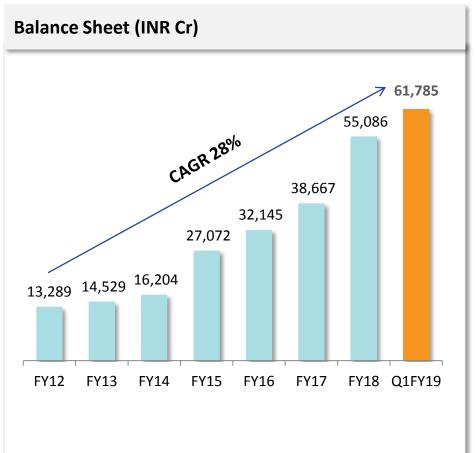


...without requiring us to grow the Balance Sheet proportionately
Franchise & Advisory businesses have provided the RoE fillip through Capital Efficiency

### **Our Diversified Model Delivers Consistent Growth**





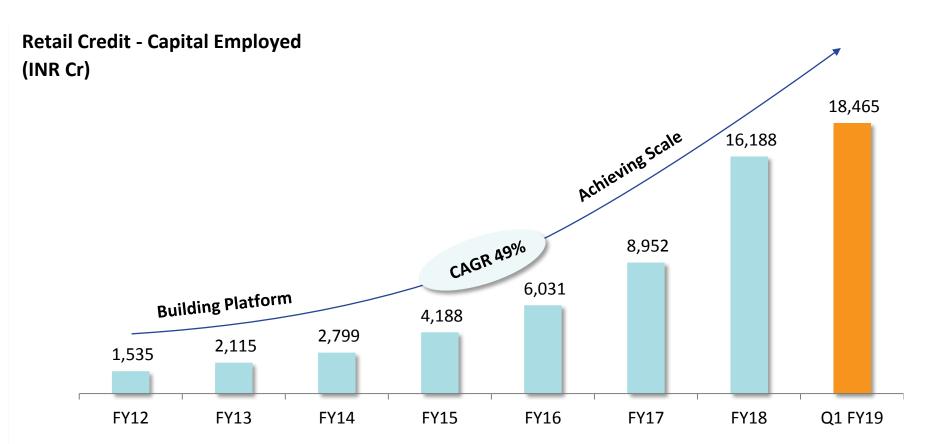


28% growth in balance sheet assets supported a 35% growth in profits

\*Annualised

# **Capacity Expansion is Under way in Retail Credit**

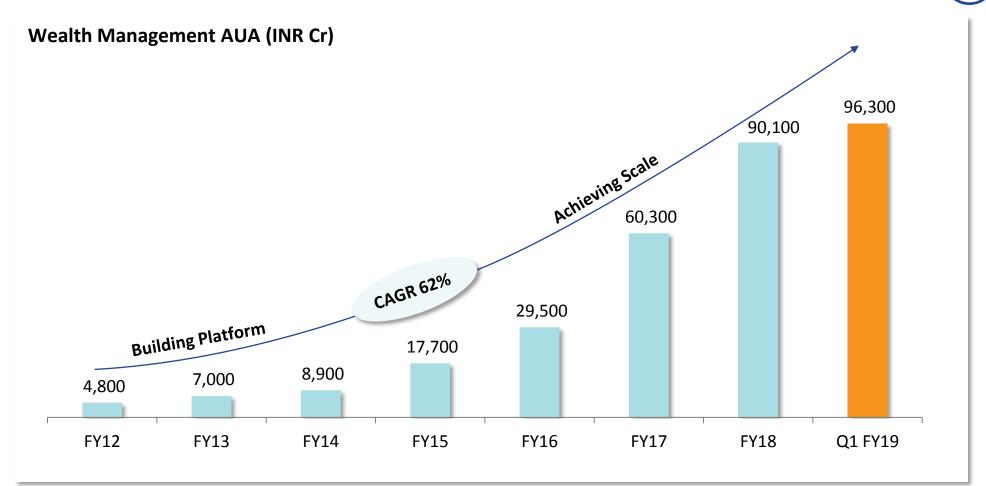




Retail credit is now 41% of the total credit book
Key vectors for our growth will be SME Loans and Retail Mortgages

