

EW/Sec/2021/110

June 12, 2021

**BSE Limited** 

P J Towers, Dalal Street, Fort, Mumbai – 400 001.

Dear Sirs,

Ref.:- Scrip Code: 532922

#### **Sub: Investor Presentation**

Please find enclosed the Investor Presentation in US Dollar on Earnings Updates for the financial year ended March 31, 2021.

Kindly take the same on record.

Thanking you,

For Edelweiss Financial Services Limited

Tarun Khurana Company Secretary



### **Edelweiss Financial Services Limited**

**Q4FY21 & FY21 Earnings Update** 



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**Q4FY21 & FY21 Highlights** 



### **Edelweiss at a Glance - FY21**



#### **Net Worth**

\$1,162 Mn

### Liquidity

\$925 Mn

#### **Customer Assets**

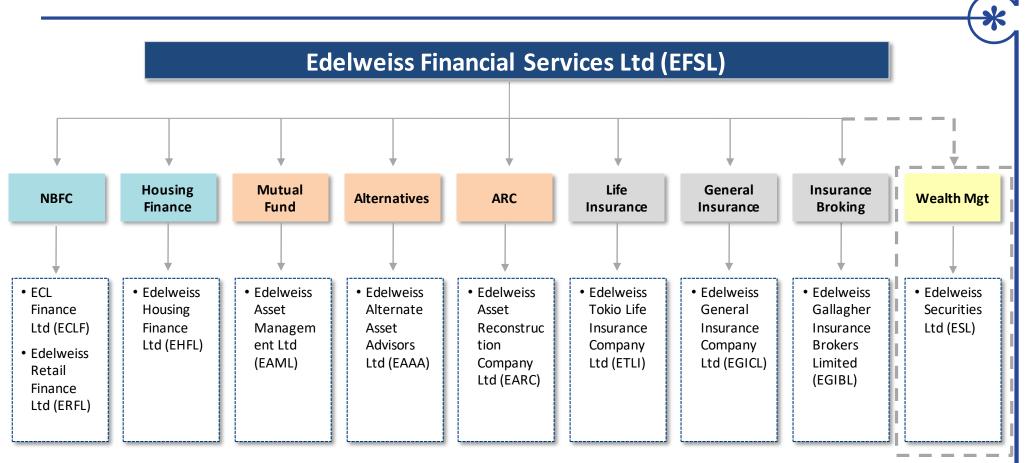
\$38,200 Mn

#### **Book Value**

\$1

Face Value \$0.01

### **We Are A Diversified Company Across Ten Key Entities**



### **Well-Capitalised Businesses And Robust Customer Franchise**

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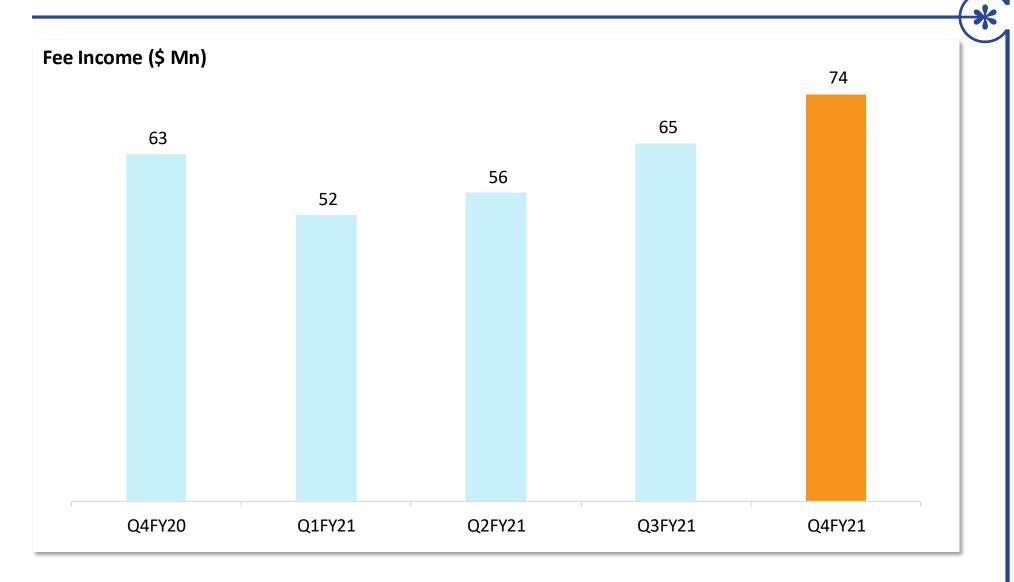
Businesses	Equity (\$ Mn)	Metric	Value
NBFC	522	Capital Adequacy	27.5%
Housing Finance	104	Capital Adequacy	26.5%
Mutual Fund	22	AUM	~\$7,500 Mn
Alternatives Asset Mgt	21	AUM	~\$4,080 Mn
Asset Reconstruction	302	Capital Adequacy	37.4%
Life Insurance	73	Solvency Ratio	215%
General Insurance	16	Solvency Ratio	209%
Insurance Broking	18	Premium Placed	~\$110 Mn
Wealth Management	213	AUA	~\$21,000 Mn

### **Distribution of Earnings Across Businesses**



Businesses (\$ Mn)	Edelweiss Holding	Q4FY21	FY21
NBFC	100%	18	4
Housing Finance	100%	(1)	1
Mutual Fund	100%	-	1
Alternatives Asset Management	100%	-	2
Asset Reconstruction	60%	6	25
Insurance Broking	70%	1	2
Wealth Management	38.5%	9	33
BMU & Corporate		62	7
Total Ex-Insurance		96	75
Life Insurance	51%	(5)	(28)
General Insurance	100%	(3)	(12)
Total Consolidated		87	35

