

EW/Sec/2019/129

May 15, 2019

BSE Limited P J Towers, Dalal Street, Fort, Mumbai – 400 001.

Dear Sirs,

Ref.:- Scrip Code: 532922

**Sub: Investor Presentation** 

Please find enclosed the Investor Presentation in US Dollar on Earnings Updates for the quarter and year ended March 31, 2019.

Kindly take the same on record.

Thanking you,

For Edelweiss Financial Services Limited

B. Renganathan

**Executive Vice President & Company Secretary** 

Encl: a/a

US \$ version



# **Edelweiss Financial Services Limited**

**Q4FY19 & FY19 Earnings Update** 



### **Contents**



- 1 FY19 Performance Overview
- Business Performance Highlights
- 3 Balance Sheet Highlights
- 4 ESG at Edelweiss
- 5 Detailed Financials







### **Edelweiss at a Glance: FY19**



**Ex-Insurance PAT** 

\$ 172 Mn

**Balance Sheet EOP** 

\$ 7.8 Bn

**Net Worth** 

\$ 1.3 Bn

**Market Cap** 

as on 31st March'19

\$ 2.7 Bn

**BVPS** 

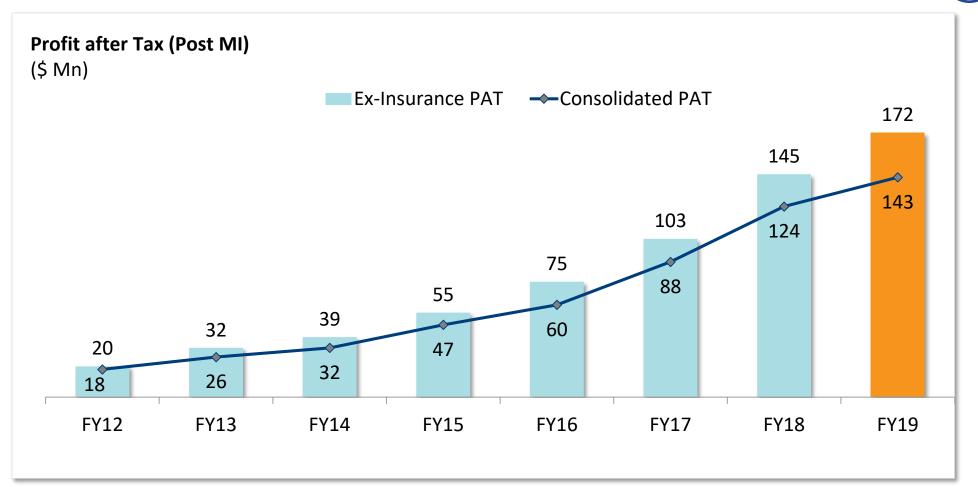
\$ 1.2

**Basic EPS** 

\$ 0.2

### **Ex-Insurance PAT CAGR of 36% over 8 years**





# **FY19 Financial Snapshot**

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FY	19 (\$ Mn)	EOP Equity	Profit After Tax	RoA	RoE
То	tal Pre Minority	1,253	150		
	Credit	700	108	2.0%	15.7%
	Distressed Credit	269	60	6.2%	28.4%
	Advisory	28	42		
 	Life & General Insurance	151	(47)		
 	BMU, Corp & Others	106	(13)		
Mi	nority Interest (MI)	149	7		
To	tal Consolidated Post MI	1,104	143	1.8%	13.4%
To	tal Ex-Insurance Post MI	1,019	172	2.4%	17.6%

### **Capital Light Businesses Contribute over 50% to PAT**



Business Segments (\$ Mn)	FY19 Pre MI PAT	% Contribution
Retail Mortgage	14	7%
SME, ESOP and Other Business Loans	17	9%
Structured Collateralised Credit	31	16%
Wholesale Mortgage	45	23%
Distressed Credit Business	60	30%
Wealth Management and Asset Management	32	16%
Capital Markets	10	5%
BMU, Corporate and Others	(13)	(6%)
Total Ex- Insurance Pre MI PAT	198	100%

We continue to have market dominant positions in each of our Advisory businesses

### **FY19 Performance Overview**



- 1 First half of the year was robust, however second half witnessed market headwinds
- 2 FY19 Ex-Insurance PAT grew 18% YoY; Consolidated PAT grew 15% YoY
- 3 Ex-Insurance RoA remained steady at 2.4% while RoE was at 17.6%
- Raised fresh long term borrowings of \$ 1,121 Mn in H2FY19
- 5 Debt to Equity (Ex-Treasury) remains conservative at 4.4x

### **FY19 Business Performance Overview**



- 6 NIM and Asset Quality maintained across business cycles
- 7 ECL Finance raised equity of \$ 250 Mn; first tranche of \$ 150 Mn received in May'19
- 8 Distressed Credit benefited from strong recoveries
- 9 Wealth Management: AUA crossed \$ 15 Bn and scaled well
- Asset Management: Raised \$ 1 Bn across funds in Alternatives
- Life Insurance: One of the fastest growing Life Insurers on Individual APE basis; Embedded Value at \$ 226 Mn as on 31st March'19
- General Insurance: Key products in place; crossed \$ 14 Mn of premium in first full year of operation

### **Key Actions Taken**



### Liquidity: We entered Q4 with comfortable levels of liquidity

- Overnight liquidity of \$ 762 Mn 12% of borrowings
- Additional high quality assets liquid-able in less than 120 days at \$ 683 Mn

### **Liability Management: Emphasis on long term borrowings**

- Continued to increase the share of long term debt; 61% in FY19 up from 58% in FY18
- Raised \$ 416 Mn in FY19 through retail bond issues

### **Asset Quality: Remained stable throughout**

- Focus on recovery and collections
- No deterioration seen in asset quality

## **FY19 Ex-Insurance PAT Up 18% YoY**



(\$ Mn)	Q4FY18	Q3FY19	Q4FY19	FY18	FY19	Y-o-Y Growth
Ex-Insurance PAT	43	39	41	145	172	18%     18%
Consolidated PAT	35	32	33	124	143	15%
Balance Sheet	8,031	8,026	7,754	8,031	7,754	(3%)

Non linear profitability growth: Ex Insurance PAT grew 18% YoY while Balance Sheet remained flat

### **PAT Distribution Across Businesses**



PAT (\$ Mn)	Q4FY18	Q3FY19	Q4FY19
Total Consolidated	35	32	33
Credit	25	37	36
Advisory	12	11	9
Life & General Insurance	(8)	(7)	(8)
BMU, Corp & Others	6	(8)	(3)

FY18	FY19	Y-o-Y	EOP Equity
124	143	15%	1,104
92	143	55%	894
43	42	(3%)	28
(21)	(28)	-	85
10	(13)	-	97