# ...and also in Wealth Management

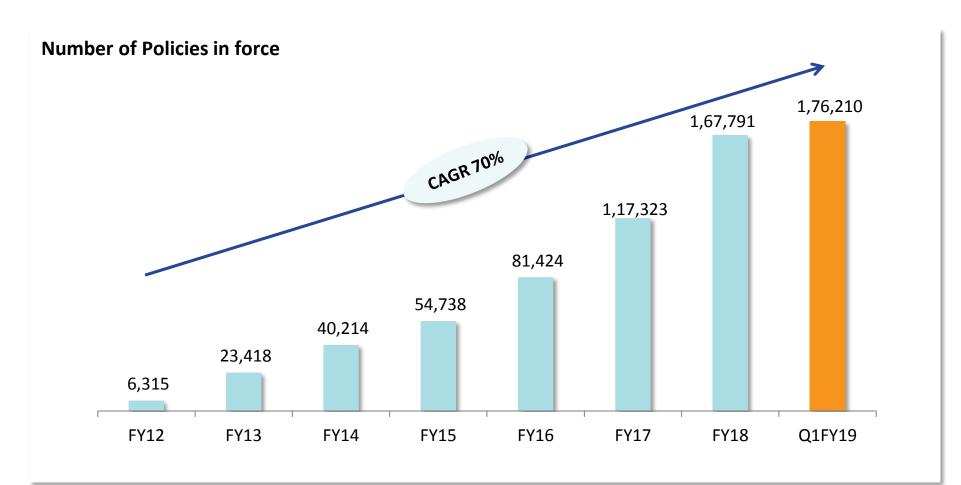




We cater to UHNI as well as the fast-growing Affluent segments

# **Life Insurance is Scaling to Plan**

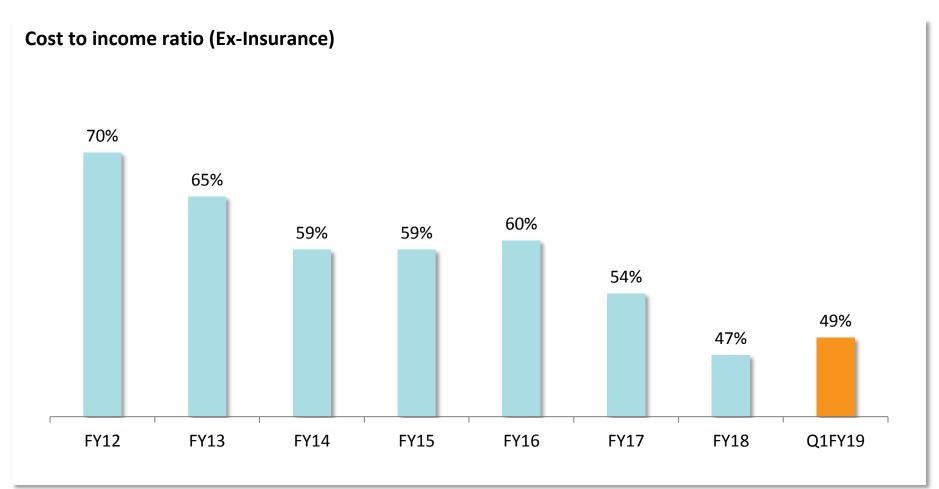




Increasing share of business from Direct channel, now at 24%

# **Scale Benefits will follow Capacity Expansion...**





Cost to Income ratio reflects the investments made in Retail Credit & Wealth Management

# ... Aided by Technology Initiatives across Businesses





**Digital Acquisition** 

#### **Retail Lending**

 Digital lending enabled by India Stack

#### **Life Insurance**

 Lead management system across channels, integrated with policy issuance systems

#### **Wealth Management**

 Paperless and immediate digital account opening



Distribution

#### Life Insurance

 End to end portal for managing agents, from on-boarding to pay outs

#### **Wholesale Mortgage**

 Cloud based integrated platform to manage workflow of Sales and Distribution

#### Wealth & Asset Management

- Single interface for distributors to engage with Edelweiss asset management
- Access to products and services



**Customer Experience** 

#### **Retail Lending**

 End to end paperless process for loan applications

### **Wealth Management**

 ESOP desk – end to end processing for corporates

### **Wealth Management**

 Automated portfolio optimizer for portfolio evaluation and to offer unbiased advisory



#### Risk

#### **Retail Lending**

 Automated underwriting and risk assessment

#### **Global Risk**

 Integrated risk engagement and development platform

#### **Global Risk**

- Provide early warning signals
- Enable proactive action on portfolio



# **Business Update**

**CREDIT** 

Retail Credit - Corporate Credit - Distressed Credit

Numbers in this section for Q1 FY19 are as per IndAS, prior periods as per IGAAP



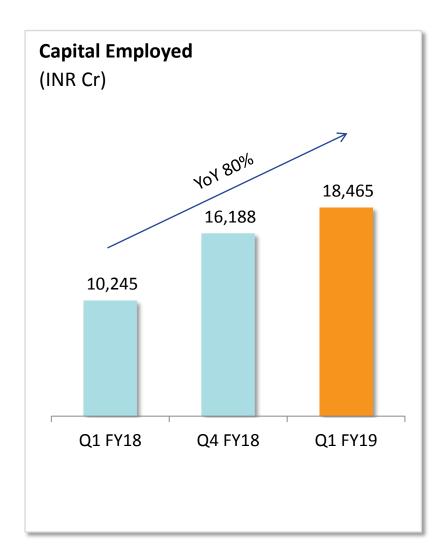
### **Credit Business is a Mix of Diversified and Scalable Assets**



As on 30 <sup>th</sup> June'18	Capital Employed (INR Cr)	% Share	
Retail Credit	18,465	41%	
Retail Mortgage	7,521	17%	Blend of loans to home owners and home buyers
SME & Business Loans	3,806	8%	Underserved and highly scalable, focus area for future
Loan against Securities	6,030	13%	Catering to Retail & Wealth Mgmt customers in Capital Markets
Agri and Rural Finance	1,108	3%	Large scalable opportunity with low competitive intensity
Corporate Credit	20,201	45%	
Structured Collateralised Credit	8,526	19%	Customized credit solutions with robust risk management systems
Wholesale Mortgage	11,675	26%	Developer financing for primarily residential properties
Distressed Credit	6,540	14%	Leading Asset Reconstruction Company in India
Total Credit Book	45,206	100%	

### **Retail Credit Scaling Rapidly**





### **Business Highlights**

#### **SME**

- Originations up 75% on Y-o-Y basis
- Digital journey (Phygital) begun Enhanced efficiency and client experience
- Present at 100 locations up from 88 as on March'18