### **Increasing Contribution of Fee Income**



### FY21 Results Highlights (1)



#### **NBFC**

- Retail collection efficiency improved to 94% in Mar'21
- Workouts on-going in wholesale book for recoveries and resolution

#### **Housing Finance**

- Collection efficiency improved to 99% of pre-covid levels in Mar'21
- Asset Light model with securitization of ~\$120 Mn in FY21

#### **Mutual Fund**

- AUM doubled YoY with growing share of sticky SIP book
- Net equity inflow of ~\$490 Mn vs industry outflow of ~\$7,480 Mn in FY21
- Successfully closed 2<sup>nd</sup> series of Bharat Bond ETF

#### Alternatives Asset Management

- FY21 is the largest fund raise year for Alternatives with total raise of \$1,000+ Mn
- Deployed ~\$560 Mn in FY21 across fund strategies

### FY21 Results Highlights (2)



# Asset Reconstruction

- Robust recoveries of ~\$735 Mn in FY21 from 179 borrowers
- Reduced net debt by ~22% YoY as deleveraging continued

#### Life Insurance

- 25% YoY growth in Individual APE
- ETLI is the only life insurer that grew every month in FY21

## General Insurance

- 49% YoY GDPI growth in FY21 vs Industry growth of 5%
- Strong YoY growth in Motor and Retail Health at 46% and 184% respectively in FY21

# Wealth Management

- Assets under Advice grew 36% YoY
- Closed 63 transactions across ECM, M&A, DCM and Debt syndication

### Prioritised Employee and Community Well-being During Covid



#### Safety for all employees and families

- Onsite Vaccination Drives and reimbursements for all employees and their families
- 24\*7 Counselling support, outreach and wellness initiatives for mental well-being

#### Employees

- Stood strong with affected employees and bereaved families
  - Tie-ups for tests, plasma, oxygen concentrators & hospital admissions
  - Special leaves up to 14 days if an employee/family member tests positive
  - Life insurance payments up to 3x of CTC, ex-gratia, medical insurance, education and employment assistance extended to be reaved families

#### Community

- Partnered with 38 NGOs and raised \$14 Mn for Covid related work in FY21
- Edelweiss employees have collectively raised ~\$43,500 to extend support
- Contributed ~\$272,000 to PM Cares Fund and ~\$68,000 to CM Relief Fund,
   Maharashtra



**Update on Key Focus Areas and Outlook** 



### **Update On Our Key Focus Areas**



1 Value unlocking in Edelweiss Wealth Management

2 Strengthened Balance Sheet

3 Reduced Wholesale Credit Exposure

4 Maintained Asset Quality

**5** Reduced Fixed Costs

### Value Unlocking in Edelweiss Wealth Management (EWM)



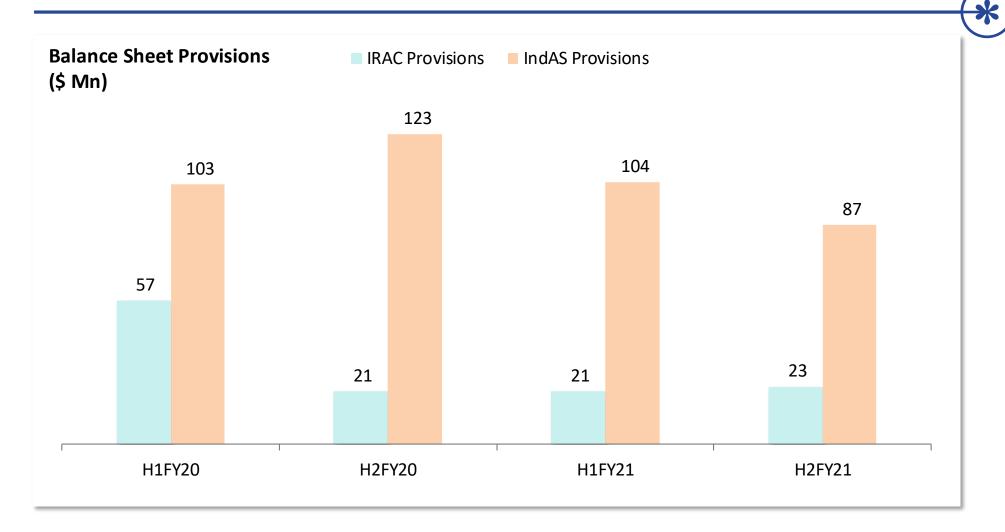
Completed the stake sale to PAG in March 2021 at a valuation of ~\$600 Mn

Strong equity base for growth in EWM from Primary Equity infusion of ~\$55 Mn

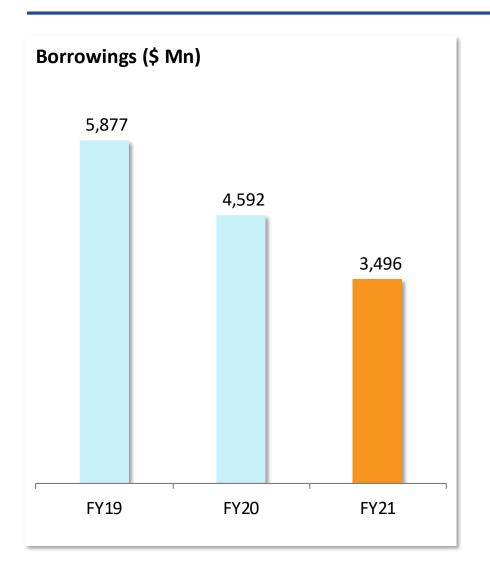
EFSL will hold 38.5% stake in EWM with an option to increase it to ~44%