# **Key Profitability Ratios**



Ex-Insurance	Q4FY18	Q3FY19	Q4FY19
RoA	2.6%	2.4%	2.4%
RoE	20.2%	15.6%	16.1%
Cost to Income Ratio	45%	51%	52%

FY18	FY19
2.5%	2.4%
20.3%	17.6%
47%	50%

Consolidated	Q4FY18	Q3FY19	Q4FY19
RoA	1.7%	1.8%	1.7%
RoE	14.4%	11.9%	12.0%
Cost to Income Ratio	63%	64%	70%

FY18	FY19
1.9%	1.8%
15.7%	13.4%
60%	64%

### **Ex Insurance RoA and RoE remained robust**

# **Demonstrated Ability to Raise Long Term Funding in H2**



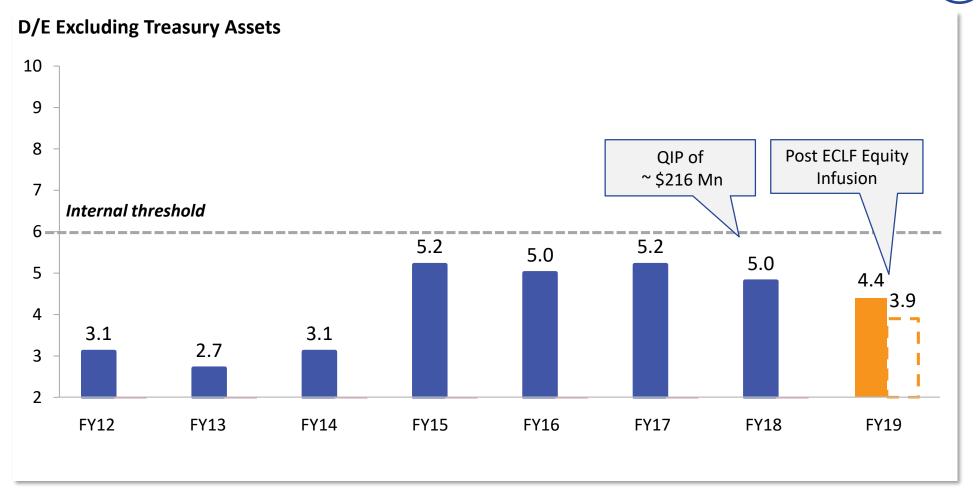
### Fresh Long Term Borrowings (\$ Mn)

By Instrument	H1FY19	H2FY19
Total	1,042	1,121
NCDs	814	904
Term Loans	229	217

By Source	H1FY19	H2FY19
Total	1,042	1,121
Mutual Funds	219	184
Banks	240	326
Retail & Others	584	611

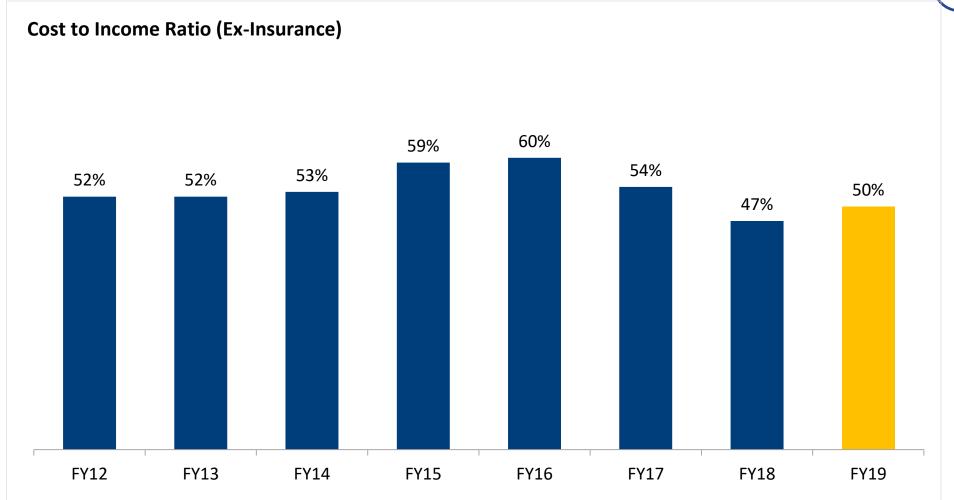
## **Debt to Equity Ratio Set to Improve Further**