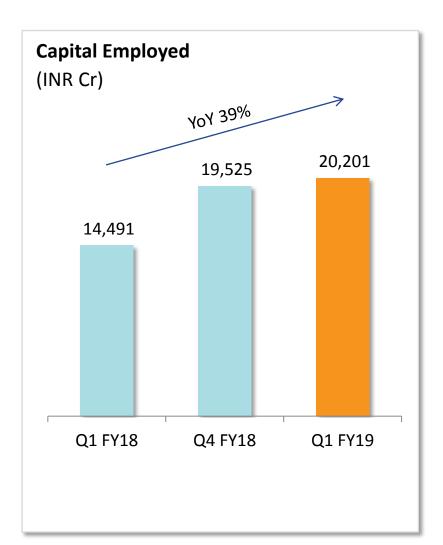
### **Retail Mortgage**

- Strong momentum in originations up 102% on Y-o-Y basis
- Geographic expansion and channel diversification

	SME		Retail Mortgage	
	Secured	Unsecured	HL	LAP
Average Yields %	13%	21%	10%	11%
Median Ticket Size	2 Cr	11 lacs	15 lacs	20 lacs

### **Robust Growth in Corporate Credit**



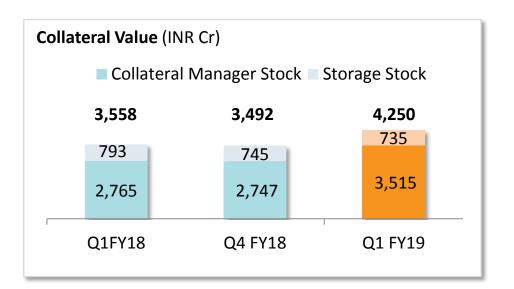


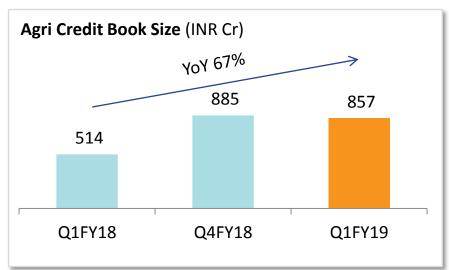
### **Business Highlights**

- Risk-management centered approach to collateralized lending
- In house team of experts for carrying out detailed evaluations
  - Counterparty, Collateral and Cash flows
- Ring fenced structures and hybrid collateral pool ensures lower loss given defaults
- Incremental growth to largely come through the fund structure going forward

### **Agri Credit Expected to Scale Up**





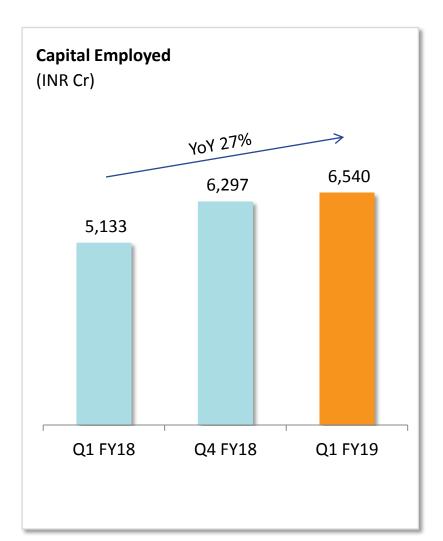


### **Business Highlights**

- One of the few organized players providing end to end business solutions in the Agri value chain
- Leveraging the large opportunity size of the Agri financing industry
- Continued focus on increasing the credit book
- Network of 557 warehouses across 17 states in India; investments in risk management capabilities
- Empanelled with 19 banks for Collateral Management Services

### **Distressed Credit Performance on Track...**



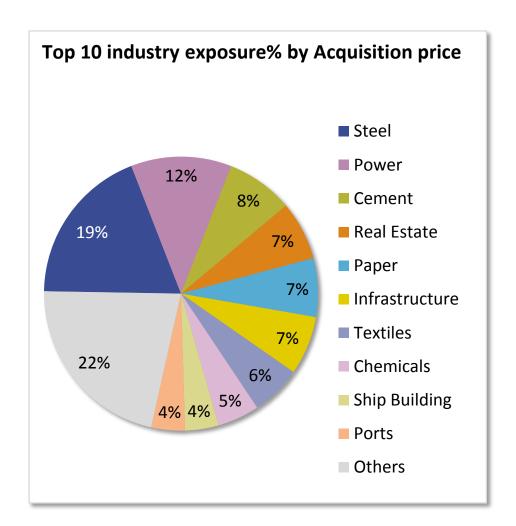


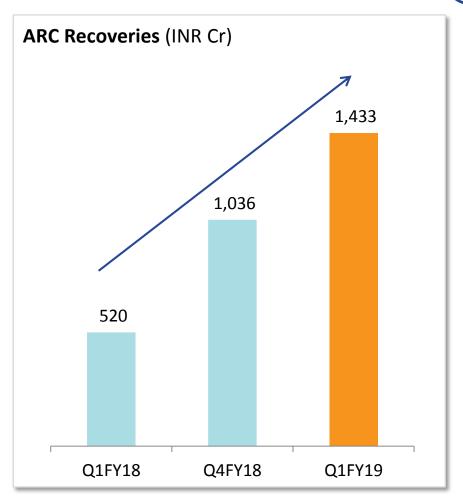
### **Business Highlights**

- Focus on large operating and EBITDA earning assets that need financial restructuring
- Strong focus on resolutions aided by changes in Insolvency and Bankruptcy Code norms
- Leading resolutions of large cases under NCLT
- AUM stood at ~INR 43,700 Cr as on 30<sup>th</sup> June'18