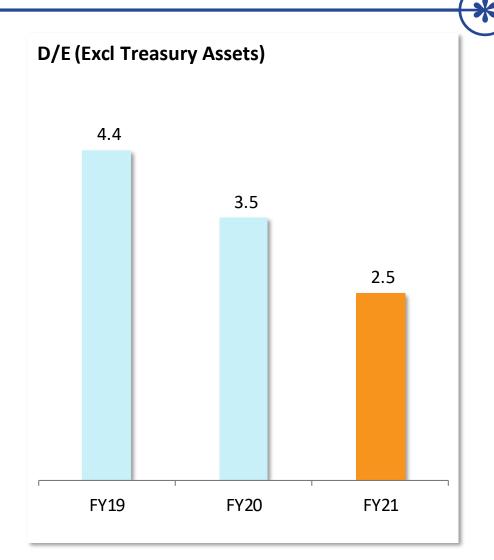
Demerger progressing well and is on track; Listing expected by Sept'22-Dec'22

### **Strengthened Balance Sheet With Conservative Provisioning**



# Borrowings Declined By 41%, Debt Equity Ratio Declined Further

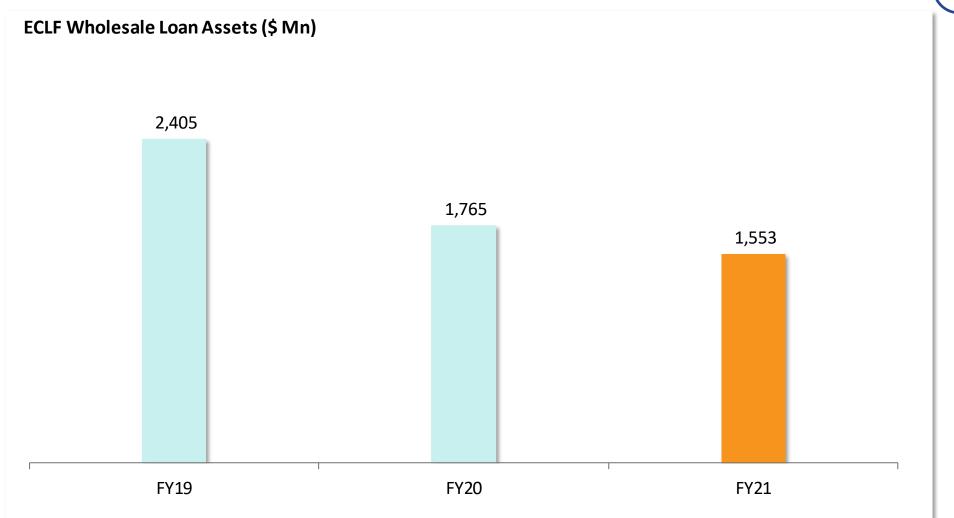






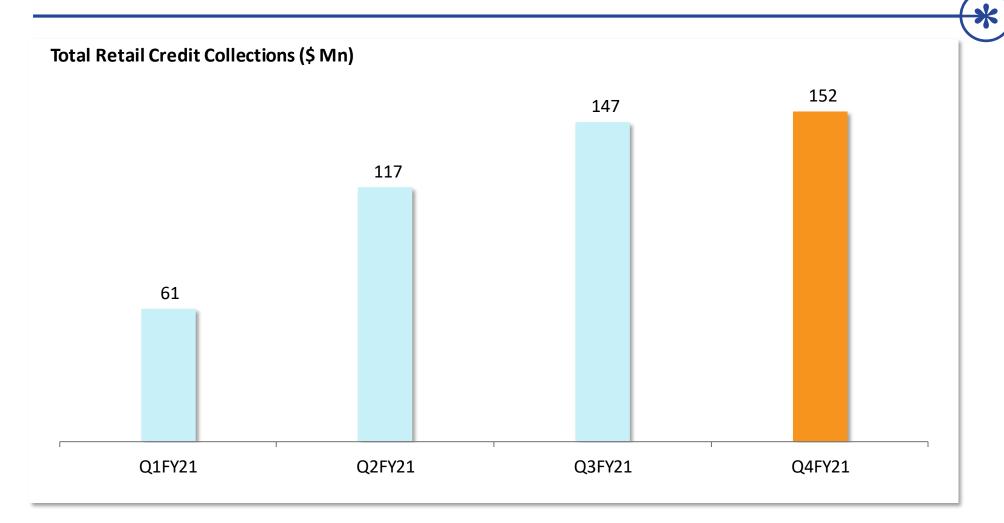
### **Wholesale Credit Exposure Continues To Scale Down**





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### **Retail Collection Efficiency Is Strong**

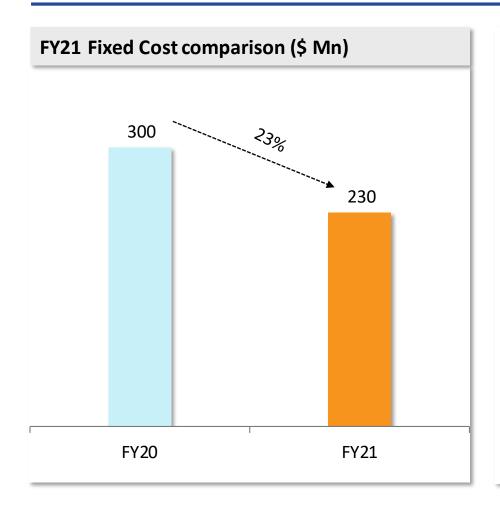


Increased digital customer engagement has improved total retail collection efficiency to 96% in Mar'21