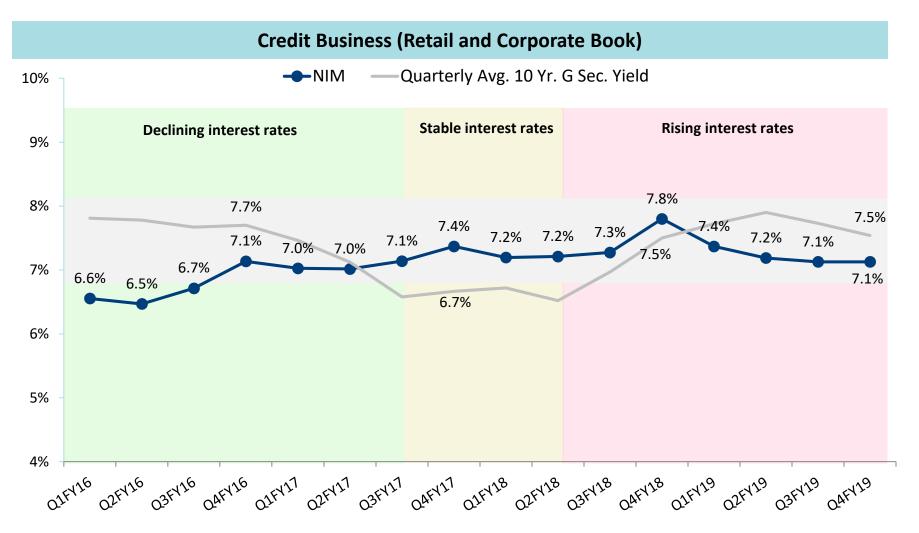
## **Cost to Income Higher...**





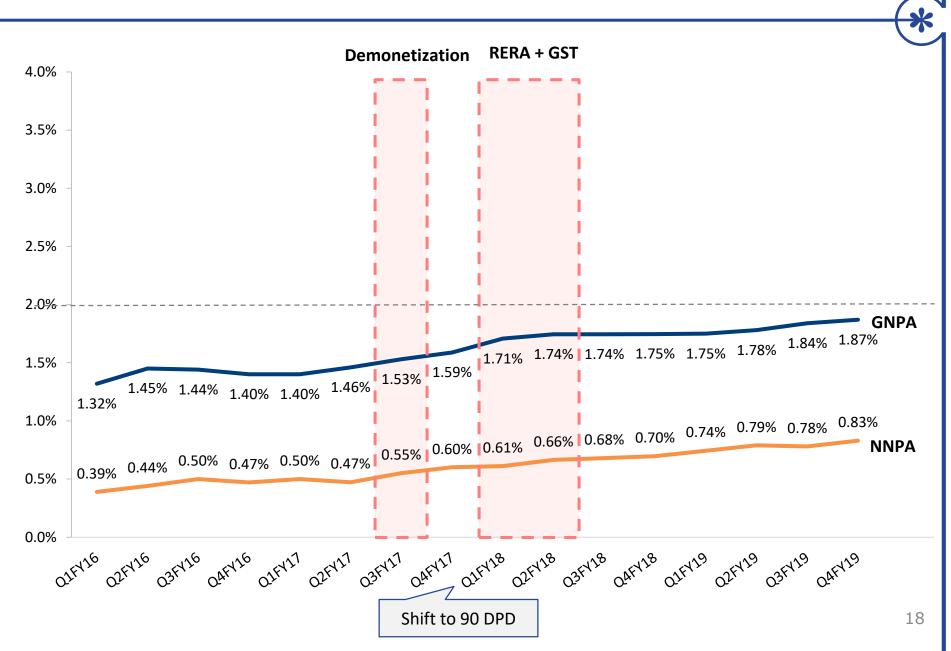
### **Credit: Maintained NIM across Business Cycles**





.....through diversified portfolio mix, ALM and strength of customer franchise

## **Credit: Stable Asset Quality In Spite of Headwinds**



# **Advisory: Customer Assets cross \$ 28 Bn**



As on 31 <sup>st</sup> March'19	\$ Bn	YoY Growth
Customer Assets	28.9	19%
Assets Under Advice (Wealth Management)	15.2	18%
Distressed Credit (ARC Assets)	5.6	4%
Funds under Management (Asset Management)	5.1	26%
Assets under Custody & Clearing	2.9	56%
Balance Sheet Assets	7.7	(3%)
Total Assets	36.6	13%



# **Business Performance Highlights**

**CREDIT** 



### **Credit Business Mix**



As on 31 <sup>st</sup> March'19	Capital Employed (\$ Mn)	%	
Retail Credit	2,599	42%	
Retail Mortgage	1,293	21%	Blend of loans to home owners and home buyers
SME & Business Loans	660	11%	Underserved and highly scalable market, key focus area
ESOP and Margin Financing	588	9%	Catering to customers in Wealth Mgmt and Capital Markets
Agri and Rural Finance	57	1%	Underserved opportunity with low competitive intensity
Corporate Credit	2,596	41%	
Structured Collateralised Credit	928	15%	Customized credit solutions with robust risk management systems
Wholesale Mortgage	1,668	26%	Developer financing for primarily residential properties
Distressed Credit	1,061	17%	Leading Asset Reconstruction Company in India
Total Credit Book	6,256	100%	

Retail Credit and Corporate book have equal share Corporate book share has declined from 46% in FY18 to 41% in line with strategy

# **Credit Business Performance Snapshot**



FY19 (\$ Mn)	Total	Y-o-Y	Retail	Y-o-Y	Corporate	Y-o-Y	Distressed	Y-o-Y
EOP Capital Employed	6,256	4%	2,599	12%	2,596	(8%)	1,061	17%
EOP Equity	969	24%	275	21%	426	15%	269	48%
Net Interest Income	514	38%	135	42%	255	23%	124	75%
PAT	168	61%	32	11%	76	78%	60	81%
Net Interest Margin	8.1%		5.1%		9.2%		12.9%	
Cost to Income 37%		50%		38%		22%		
RoA	2.6%		1.2%		2.7%		6.2%	
RoE	18.7%		12.2%		17.9%		28.4%	

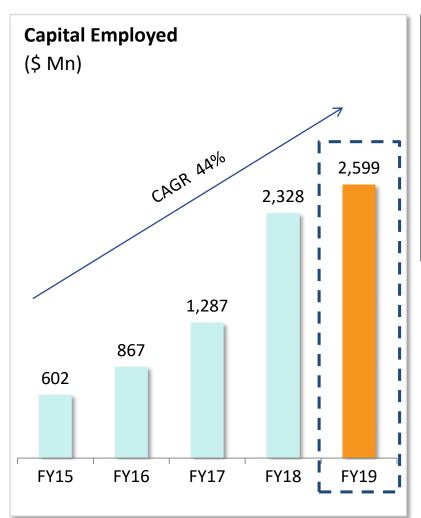
# **Asset Quality at a Glance**



As on 31st March'19 (\$ Mn)	Q3FY19	Q4FY19
Credit Book (Ex - Distressed Credit)	5,112	5,195
Of which Stage 3	94	97
ECL Provision	116	117
Of which Stage 3	54	54
Specific Provision Cover	58%	56%
Total Provision Cover	123%	120%
Average Collateral cover on Corporate Book	1.9x	1.8x
Average Loan-To-Value on Retail book	~45%	~45%
Gross NPA	1.84%	1.87%
Net NPA	0.78%	0.83%
Provisions & Write Offs for the quarter	15	15

### **Retail Credit Growth Continues**



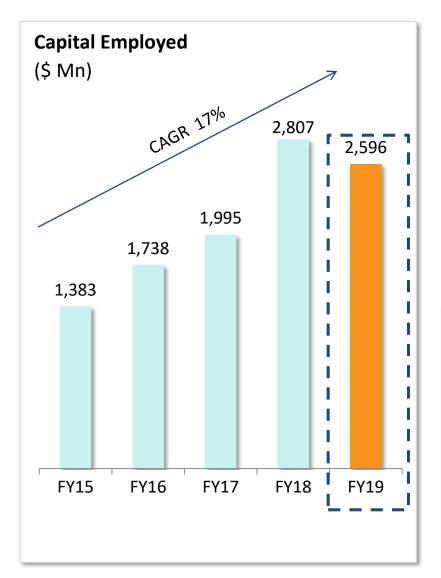


	S	ME	Retail Mortgag	
	Secured	Unsecured	HL	LAP
Average Yields %	14%	21%	11%	12%
Median Ticket Size (\$ Mn)	~0.17	0.01	0.02	0.03
RoA	1.50% - 2.00%		1.00%	- 1.50%
Locations (#)	108		9	6

- Key focus areas SME and Retail Mortgage
- Continue to expand footprint 17 new branches in Retail Mortgages in Q4
- Strengthening the retail platform through technology
- Establishing co-lending platform to enter Mid Market Credit
- New products like Salary Advance gaining traction

## **Corporate Credit will Grow in Fund Form**





	Structured Collateralised Credit	Wholesale Mortgage	
Average Yields %	15% - 17%	17% - 19%	
RoA	1.75% - 2.50%	2.50% - 3.00%	
Portfolio Granularity	76 accounts	162 projects	
Typical Ticket size	\$ 14 Mn - \$ 18 Mn		