# ...With Improvement in Recoveries









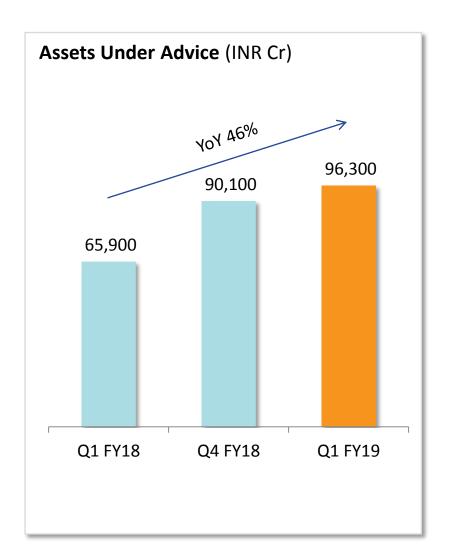
# **Business Performance Highlights**

FRANCHISE & ADVISORY
Wealth Management - Asset Management - Capital Markets



### **Wealth Management AUA Continues to Scale Up...**





### **Business Highlights**

- Among top 3\* in Wealth Management in India with one of the fastest growing AUA
- Yield on the AUA ~70-75 bps
- Focused on adding capacity in Affluent segment Added 90+ RMs in Q1 FY19
- Invested in product innovation to create market neutral product basket in volatile markets

As on 30 <sup>th</sup> June'18	Number of Clients	AUA (INR cr)	Number of RMs
Ultra High Net Worth Individuals	~1,600	73,600	169
Affluent	~4,60,000	22,700	752

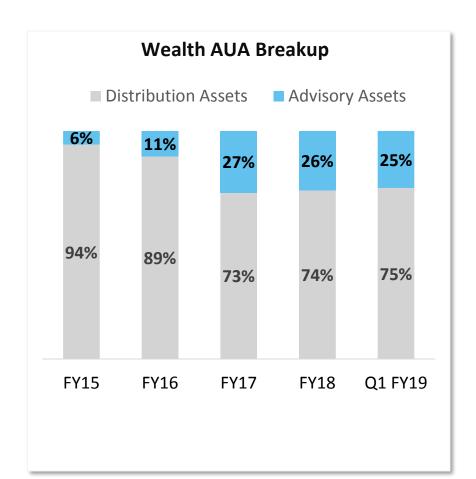
Life Insurance

Franchise & Advisory

Credit

# ... with Steady Growth in Net New Flows





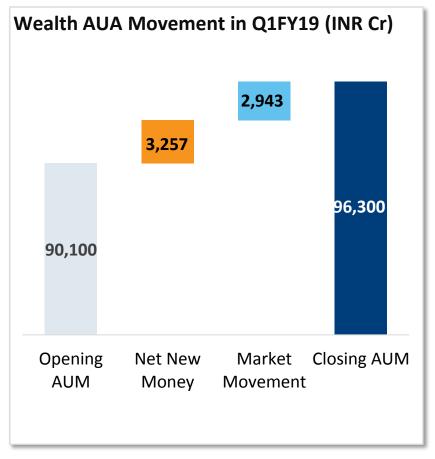


Chart not to scale

Credit Franchise & Advisory

Life Insurance

### **Asset Management has Healthy Growth in AUM**





Credit

### **Business Highlights**

#### **Alternative Assets**

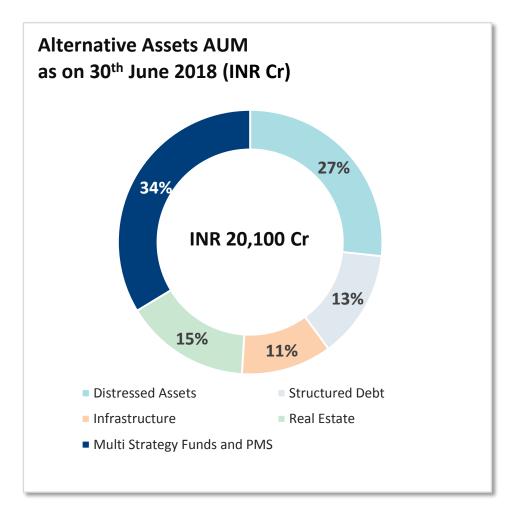
- Launched EISAF II for domestic investors
- Raised ~INR 2,000 Cr from onshore clients across Alternative Assets Funds; including ~INR 700 Cr in Edelweiss Infra Yield Fund
- Deployed ~INR 850 Cr across Private Debt funds
- Launch of
  - **Edelweiss Catalyst Opportunities Fund**
  - Edelweiss Crossover Opportunities Fund: Series II

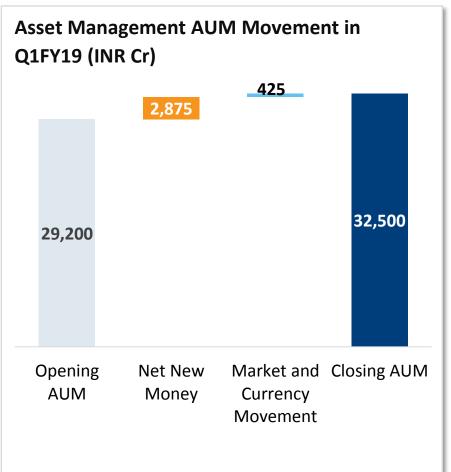
#### **Mutual Funds**

- Majority funds consistently amongst Quartile 1 & Quartile 2
- Added ~11,000 SIPs during the quarter, compared to 4,000 in FY18