### **Cost Rationalisation Measures Under Way**





- Achieved overall fixed cost reduction of ~23% in FY21 over FY20 cost base
- Key saving drivers in FY21 vs. FY20:
  - Fixed People Cost : Decrease of ~18% driven
     by process efficiencies
  - Premises Cost: Lower by ~40%, driven by branch and office space rationalisation

#### **FY22 Outlook**



- 1 Continue to focus on balance sheet and liquidity strengthening
- 2 Invest and scale up our Retail Credit, Asset Management and Insurance businesses
- Progress & complete EWM demerger to prepare for listing by Sept-Dec 22
- Expect subdued profitability for the year due to:
  - Likely impact from Covid second wave
  - Impact of maintaining liquidity buffer
  - Declining Wholesale Credit exposure and calibrated growth in ARC with focus on recoveries



**Business Update** 



#### **NBFC: ECLF and ERFL**



#### **FY21** Key Metrics

	ECLF & ERFL
Equity (\$ Mn)	522
<b>&gt;&gt; AUM (\$ Mn)</b>	1,432
Capital Adequacy	27.5%
Net D/E	3.4x
Liquidity (\$ Mn)	~310

#### **Business Update**

#### **Retail Credit**

- Robust collection infrastructure
  - Total collections was at ~\$90 Mn in Q4FY21 and ~\$280 Mn in FY21
- Maintained conservative stance on disbursements
  - Disbursed ~\$20 Mn in Q4FY21 and ~\$50 Mn in FY21

#### **Wholesale Credit**

- Reduced wholesale credit assets in ECLF by 35% over FY19 levels
- Workouts underway for resolutions & recoveries

### **Business Performance Snapshot: ECLF and ERFL**



\$ Mn	Q4FY21	FY21
Credit Assets	2,073	2,073
Equity	522	522
Net Revenue	1	60
Opex	15	79
Credit Costs	(16)	(1)
Profit After Tax	18	4
NIM	0.2%	2.6%
Gross Stage 3 loans	106	106
Total Provision Cover	76%	76%
Capital Adequacy	27.5%	27.5%

### **Housing Finance: EHFL**



# **FY21** Key Metrics Equity (\$ Mn) 104 AUM (\$ Mn) 597 **Capital Adequacy** 26.5% Net D/E 3.2x Liquidity (\$ Mn) ~120

#### Business Update

- Maintained collection efficiency of 99% in Mar'21
  - Collections of ~\$60 Mn in Q4FY21 and ~\$200 Mn in FY21
- Adopted conservative stance on disbursements
  - Disbursed ~\$30 Mn in Q4FY21 and ~\$60 Mn in FY21
- Raised ~\$180 Mn in FY21:
  - Raised ~\$60 Mn from PCG and other schemes
  - Securitized book of ~\$120 Mn
- Focus on asset-light growth
- Leverage on technology and analytics for speed, agility and resiliency

### **Business Performance Snapshot: EHFL**



\$ Mn	Q4FY21	FY21
Credit Assets	618	618
Equity	104	104
Net Revenue	5	22
Opex	4	16
Credit Costs	2	7
Profit After Tax	(1)	1
NIM	3.7%	3.5%
Gross Stage 3 loans	17	17
Total Provision Cover	39%	39%
Capital Adequacy	26.5%	26.5%

#### **Mutual Fund: EAML**



#### **FY21** Key Metrics

E	quity (\$ Mn)	22
A	.UM (\$ Mn)	~7,500
<b>№</b> N	let New Ioney 5 Mn)	~3,500
#	Retail Folios	5.5 lacs

#### **Business Update**

- AUM has nearly doubled in FY21
- Crossed ~\$1,360 Mn of equity assets
  - Net equity Q4FY21 inflows of ~\$270 Mn against industry outflows of ~\$610 Mn
- Launched India's first passively managed low-cost debt index fund
- Steady annuity income flows from long term asset base;
   80% of AUM has tenor of more than 3 years
- Transformed our investor website and digital transaction experience

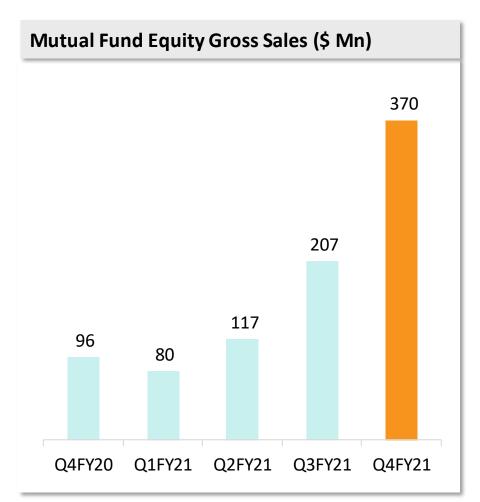
### **Business Performance Snapshot**

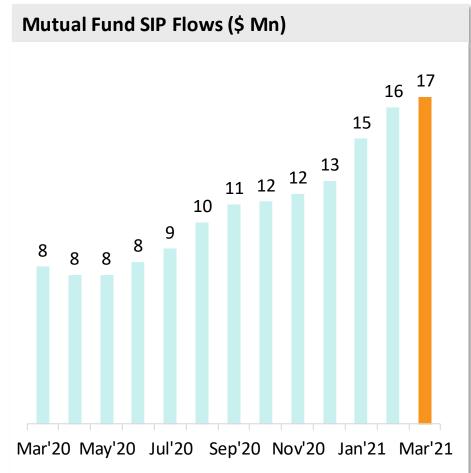


\$ Mn	Q4FY21	FY21
AUM	7,500	7,500
Equity	22	22
Net Revenues	5	16
Operating costs	5	16
Profit before tax	-	1
Profit after tax	-	1