- Book growth was lower on YoY basis because of conservative lending in H2
- Focus on collections and maintaining asset quality
- Continue to be selective in financing new deals

### **Wholesale Mortgage: Lending Philosophy**



Focus on mid-income residential RE projects; ~77% of inventory within \$ 0.14 Mn category

Provide funding to projects of mid-sized developers having an execution track record

Financing projects only after key approvals are in place

Senior Secured Sole Lender at SPV level (>95% of loans) at collateral cover of 1.5 – 2.0x

Exit through self liquidating nature of underlying projects – ~95% of asset base

~40% headcount focus on asset quality (asset management, risk and underwriting)

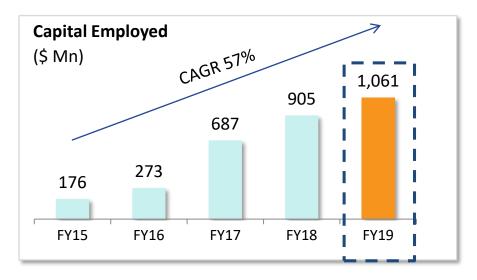
Captive distribution bolt-on deployed as needed

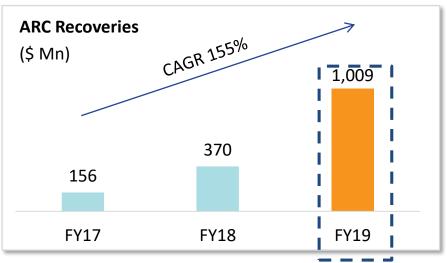
# **Seasoned book with Robust Risk Management Track Record**

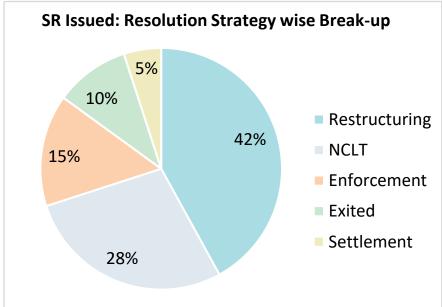
	Wholesale Mortgage	H1FY19	H2FY19
1	Loan Book	\$ 1,691 Mn	\$ 1,668 Mn
2	Stage 3 Accounts	5 accounts amounting to \$ 50 Mn	3 accounts amounting to \$ 30 Mn
3	Historical recovery on default cases	84% cash recovery and rest in other assets	84% cash recovery and rest in other assets
4	Provisions on the books	\$ 35 Mn	\$ 23 Mn
5	Foreclosure Losses to Date	Zero	Zero

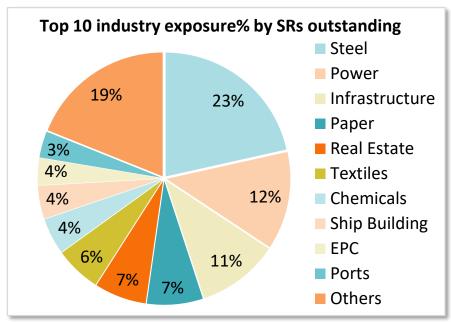
### **Distressed Credit Pipeline Robust**













# **Business Performance Highlights**

ADVISORY
Wealth Management – Asset Management – Capital Markets



### **Advisory Business Performance Snapshot**



FY19 (\$ Mn)	Total	Y-o-Y
Net Revenue	188	-
PAT	42	(3%)
Cost to Income	66%	
PAT Yield		

Wealth Mgmt	Y-o-Y	
104	30%	
23	49%	
67%		
17 bps		

Asset Mgmt	Y-o-Y	
35	88%	
9	<i>52%</i>	
58%		
19 bps		

Capital Mkts	Y-o-Y
49	(45%)
10	(55%)
69%	
-	

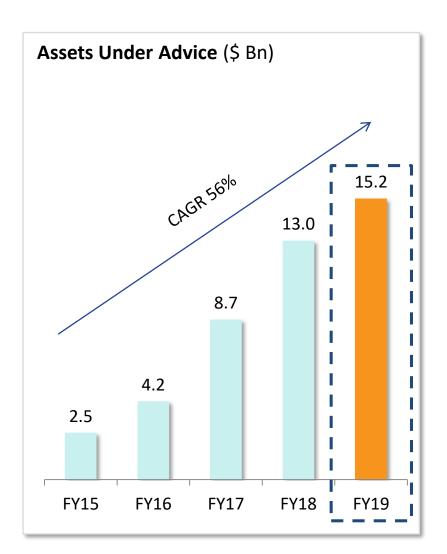
Customer Assets (\$ Bn)

Assets und	der Advice
15.2	18%

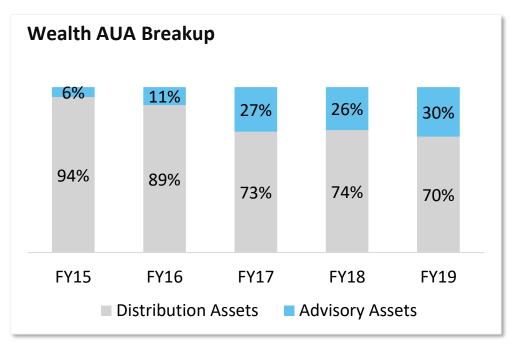
Assets under		
Custody ar	nd Clearing	
2.9	56%	

### **Wealth Management**



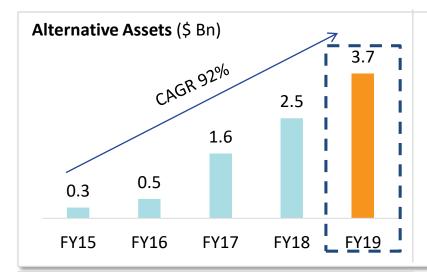


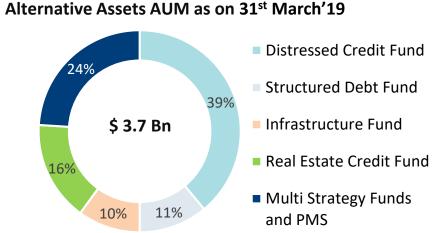
As on 31 <sup>st</sup> March'19	Number of Clients	AUA (\$ Bn)	Number of RMs
Ultra High Net Worth Individuals	~2000	11.8	186
Affluent Investors	~4,85,000	3.4	874