### **Present Across Asset Classes in Alternatives Space**







### **Capital Markets had a Slow Quarter**



### **Key Equity Capital Market Transactions**







IPO: INR 3,480 cr BRLM April 2018 IPO: INR 600 cr BRLM June 2018 QIP: INR 400 cr Left Lead Global Coordinator & BRLM June 2018

#### **Key Debt Capital Market Transactions**







INR 10,945Cr Public Issue of NCDs Lead Manager INR 3,855 Cr Private Placement of Bonds Arranger INR 3,000 Cr Public Issue of NCDs Lead Manager

Credit

### **Business Highlights**

### **Equity Capital Markets**

- Closed four capital market transactions during the quarter
- Increased block deals market share during the quarter from 4.6% to 5.4%
- Best Broker India Award from Finance Asia

#### **Debt Capital Markets**

- Ranked 1<sup>st</sup> as arrangers of public issue of bonds with presence in all the deals in Q1FY19
- Ranked 1<sup>st</sup> as arranger for placements of commercial paper with 16.4% share for Q1FY19

Franchise & Advisory



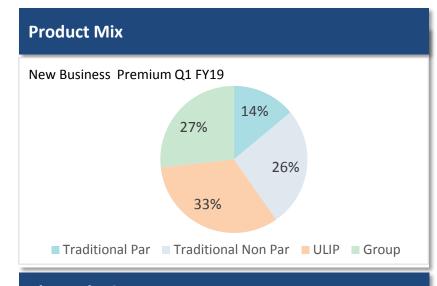
# **Business Performance Highlights**

Life Insurance



### **Life Insurance – Long Term Value Creation**

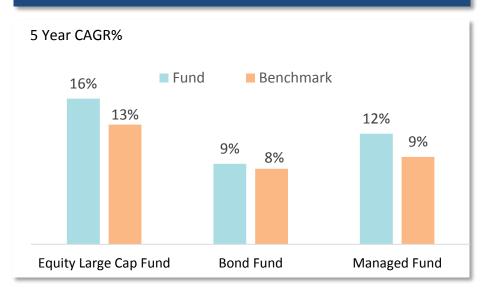




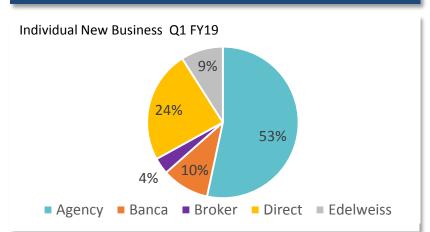
### Distribution

- Agency-led multi-channel distribution approach with emphasis on productivity
- Share of direct business has gone up to 24% from 13% in Q4FY18
- 121 branches and ~33,000 PFAs across 93 locations in India

### **Investments Capability**

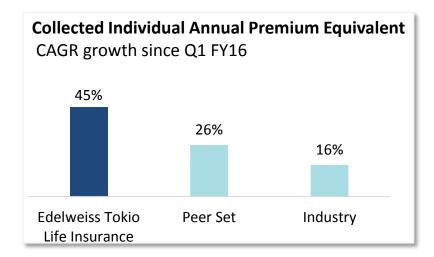


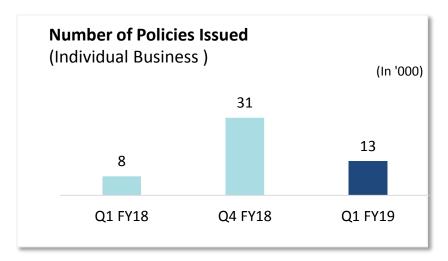
### **Channel Mix**



# The Fastest Growing Life Insurer in Individual Annual Premium Equivalent







### **Business Highlights**

- Collected Individual Annual Premium Equivalent (APE) INR 48 Cr for the quarter, growth of 94% YoY
- Total Premium INR 125 Cr for the quarter, growth of 84% YoY
- Leveraging technology
  - Digital Sales (Vikram) for Agency is 67% and for Direct Channel is 95% in Q1 FY19
- Estimated 13<sup>th</sup> month overall persistency for Q1 FY19 is ~79%
- Won 'Best Product Innovation' at The Golden Globe Tigers Awards 2018 for Wealth Plus

Life Insurance



# **Balance Sheet**



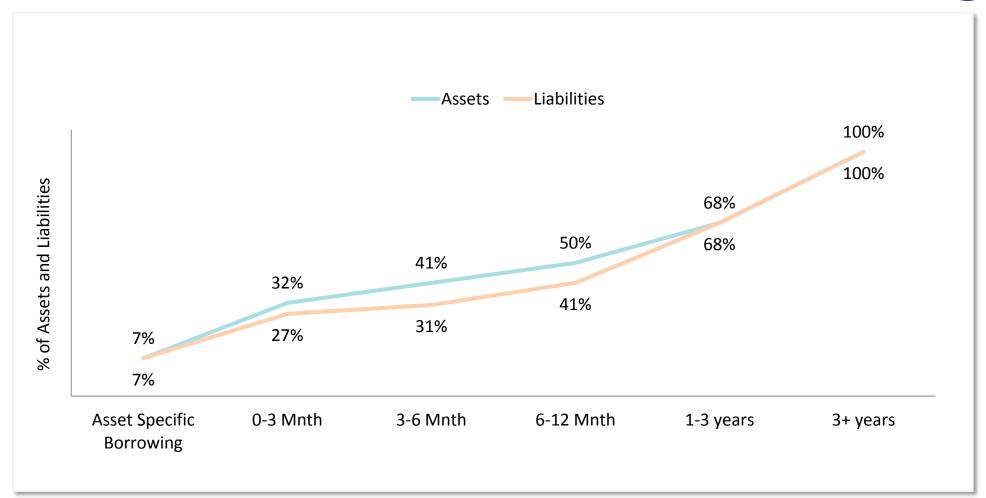
# **Key Highlights – Balance Sheet**



- 1 Matched Asset-Liability profile
- 2 Comfortable capital adequacy ratio at 16.63%
- 3 Diversified borrowings mix
- 4 Liquidity cushion at 9% of Balance Sheet
- 5 Stable business model reflected in credit ratings