### **Consistent Rise in Equity Sales and SIPs**







Net equity inflows of ~\$490 Mn in FY21 vs outflows of ~\$7,480 Mn for the industry

### **Alternatives Asset Management: EAAA**



#### **FY21** Key Metrics

<b>₩</b> °	Equity (\$ Mn)	21
	AUM (\$ Mn)	~4,080
<b>&gt;</b>	Net New Money (\$ Mn)	1,000+
	# Clients	1,100

#### **Business Update**

- FY21 is the largest fund raise year for Alternatives
  - Raised ~\$900 Mn in ESOF III largest fund raise in India in 2020
  - Closed Infrastructure Yield fund at ~\$450 Mn
- Steady increase in deployment across funds :
  - Deployed ~\$380 Mn in Q4FY21 with total deployment of ~\$560 Mn in FY21
  - Actively looking at deployment opportunities current dry powder at ~\$1,450 Mn
- Released maiden ESG report; It enumerates how our investments contribute to the ecosystem we operate in

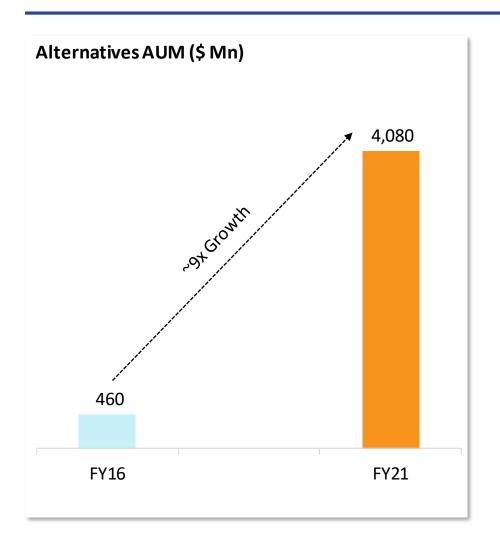
### **Business Performance Snapshot: EAAA**

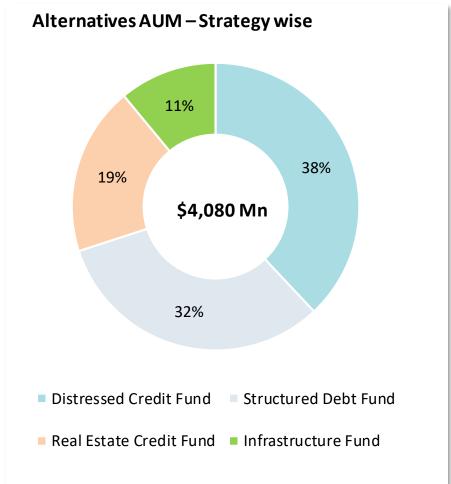


\$ Mn	Q4FY21	FY21
AUM	4,080	4,080
Equity	21	21
Net Revenues	6	22
Operating costs	6	20
Profit before tax	-	2
Profit after tax	-	2

#### **Robust Growth In Alternative Assets**







#### **Asset Reconstruction: EARC**



#### **FY21** Key Metrics

THE ROY MOUNTS	
Equity (\$ Mn)	302
₹ AUM (\$ Mn)	~5,550
Recoveries (\$ Mn)	~735
Net D/E	1.4x
Capital Adequacy	37.4%

#### **Business Update**

- Fee income remains robust
- Gross recoveries of ~\$735 Mn in FY21 from 179 borrowers
  - Q4FY21 recoveries at \$245 Mn
- Comfortable liquidity position of ~\$70 Mn as on Mar'21
- Well matched ALM across all durations
- Continue to deleverage; Achieved net debt reduction of ~22% YoY
- Focus on building scale in Retail ARC

### **Business Performance Snapshot: EARC**



\$ Mn	Q4FY21	FY21
AUM	5,550	5,550
Capital Employed	694	694
Equity	302	302
Gross Revenues	29	118
Net Revenues	11	46
Operating costs	4	13
Profit before tax	7	33
Profit after tax	6	25

#### Life Insurance: ETLI



#### **FY21** Key Metrics

Ф	Equity (\$ Mn)	73
₹	Individual APE (\$ Mn)	55
	#Policies Issued in FY21	~80,200
	Policyholder's AUM (\$ Mn)	~540
	Solvency Ratio	215%
100	13 <sup>th</sup> Month Overall Persistency	76%

#### Business Update

- Crossed ~\$50 Mn APE milestone for the first time registering a 25% YoY Growth
- Launched 2 new products in this quarter
- Individual Claims settlement ratio at 97%
- Awards Won in this quarter: Life Insurance Company of the Year, Product Innovator of the Year, Best L&D Program and L&D Team of the year
- Embedded Value as on Mar'21 at \$171 Mn