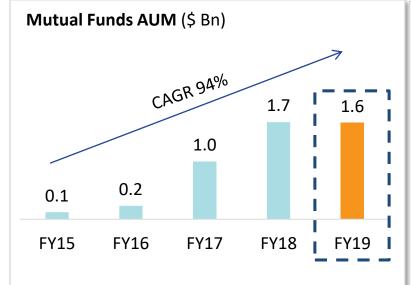


### **Asset Management**





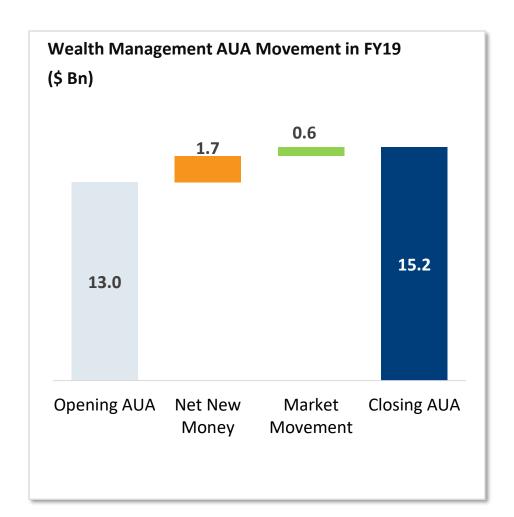


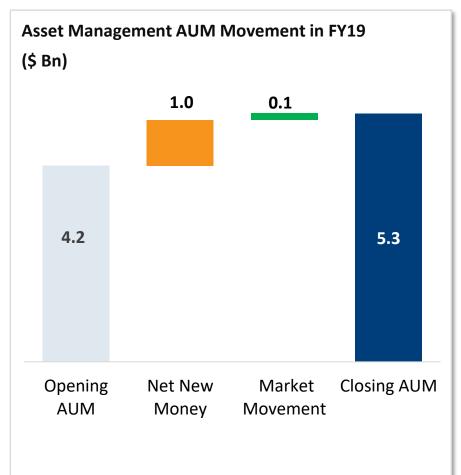


- Continue momentum of fund raising and deployment in Alternatives
  - Closed our 2<sup>nd</sup> Distressed Credit fund at \$1.3 Bn: one of the largest in Asia
  - Looking to raise ~\$1 Bn in our 3<sup>rd</sup> Structured Debt fund
  - Deployed ~50% of funds raised across Alternative Asset funds
- Marquee investors in the Alternative Asset Management platform - European and North American Insurance cos and Public Pension funds

### **Steady Growth in Net New Flows**







### **Market Leading Position in Equity and Debt Capital Markets**



#### **Key Equity Capital Market & Advisory Transactions**



JK Cement LTD.

SapphireFoods

SURYODAY
A BANK OF SMILES

QIP \$ 108 Mn March 2019

Left Lead GCBRLM

QIP \$ 73 Mn January 2019

Sole BRLM

PE \$ 32 Mn January 2019

Buy side Advisor

PE \$ 36 Mn March 2019

**Financial Advisor** 

### **Key Debt Capital Market Transactions**



Pvt Placement \$ 765 Mn March 2019

Arranger



INDIAN
RAILWAY
FINANCE
CORPORATION
(A Government of India Enterprise)

Pvt Placement \$ 431 Mn March 2019

Arranger



Public Issue \$ 216 Mn March 2019

Lead Manager

#### **Mahindra FINANCE**

Public Issue \$ 309 Mn January 2019

Lead Manager



# **Business Performance Highlights**

Life Insurance



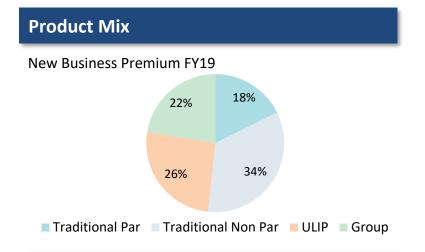
## **Life Insurance Performance Snapshot**

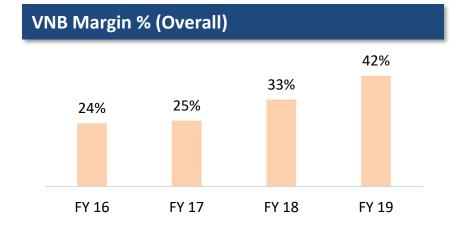


(\$ Mn)	FY18	FY19	Y-o-Y Growth
Net Premium Income	87	123	42%
Investment Income & Other Income	21	29	36%
Total Business	108	152	41%
Profit After Tax	(34)	(39)	-
Minority	(17)	(19)	-
Edelweiss' Share in PAT	(17)	(20)	-
		į	
Net Worth	167	134	

#### **Life Insurance – Long Term Value Creation**

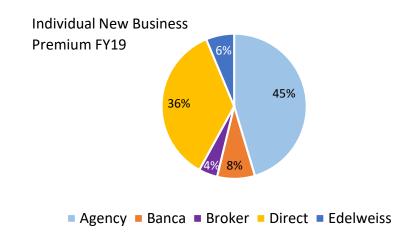






#### **Channel Mix**

#### 13th Month Overall Renewal Rate Persistency

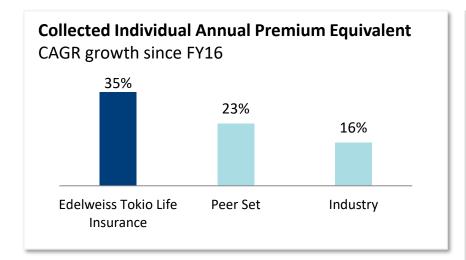


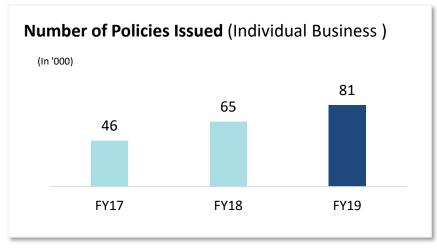


121 branches; 43,681 PFAs across 93 locations in India

# One of the Fastest Growing Life Insurers in Individual Annual Premium Equivalent







- Collected Individual Annual Premium Equivalent (APE) - \$ 49 Mn grew 36% YoY
- Gross premium of this business in FY19 was \$ 127
   Mn compared to \$ 89 Mn in the previous year, a growth of 43%
- Individual Claims Settlement Ratio improved from 95% in FY18 to 96% in FY19
- Embedded Value at \$ 226 Mn as on 31st March'19