# **Matched Asset - Liability Profile**

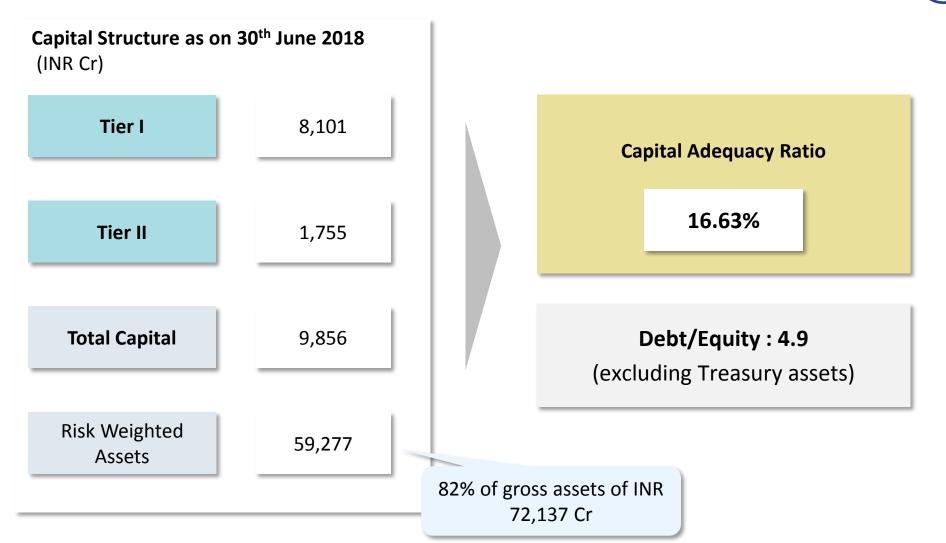




- Positive asset-liability matching across durations
- BMU manages ALM under the aegis of Asset Liability Committee

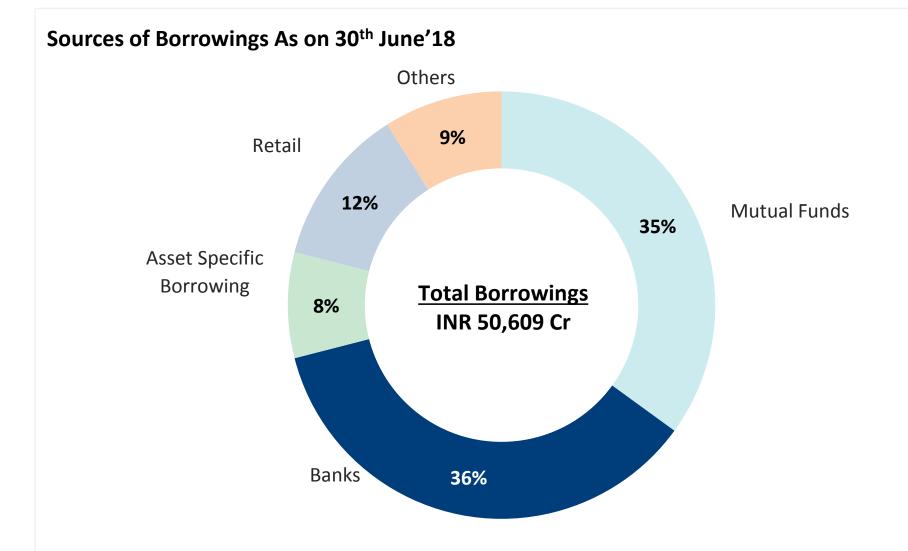
# **Comfortable Capital Adequacy Ratio**





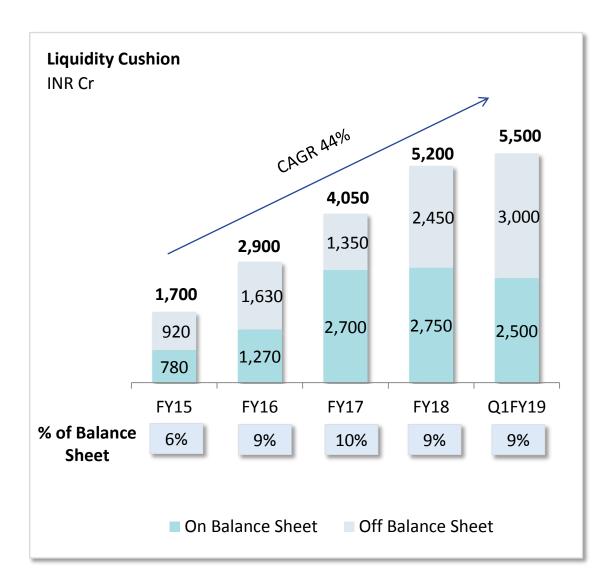
# **Diversified Sources of Borrowing**





# **Liquidity Cushion at 9% of Balance Sheet**





- A well diversified liquidity cushion comprising:
  - Banking Lines
  - Fixed Deposits
  - Government Securities,
     Mutual Funds etc
- Steady growth in liquidity cushion to provide for any liquidity event
- Continually evaluate the composition through various instruments to ensure immediacy, relevance and cost efficiency