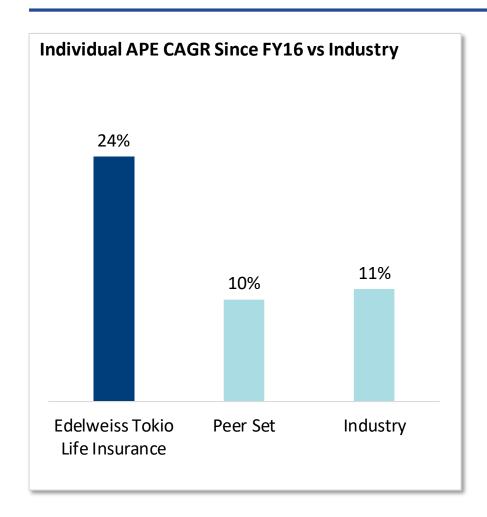
### **Business Performance Snapshot: ETLI**

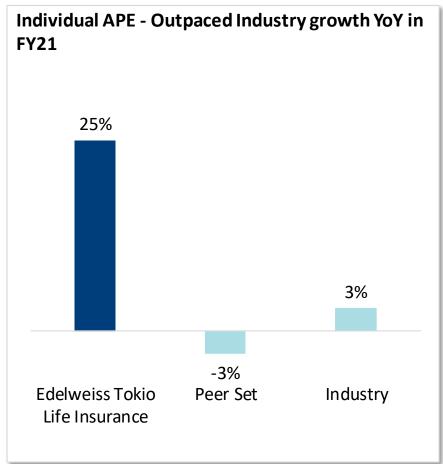


\$ Mn	Q4FY21	FY21
Net Premium Income	64	162
Investment Income & Other Income	13	92
Total Business	78	254
Profit After Tax	(5)	(28)
Minority	(3)	(14)
Edelweiss' Share in PAT	(3)	(14)

### **Among The Fastest Growing In The Industry**







#### **General Insurance: EGICL**



#### **FY21** Key Metrics

<b>Equity (\$ Mn)</b>	16
<b>GWP (\$ Mn)</b>	31
Solvency Ratio	209%
#Policies Issued in FY21	~1,88,200

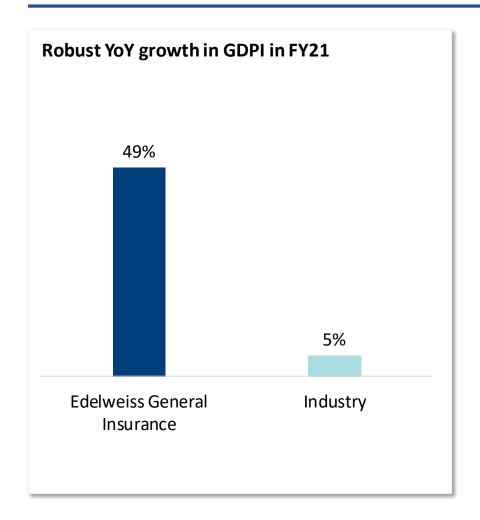
#### **Business Update**

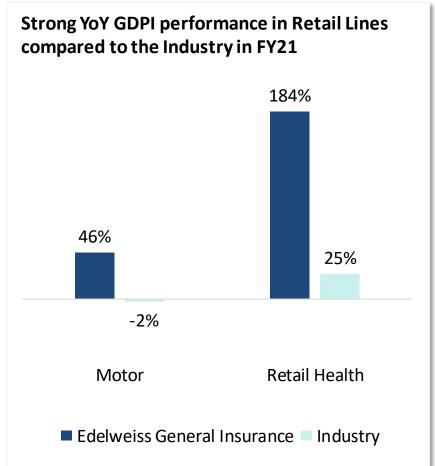
- Registered GDPI growth of 18% in Q4FY21 taking the overall premium growth for FY21 to ~49% YoY
- Consistent growth in our choice of segments : Health-Retail & Motor segments
- Adoption of video-based remote survey app (BOLT) for motors claims stood at 47% in Q4FY21
- Continued to win top awards for product innovation and technology adoption
- Developed external distribution partnerships with newage internet players

# Fastest Growing Player In The Industry Enabled By Digital Model









### **Wealth Management: ESL**



#### FY21 Key Metrics

AUA (\$ Mn)	~21,000
Net New Money (\$ Mn)	~1,150
#UHNI Clients	~2,600
#Affluent Clients	~7,00,000

#### **Business Update**

- Franchise continues to have dominant presence
  - AUA grew 36% and Clients grew 22% YoY
  - Enhanced client engagement driven by tech-first approach
- Capital Market & Advisory: 12 deals closed in Q4FY21 and 63 deals in FY21
- Maintained revenue yields within the range of 70-80 bps
  - 93% of revenue came from fee income in FY21

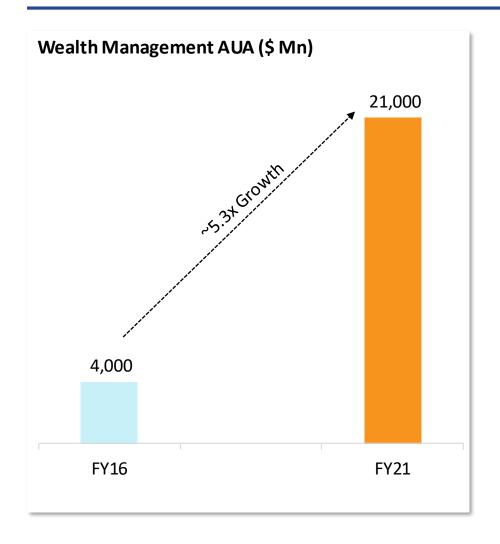
### **Business Performance Snapshot: ESL**



\$ Mn	Q4FY21	FY21		
AUA	21,000	21,000		
Equity	213	213		
Gross Revenues	56	175		
Net Revenues	44	142		
Operating costs	33	100		
C/I Ratio	76%	70%		
Profit before tax	10	41		
Profit after tax	9	33		