## **Balance Sheet Highlights**



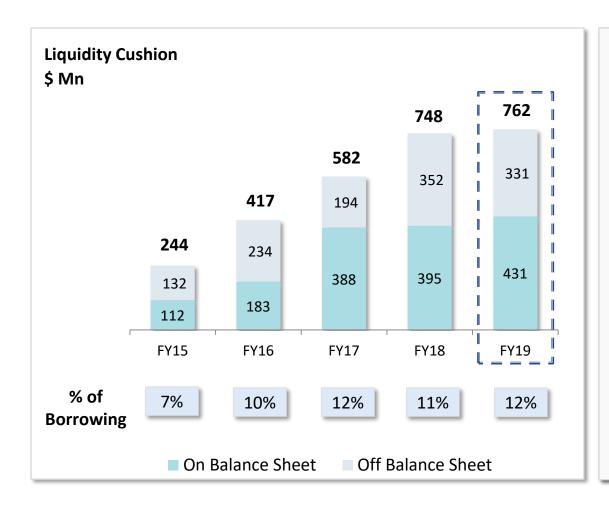
#### **Key Highlights – Balance Sheet**



- 1 Maintained adequate Liquidity Cushion at 12% of Borrowings
- 2 Diversified Borrowings mix
- 3 Matched Asset-Liability profile
- 4 Comfortable capital adequacy ratio at 18.0% and D/E (Ex- Treasury) of 4.4x

#### **Maintained Liquidity Cushion of 12% of Borrowings**

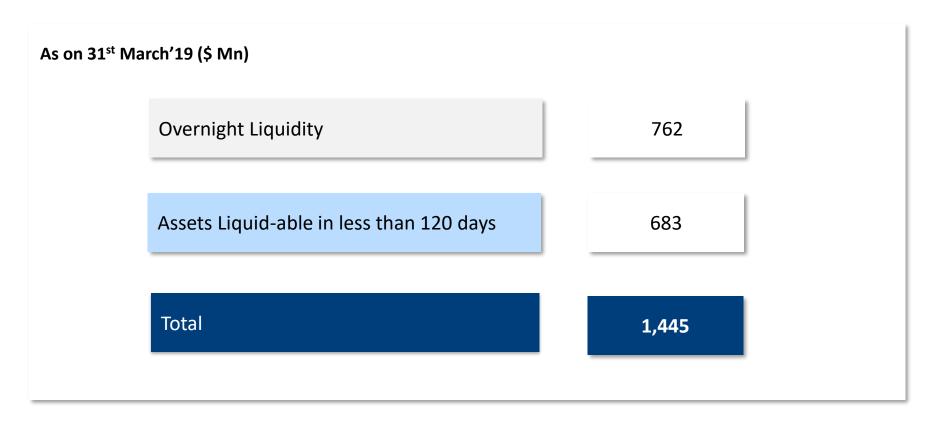




- A well diversified liquidity cushion comprising:
  - Banking Lines: \$ 331 Mn
  - Fixed Deposits and bank balance: \$ 129 Mn
  - Government Securities, Mutual Funds etc.: \$ 302 Mn
- Continually evaluate the composition through various instruments to ensure immediacy, relevance and cost efficiency

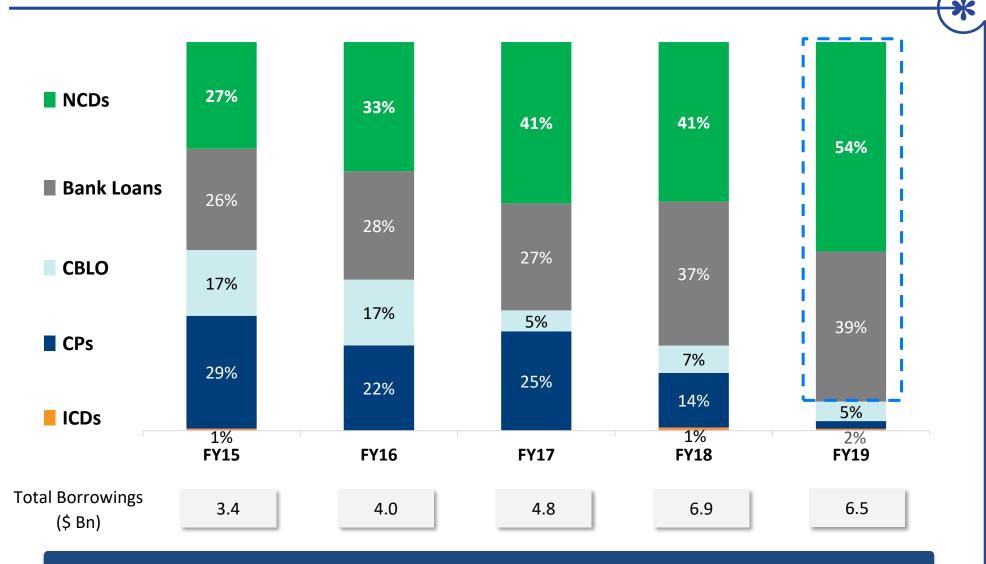
#### **Liquidity Cushion Bolstered by High Quality Liquid Assets**





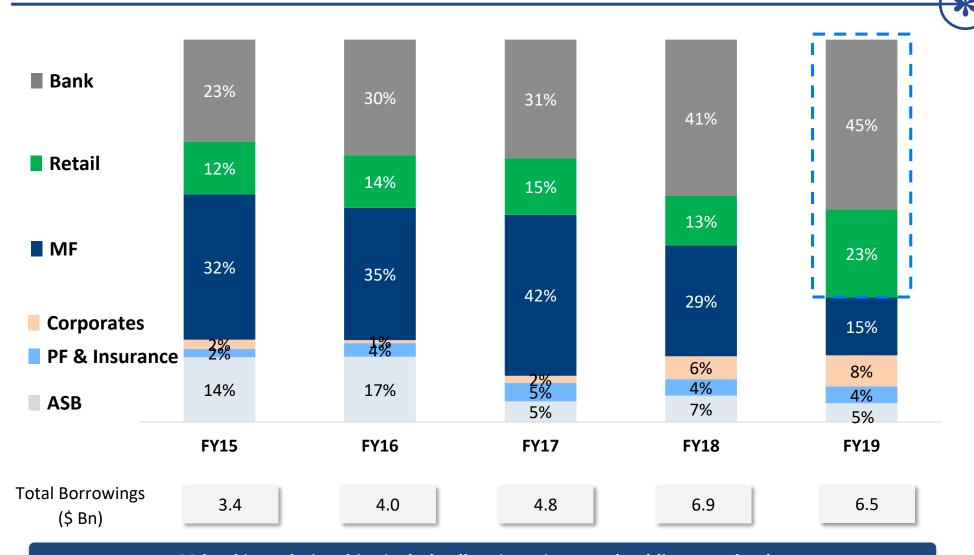
In addition ~\$ 1,294 Mn of business inflows expected over the next one year