# **Stable Business Model Reflected in Credit Ratings**

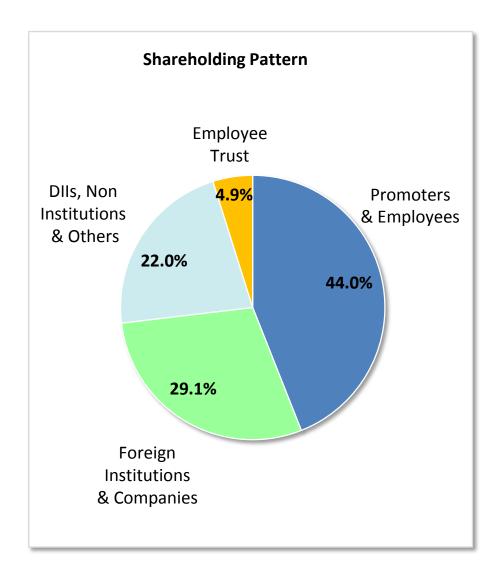


Purpose (Debt Programme)	Rating agency	Rating
Short term	CRISIL A STANDARD & POOR'S COMPANY	CRISIL A1+
Short term	Professional Risk Opinion	CARE A1+
Short term	icra	ICRA A1+
Long term	Brickwork*	BWR AA+
Long term	Professional Risk Opinion	CARE AA
Long term	W CRISIL A STANDARD & POOR'S COMPANY	CRISIL AA
Long term	icra	ICRA AA
Long term	Acuité RATINOS & RESEARCH	Acuite AA+

CARE revised its Long term outlook from 'Stable' to 'Positive'

# **Significant Institutional Ownership**





#### Key Shareholders above 1% (As on 30th June'18)

	Name	Percent
1	BIH SA	4.2%
2	HDFC Mutual Fund	2.5%
3	Fidelity Management & Research	1.9%
4	Steadview Capital Management	1.8%
5	Goldman Sachs Funds	1.7%
6	Caisse de dépôt et placement du Québec (CDPQ)	1.6%
7	Fidelity International	1.5%
6	Vanguard	1.5%
7	DSP Blackrock Mutual Fund	1.4%
9	Kotak Mutual Fund	1.2%
10	Rakesh Jhunjhunwala	1.1%







# **IndAS Transition has not Materially Impacted the Financials of the Group**



IndAS Transition Impact Highlights

- First time implementation from April 1, 2018 with corresponding previous year beginning from April 1, 2017
- Key areas of impact on financials
  - Effective interest on financial assets and liabilities
  - Fair valuation of financial assets
  - Expected Credit Loss
  - Consolidation of Trusts and Associates

pact on Net worth as of	
March 31, 2018	+176 Cr
June 30, 2018	+87 Cr
pact on Profit for Q1FY19	+4 Cr

# **Impact on Key Financial Metrics**



IND C	Q1F	Y18	FY18 Q1 FY19		FY19	
INR Cr	IGAAP	Ind AS	IGAAP	Ind AS	IGAAP	Ind AS
Net Worth	5,598	5,853	7,762	7,938	8,139	8,226
PAT	196	203	890	911	260	264
Credit provisions held	375	559	507	736	533	762

Increase in Provisions under IndAS is mainly on account of Provisions for Stage 1 and Stage 2 assets

# **Impact of Accounting Policy changes to Net Worth**



INR Cr	FY17	FY18	Q1FY19
Net Worth per IGAAP	5,288	7,762	8,139
Effective interest rate on financial assets	(25)	(34)	(18)
Effective interest rate on financial liabilities	25	70	64
Expected credit loss provision	(184)	(229)	(229)
Fair valuation of financial assets and liabilities	143	59	36
Consolidation of trusts and associates	181	275	256
Capital reserve gross-up	152	154	154
Redeemable preference shares	(85)	(85)	(85)
Others	26	38	(19)
Net Ind AS Impact – before tax	233	248	159
Tax effect on IndAS adjustments	(42)	(72)	(72)
Total IndAS impact	191	176	87
Net Worth per IndAS	5,479	7,938	8,226

# **Impact of Accounting Policy changes to Profits**



INR Cr	Q1FY18	Q1FY19	FY18
Post MI PAT per IGAAP	196	260	890
Effective interest rate on financial assets (Net)	8	18	(20)
Effective interest rate on financial liabilities	(2)	(6)	(20)
Expected credit loss provision	-	-	(45)
Fair valuation of assets and liabilities	13	28	100
Consolidation of trusts and associates	4	(14)	71
Dividend on redeemable preference shares	(2)	(3)	(10)
ESOP fair value charge	(4)	(5)	(16)
Others	(2)	(5)	(3)
Net Ind AS Impact – before tax	15	13	57
Tax effect of Ind AS adjustments	(8)	(9)	(36)
Total IndAS impact	7	4	21
Post MI PAT per IndAS	203	264	911