#### **Wealth Assets Continue To Maintain Robust Growth**









**Balance Sheet Highlights** 



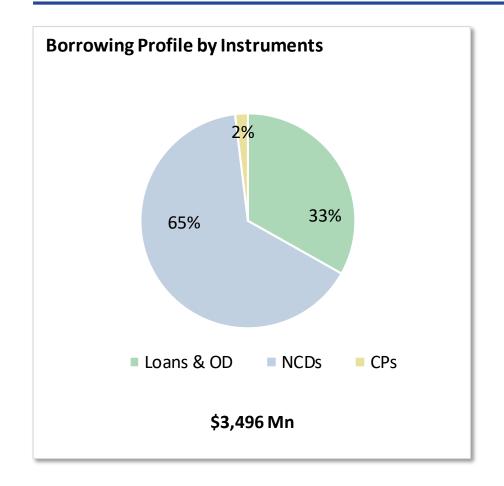
## **Liquidity & Cash Flow Plan**

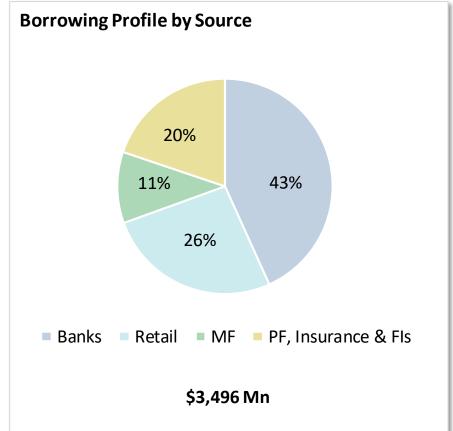


rticulars (\$ Mn)	Apr'21-Sep'21	Oct'21-Mar'2	
Opening Available Liquidity (A)	925	830	
Inflows			
Expected Inflows	612	680	
Fresh Borrowings	408	408 <b>1,088</b>	
Total Inflows (B)	1,020		
Outflows			
Repayments	789	966	
Disbursements	327	245	
Total Outflows (C)	1,116	1,211	
Closing Available Liquidity (A+B-C)	830	707	

### **Borrowing Profile**

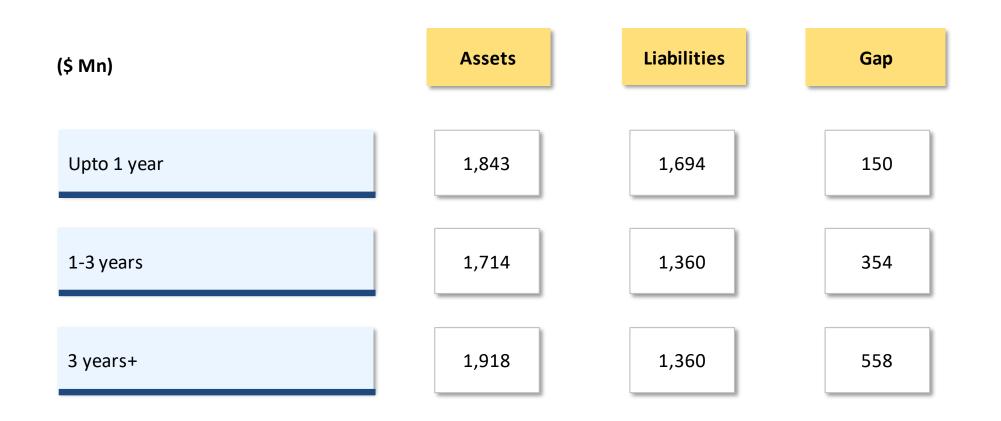






### **Assets in each Tenor Range Adequately Cover Liabilities**







**Governance and Sustainability** 



### 12 Member Board Comprises Majority of Independent Directors



Mr. P N Venkatachalam Independent Director

- Banking sector expert and former member of the Interim Pension Fund Regulatory Authority of India
- Former MD, State Bank of India



Dr. Ashima Goyal Independent Director

- Professor at Indira Gandhi Institute of Development Research
- Specialist in open economy macroeconomics, international finance, institutional and development economics
- Served as a Part-time member of Economic Advisory Council to the Prime Minister
- Serves as Member of Monetary Policy Committee, RBI



Mr. K Chinniah Independent Director

 Served as Managing Director & Global Head Infrastructure, Portfolio, Strategy & Risk Group with GIC Special Investments



Mr. Biswamohan Mahapatra Independent Director

- Former RBI Executive Director, chaired various committees of RBI
- Handled varied areas of banking regulations, policy and supervision



Mr. Navtej S. Nandra Independent Director

- Served as President of E\*TRADE Financial Corporation.
- Prior to this he served as CEO for Morgan Stanley Investment Mgmt Inc. and COO for Wealth Management at Merrill Lynch



Mr. Ashok Kini Independent Director

- Former Managing Director (National Banking Group) State Bank of India
- Served as an advisor to the Thorat Committee on Financial Inclusion at RBI
- 35 years of banking experience