### **Diversified Borrowing Profile By Instruments...**



93% of borrowings are from NCDs and Bank Loans; Reduced reliance on CPs

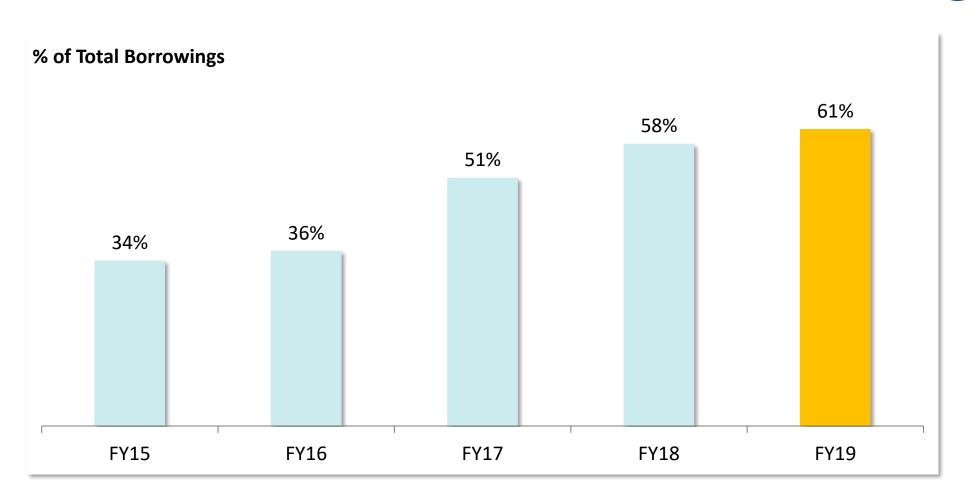
#### ...And By Source



33 banking relationships include all major private and public sector banks Established relationships with insurance companies and specialized lenders in Housing and SME sector

## **Increasing Percentage of Long Term Borrowings**





#### **Positive ALM Across Durations**

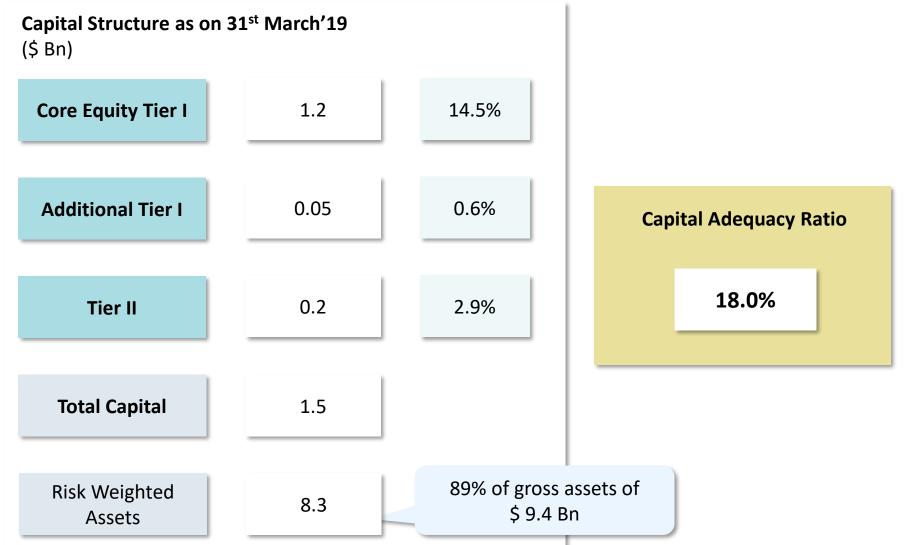




• BMU manages ALM under the aegis of Asset Liability Committee

### **Comfortable Capital Adequacy Ratio**





## **Debt to Equity Ratio Reduced from Last Year**



Capital Structure as on 31st March'19 (\$ Bn)	
Total Debt	6.5
Less: Overnight Liquidity	0.4
Net Debt	6.1
Less: Treasury Assets	0.5
Net Debt (Ex-Treasury Assets)	5.6
Equity	1.3
D/E ratio (Ex- Treasury Assets)	4.4

#### **Business Risk**

- Implementation of risk framework
- Continuous monitoring of risks

Business

#### **Group Risk**

- Define Organisation risk framework
- Risk aggregation and monitoring
- · Risk culture

## **Enterprise Risk Management Council**

- Review "High Impact & Low Probability" risk events
- Risk aggregation and interplay assessment

### ... Ensures Prudent Risk Management and Responsible Growth



#### 13 Member Board Comprises Majority of Independent Directors



Mr. K Chinniah Independent Director

 Served as Managing Director & Global Head Infrastructure, Portfolio, Strategy & Risk Group with GIC Special Investments



Mr. Biswamohan Mahapatra Independent Director

• Former RBI Executive Director, chaired various committees of RBI

 Handled varied areas of banking regulations, policy and supervision



Mr. P N Venkatachalam Independent Director

 Banking sector expert and former member of the Interim Pension Fund Regulatory Authority of India

· Former MD, State Bank of India



Mr. Ashok Kini\*
Independent Director

 Former Managing Director (National Banking Group) State Bank of India

 Served as an advisor to the Thorat Committee on Financial Inclusion at RBI

· 35 years of banking experience



Mr. Navtej S. Nandra Independent Director

• Served as President of E\*TRADE Financial Corporation.

 Prior to this he served as CEO for Morgan Stanley Investment Mgmt Inc. and COO for Wealth Management at Merrill Lynch



Dr. Ashima Goyal\*
Independent Director

• Professor at Indira Gandhi Institute of Development Research

 Specialist in open economy macroeconomics, international finance, institutional and development economics

 Serves as a Part-time member of Economic Advisory Council to the Prime Minister



Mr. Berjis Desai Independent Director

 An independent legal counsel engaged in private client practice.

Retired as Managing Partner at J. Sagar & Associates



Ms. Anita M George\*
Non- Executive Director

 Executive Vice President, Strategic Partnership- Growth Markets, CDPQ India

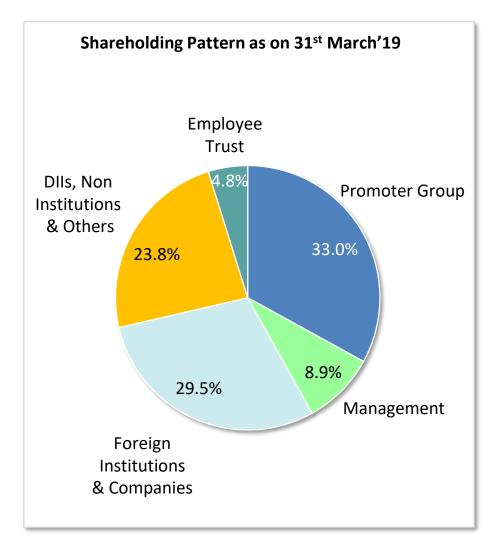
Prior to CDPQ, was Senior Director of the World Bank's Energy and Extractive Industries Global Practice