# **ESG** at Edelweiss



# Our ESG Framework is based on the United Nations Sustainable Development Goals



#### **People Focused Goals**



No Poverty, Zero Hunger & Economic Growth



**Quality Education** 



#### **Planet Focused Goals**



**Affordable & Clean Energy** 



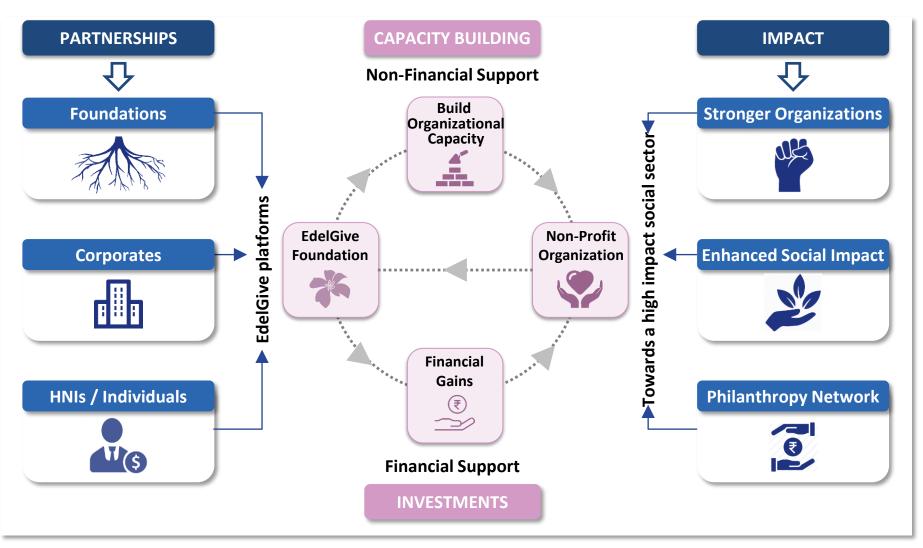
**Responsible Consumption** 



**Climate Support** 

## **EdelGive Foundation - Unique Philanthropic Platform**





# **EdelGive Foundation - Key Metrics**



<b>Employee Engagement</b>	
Employee Engagement %	More than 85% engaged in financial and non financial giving
Man Hours spent till date	30,000 hrs
Field Visits till date	80

#### <u>Capacity Building – Non financial support</u>

Employees provided skills and time pro bono in over 60 projects till date

• Strategy and leadership

Systems, processes and technology

Financial planning

Human resources

<b>Grants and Funding</b>	<u>Cumulative till date</u>
Grantees	More than 95 NGOs
Funds Committed	> INR 160 Cr
Presence in Indian States	14 States
Funding Partners	108

## **Board Comprises Majority of Independent Directors**



#### 6 out of 11 directors are independent



#### Mr. K Chinniah

 Served as Managing Director & Global Head Infrastructure, Portfolio, Strategy & Risk Group with GIC Special Investments



#### Mr. P N Venkatachalam

- Banking sector expert and former member of the Interim Pension Fund Regulatory Authority of India
- Former MD, State Bank of India



Mr. Sanjiv Misra

- President of Phoenix Advisers Pte. Ltd, a boutique advisory firm.
- Worked with Goldman Sachs, Citigroup



Mr. Berjis Desai

- An independent legal counsel engaged in private client practice.
- Retired as Managing Partner at J. Sagar & Associates



Mr. Navtej S. Nandra

- Served as President of E\*TRADE Financial Corporation.
- Prior to this he served as CEO for Morgan Stanley Investment Mgmt Inc. and
- COO for Wealth Management at Merrill Lynch



Mr. Biswamohan Mahapatra

- Former RBI Executive Director, chaired various committees of RBI
- Handled varied areas of banking regulations, policy and supervision
- A diverse board with rich experience: 300 + years of collective work experience across multiple fields
- Key board committees like audit and remuneration consist almost entirely of Independent Directors

### **Awards and Recognition**



#### **Among India's Top 50 Brands**

Pitch Top 50 Brands 2018

# Fastest Growing Housing Finance Company

Golden Globe Tiger Awards, Kuala Lumpur 2018

# **Best Product Innovation - Wealth Plus**

Golden Globe Tiger Awards, Kuala Lumpur 2018

#### **Best Financial Solutions - India 2018**

Business Vision Awards 2018, UK

# Silver for 360 degree media usage in a campaign – SME Loans Campaign

Delhi Ad Club SAARC Awards 2018

#### **Featured among India's Super 50 Companies**

Forbes India 2017



#### **Safe Harbour**

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#### NOTES:

Slide 7,20: Balance Sheet Assets include episodic for Q1 FY19 INR 2,950 Cr and for Q1 FY18 INR 2,024 Cr;

Slide 8: Insurance includes General Insurance loss of INR 11 Cr in Q1FY19; BMU, Corp & Others includes profits from discontinued businesses for past periods

Slide 13: GNPA is as per RBI prudential norms; Credit Book excludes Episodic and Distressed Credit; Stage 3 Credit Book and ECL Provision correspond to GNPA and specific provision taken respectively

Slide 14, 16: For growth percentage, past period numbers are as per IGAAP

Slide 17: Life Insurance numbers have been re-cast for the purpose of consolidation under IndAS

Slide 20: Distressed Credit and Funds under Management have been calculated after excluding Edelweiss contribution; Balance Sheet Assets include episodic INR 2,950 Cr

Slide 20,22: Balance Sheet numbers are on net asset basis and also applies to IndAS driven adjustments relating to securitisation, consolidation of controlled ARC trusts, etc.

Slide 38: Asset Management AUM is rounded off to nearest 100

Slide 48: Others includes Provident Funds, Insurance companies & Corporates; Total borrowings excludes episodic

Slide 51: Key institutional shareholders: Holding of known affiliates have been clubbed together for the purpose of this information

Slide 55, 56: Though allowed under IndAS, the Company continues to not recognize asset reconstruction management fee income that remains outstanding for more than 180 days in accordance with the extant