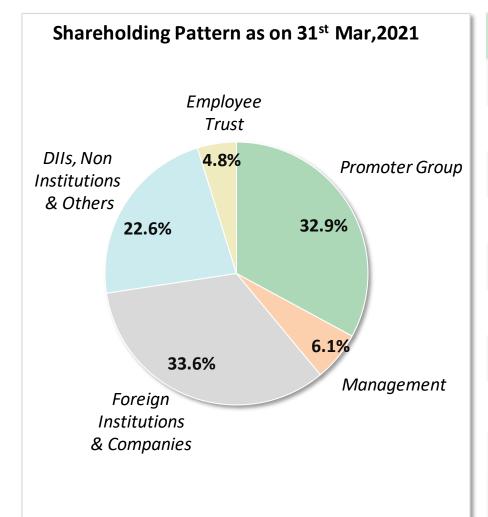


Mr. Berjis Desai Independent Director

- An independent legal counsel engaged in private client practice.
- Retired as Managing Partner at J. Sagar & Associates

### **Significant Institutional Ownership**





	Key Shareholders above 1%	Percent			
1	Pabrai Investment Funds	7.2%			
2	BIH SA	5.2%			
3	TIAA CREF funds	5.0%			
4	Baron Asset Management	3.4%			
5	LIC	2.6%			
6	HDFC AMC	1.9%			
7	Vanguard Group	1.6%			
8	CDPQ	1.5%			
9	Flowering Tree Investment Management	1.4%			
10	Rakesh Jhunjhunwala	1.2%			

### **Our Sustainability Efforts**



123 Districts across 14 States









**Active Grants** 

**EdelGive Foundation's commitment to Achieving the SDGs** (*Cumulative till FY21*)

**Quality Education** 

\$1.7 Mn\*

**19.48 lakh** Children supported

More than 67,800 Teaching professionals trained

**27,269** Schools

Sustainable Livelihoods

\$12.6 Mn\*

**1,553** hectares of irrigated land

13,442 Individuals trained

**298** Watershed Structures Repaired/Built

8 FPO/FPC Strengthened

Women Empowerment

\$200,000\*

More than 1.74 lakh women supported

**6,399** Grassroot leaders developed

**Employee Engagement** 

(2020-21)



- 2,473 Edelweiss Employees Engaged
- **1,046** Man-hours of volunteering
- **15** skilled volunteering projects

### **EdelGive Funding Partners & Networks**



BILL & MILINDA GATES	TATA TRUSTS	AND THE AREA OF THE SET	G SEPTEMBERS	avpn	CHILDREN'S INVESTMENT FUND POUNDATION	<b>⊘</b> CDPQ	MacArthur Foundation		O Good Energy
#TRulk	& dalyan	CHANDRA FOUNDATION	TOKIO MARINE	BURGUNDY*	@ GENERAL ATLANTIC	CHINTU GUDIYA FOUNDATION	maitri Atrust	0	OAK TOURTME ON
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We have partnered with some of the largest Foundations, Corporates and HNIs through our innovative models focused on collaboration

#### **Safe Harbour**



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Currency conversion: Conversion rate of 1 USD equal to 73.50 INR has been used. Values in the INR version of the Investor Presentation have been converted to dollar for convenience. Due to rounding off, numbers presented in this presentation may not add up to the totals provided and/or correlate with the growth and contribution percentages provided. Data provided in the INR version of the Investor Presentation shall prevail in case of disparity.

#### **Safe Harbour**



Slide 4,16: Net worth is including MI and includes investment in CCD by CDPQ of \$118 Mn; It excludes EWM equity as it ceased

to be our subsidiary as on 26th Mar'21

Slide 4,43: Available Liquidity is calculated as on balance sheet liquidity, liquid able assets and undrawn bank lines; Numbers are

based on management estimates; It includes EWM liquidity

Slide 6: Net worth is including MI and are after inter company eliminations within respective businesses; ECLF Equity includes

CDPQ investment of \$118 Mn in CCD

Slide 6,22,23: NBFC capital adequacy is calculated by combining Tier I & II capital and RWA of ECLF and ERFL entities

Slide 6,7,29,30,31: EAAA numbers represent consolidated numbers of Edelweiss Alterna tive Asset Advisors Limited, EAAA LLC, Edelweiss

Alternative Asset Advisors Pte. Limited

Slide 6,7,39,40,41: WM numbers represent consolidated numbers of 4 key entities - Edelweiss Securities Ltd, Edelweiss Broking Ltd,

Edel weiss Custodial Services Ltd, Edel weiss Finance and Investments Ltd and 7 other entities

Slide 7: PAT numbers are including MI and are after inter company eliminations within respective businesses

Slide 7,40: Profitability numbers are consolidated till 26<sup>th</sup> Mar'21 post which EWM ceased to exist as a subsidiary

Slide 8: Fee income is from Alternatives Asset Management, Mutual Fund, ARC and Wealth Management businesses

Slide 15.18: Numbers are for ECLF, ERFL and EHFL entities

Slide 16, 44: Borrowings are excluding CBLO & CCDs, accrued interest and EWM borrowings

Slide 17: Wholesale loan assets includes loan book and SR investments

Slide 22, 23: Equity includes CDPQ investment of \$118 Mn in CCD; NNPA is as per RBI prudential norms and excludes FVTPL assets

Slide 22, 24: AUM includes loan book and securitized assets

Slide 23,25: Credit assets includes loan book, securitized assets and SR investments

Slide 34: For FY21, 13th month persistency (on Premium basis) includes policies issued from Apr 19 to March 20; EV is calculated

on market consistent basis; Policyholder's AUM is calculated in accordance with IndAS

Slide 36: Source for growth calculation is Life Insurance Council

Slide 38: Source: General Insurance Council and Market Information; Retail Health includes Overseas Medical

Slide 45: Numbers are based on management estimates & 3 years+liabilities exclude Equity; Assets and Liabilities do not include

insurance and EWM business

Slide 48: Key institutional shareholders: Holding of known affiliates have been clubbed together for the purpose of this information