\*Appointed with effect from 1<sup>st</sup> April 2019

51

#### **Significant Institutional Ownership**





	Key Shareholders above 1%	Percent
1	BIH SA	4.1%
2	Pabrai Investment Fund	2.7%
3	HDFC Mutual Fund	2.6%
4	Goldman Sachs Funds	1.8%
5	Vanguard Group	1.6%
6	Steadview Capital Management	1.6%
7	Caisse de dépôt et placement du Québec (CDPQ)	1.5%
8	Wellington Management	1.5%
9	Flowering Tree Investment Management	1.4%
10	Kotak Mutual Fund	1.3%
11	Rakesh Jhunjhunwala	1.1%
12	Fidelity Management & Research	1.1%



## **ESG** at Edelweiss



## **Our Framework is based on the United Nations Sustainable Development Goals**



#### **People Focused Goals**



No Poverty, Zero Hunger & **Economic Growth** 



**Quality Education** 



#### **Planet Focused Goals**



**Affordable & Clean Energy** 



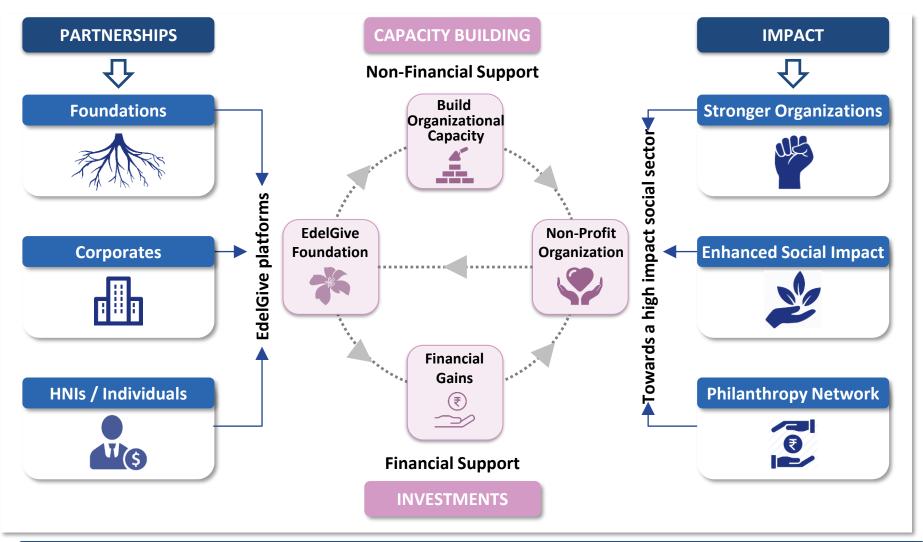
**Responsible Consumption** 



**Climate Support** 

#### **EdelGive Foundation - Unique Philanthropic Platform**





#### **EdelGive Partners**



























#### **EdelGive Foundation - Key Metrics**



<b>Employee Engagement</b>	
Employee Engagement %	More than 60% engaged in financial and non financial giving
Man Hours spent till date	32,500 hrs
Field Visits till date	110

#### <u>Capacity Building – Non financial support</u>

Employees provided skills and time pro bono in over 95 projects till date

Strategy and leadership

• Systems, processes and technology

Financial planning

Human resources

<b>Grants and Funding</b>	<u>Cumulative till date</u>
Grantees	More than 95 NGOs
Funds Committed	> \$ 27 Mn
Presence in Indian States	14 States
Funding Partners	116



## **Detailed Financials**



### **Consolidated Financials - P&L**



(\$ Mn)	FY18	FY19
Total revenue from operations	1,276	1,553
Other income	7	12
Total Income	1,283	1,564
Expenses		
(a) Finance costs	557	679
(b) Employee benefits expense	198	237
(c) Depreciation and amortisation expense	15	19
(d) Change in insurance policy liability - actuarial	67	105
(e) Policy Benefits paid	10	9
(f) Impairment on financial instruments	90	69
(g) Other expenses	151	196
Total expenses	1,088	1,314
Profit / (Loss) before tax excluding share in profit / (loss) of associates	194	250
Share in profit / (loss) of associates	(0.1)	1
Tax expense - Current tax and Deferred	74	101
Net Profit / (Loss) for the period	120	150
Owners of the Company	124	143
Non-controlling interests	(4)	7
Other Comprehensive Income	(5)	8
Total Comprehensive Income	116	158

## **Bridge to Reported Financials**



Profit Before Tax (\$ Mn)			
Pre MI	FY18	FY19	YoY Growth
Consolidated	194	251	29%
Ex-Insurance	232	298	29%
Post MI	FY18	FY19	YoY Growth
Consolidated	193	230	19%
Ex-Insurance	214	258	21%

<b>FY18</b> 120 158	<b>FY19</b> 150 198	YoY Growth 25%
158	198	250/
		25%
FY18	FY19	YoY Growth
124	143	15%
145	172	18%
	124	124 143

## **Bridge to Reported Financials**



Profit Before Tax (\$ Mn)			
Pre MI	Q4FY18	Q4FY19	YoY Growth
Consolidated	43	58	36%
Ex-Insurance	58	71	23%
Post MI	Q4FY18	Q4FY19	YoY Growth
Consolidated	45	53	16%
Ex-Insurance	54	60	12%

Profit After Tax (\$ Mn)			
Q4FY18	Q4FY19	YoY Growth	
31	35	15%	
46	48	6%	
Q4FY18	Q4FY19	YoY Growth	
35	33	(3%)	
43	41	(4%)	
	Q4FY18  31  46  Q4FY18  35	Q4FY18       Q4FY19         31       35         46       48         Q4FY18       Q4FY19         35       33	

#### **Safe Harbour**

## <del>(</del>\*

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#### **NOTES:**

Slide 9, 38: Embedded value (EV) is calculated on market consistent basis

Slide 12: General insurance loss of \$ 3 Mn in Q4FY19; BMU, Corp & Others includes profits from discontinued businesses for past periods

Slide 15: For D/E calculation post ECLF infusion we have considered the same Balance Sheet size as on 31st March'19

Slide 18, 23: GNPA is as per RBI prudential norms; Credit Book excludes Distressed Credit; Stage 3 Credit Book and ECL Provision correspond to GNPA and specific provision taken

respectively

Slide 19,30,32,33: Asset Management AUM is rounded off to nearest 100

Slide 22,30,36: Business wise financial performance numbers are on fully loaded cost basis with allocation of Group Enterprise costs

Slide 36: Life Insurance numbers have been re-cast for the purpose of consolidation under IndAS;

Slide 37: VNB Margin for FY16 and FY17 are calculated based on Traditional Embedded Value (TEV) basis

Slide 52: Key institutional shareholders: Holding of known affiliates have been clubbed together for the purpose of this information